

This report is for the period ending 30 June 2023 and outlines Council's performance in the fourth quarter of the 22-23 Financial Year against the Council Plan 2022/23 adopted actions.

1. A vibrant and diversified economy

2021/22 INITIATIVES	RESULT	COMMENTARY
Install cabins at Warracknabeal and Hopetoun Caravan Park	Completed	Cabins installed, and Warracknabeal Cabins operational. Hopetoun Cabins opening the week of 01 August 2023.
Seek funding to implement the Minyip Caravan Park Masterplan	In Progress	Funding received for the installation of two cabins. Contractor engaged, and planning for delivery in progress.
Install camp kitchens in Hopetoun and Warracknabeal	In Progress	Project completed 30 June 2023
Replace the amenity building at Warracknabeal Caravan Park	In Progress	Amenities building installation delayed. Expected completion December 2023.
Create a calendar of events to assist with marketing and promotion	Completed	
Provide businesses concierge services and funding through a dedicated monthly newsletter	Completed	
Regional Development Australia Grampians 'For Want of a Worker' Strategy initiatives actively pursued to attract and train the future workforce	Completed	Council has participated in the "For Want of a Worker" program planning and initiatives.
Update the Community & Business Directory	Completed	
Application for 14 affordable dwellings to be built across the Shire through State Big Build funding	Completed	
Facilitate discussions between business owners to ensure opening hours, goods and services are suitable for consumers	In Progress	Council has engaged a consultant to develop an Economic Development Strategy and Tourism Strategy. Aim to be completed by June 2023. Council has established the West Vic Business – Yarriambiack Chapter Advisory Committee and held its first meeting. Council has appointed part time Events, Community and Business Support Officer.
Utilising the Wimmera Southern Mallee Regional Partnership Digital Strategy to identify key areas for improvement and build an advocacy platform	Completed	Submission to Engage Victoria Telecommunications Blackspot Funding Round, highlighting 4 locations. Lascelles has been funded. Provided a letter of support to Pivotel for their 4G network blackspot initiative, which has since been funded.
Advocate for equitable access in each township to the premier product for townships from the NBN multi-platform technology mix	Completed	Hopetoun NBN project due to be completed in 2023.

2021/22 INITIATIVES	RESULT	COMMENTARY
Advertise the NBN Local community program – inviting NBN to attend community events to provide support and information.	Completed	Events were restricted during COVID. NBN being rolled out in Hopetoun.
Adopt a 10-year Asset Management Plan	Completed	
Partnering with Wimmera Development Association to develop a distributed housing model which makes serviced land available for new homes to be built	In Progress	Council is working in partnership with WDA, Progress Associations, Donald Mineral Sands, Haven Home Safe, Rural Northwest Health and the Hopetoun Old School Site Advisory Committee of Council to identify housing opportunities and models, to increase housing stock across our Shire.
Review and set a new Road Management Plan including service levels for road types Apply for State or Foderal funding to	Completed	
Apply for State or Federal funding to upgrade Heavy Vehicle routes	Completed	
Embed the predominant land use of agriculture into the local planning policy framework through a strategic planning scheme amendment	In Progress	Through the Local Planning Policy Framework translation into the Planning Policy Framework process through DELWP, Council's Municipal Strategic Statement in the Planning Scheme was changed to become the Municipal Planning Strategy. This process removed duplication through the Planning scheme and was policy neutral. Almost every section of the Strategic Directions in the Municipal Planning Strategy has reference to agriculture, including Settlement, Environmental and landscape values, Environmental risks and amenity, Natural resource management, Built environment and heritage, Economic development (Agriculture, Industrial, Tourism), Transport, and Infrastructure. Planning has commenced for the review of the Yarriambiack Planning Scheme. Outcomes of the review would identify parts of the scheme that do and don't work, and potentially look at elements of the Municipal Planning Strategy where the importance of agriculture can be highlighted or strengthened.
Support the Birchip Cropping Group extension research into Indigenous planting	Completed	
Encourage value-adding as a sustainable option for existing products	Completed	
Seek funding to upgrade a second ramp at the Livestock Exchange	Completed	Second ramp is included in the 22-23 budget.
Trial a modified community transport model that utilises existing Council vehicles	In Progress	Royal Flying Doctors Service is establishing in Warracknabeal. Is exploring expand into Hopetoun and currently also services Minyip.

2021/22 INITIATIVES	RESULT	COMMENTARY
		Council is supporting RFD to establish
		within our region.
Highlight job opportunities for working remotely to attract people to live and work in the Shire	Completed	Council promotes flexible work arrangements and provides work from home opportunities to attract and retain staff. Councillors and Officers participate in Local Jobs Forums and other similar events across the Region/State, with the aim of collaborating and sharing innovative ways to retain and attract people.

2022/23 INITIATIVES	RESULT	COMMENTARY
Implement the integrated water and boardwalk at Minyip Caravan Park.	Not started	
Program the artist in residence in Hopetoun and Warracknabeal.	Completed	Artist in residence program completed at Hopetoun Powerhouse and at Warracknabeal Courthouse.
Install signage around the Silo Art Trail.	Completed	Project funded and transferred to Wimmera Development Association for delivery
Roll out a Digital Visitor Experience Strategy.	Completed	Project funded and transferred to Wimmera Development Association for delivery
Seek funding to deliver an extension to the Silo Art Trail.	Completed	Murtoa Progress Association received funding for the Murtoa Silo Art project.
Pursue the rezoning for the ability to provide free camping at the Warracknabeal Show Grounds.	In Progress	The Manager Development and Environmental Services is currently working through this process.
Support Yarriambiack Tourism to encourage business growth and development.	In Progress	Council has engaged a consultant to develop a Tourism Strategy and a separate Economic Development Strategy with a four-year action plan. Economic Development Strategy currently out for community consultation and Tourism Strategy to be adopted by 31 December 2023.
Work with Wimmera Mallee Tourism to capitalise on tourism funding opportunities to enhance the visitor experience.	In Progress	Wimmera Mallee Tourism Executive Officer and support staff are engaged via Wimmera Southern Mallee Development. Council works closely with WDMD and staff to enhance the visitor experience. Council is now exploring the Visitor Economy Partnership (VEP) Policy Framework and the benefits to our Shire and the Region.
Develop a new Economic Development Strategy.	In Progress	Council has engaged a consultant to develop a Tourism Strategy and a separate Economic Development Strategy with a four-year action plan. Economic Development Strategy currently out for community consultation.
Undertake a Regional Partnership Skills Gap Analysis.	Completed	Work has been completed at a state government and local level to identify skills shortages across the region.

2022/23 INITIATIVES	RESULT	COMMENTARY
Continue to promote the yarrIAMbiack campaign.	In Progress	Campaign will be incorporated into both the Economic Development and Tourism Strategies. Council's Communications Officer utilises the #yarrlAMbiack in social media posts.
Work with Donald Mineral Sands to establish their business presence within Yarriambiack Shire.	In Progress	Council has signed a Memorandum of Understanding with Donald Mineral Sands and is actively working with DMS and Shire Communities to support the development of sand mining.
Support programming that enhances the utilisation of the Woomelang and Patchewollock Railway Stations.	In Progress	Council is collaborating with arts and culture groups to support programming across the Woomelang and Patchewollock Railway stations, along with the Hopetoun Powerhouse and Warracknabeal Court House.
Assist the Beulah Cooperative to seek funding to rebuild the Beulah Store.	In Progress	Council has transferred land to the Beulah Cooperative and supported the completion of a Business Plan and Feasibility Study for the Beulah Store. Council has developed an advocacy document and has been reaching out to Media Outlets to promote the Beulah Story.
Develop a business plan for LOWAN technology in our communities to enable public wi-fi.	Not Started	This initiative will form part of the Warracknabeal Recreation Precinct master planning and will be a pilot program to be assessed and rolled out across the shire (if deemed successful).
Successful funding for one tower in the Federal Blackspot funding program.	Completed	Funding for the Lascelles tower has been secured.
Enable Birchip Cropping Group (BCG) to run workshops with the agricultural community to demonstrate private farm network benefits.	Not Started	Council has endorsed paying a membership with BCG to commence from 23-24 Financial Year for a one-year trial period.
Lobby Governments to address blackspots within our region.	In Progress	Continuous advocacy.
Seek funding to redevelop the Rupanyup Old Shire Building, enhancing Library services and to address Childcare shortages, providing an option of 'in-venue care' to the community.	Completed	Council has secured funding for the redevelopment of the Old Shire Building in Rupanyup as part of the Living Libraries State Government funding.
Advocate for increased childcare services within our community.	In Progress	Council developed a Childcare Advocacy document that has been shared with politicians and government agencies. Council also held information sessions and has been working with the Wimmera Southern Mallee By Five Initiative to advocate for more childcare professionals, training and services in our region.
Apply for State and Federal funding to upgrade Heavy Vehicle Routes.	In Progress	Council was successful in securing federal funding for the upgrade of the Hopetoun-Yaapeet Road. Council will

2022/23 INITIATIVES	RESULT	COMMENTARY
		continue to apply for funding opportunities as they arise.
Support Women in Agriculture.	In Progress	Councillors and Staff attended the Partners in Ag event in Rupanyup held on 26 August 2022. Council strongly supports such events in our Shire.
Develop Food and Fibre contacts across the Shire to create a network for future promotion.	Not Started	
Undertake a business case for a Yarriambiack Uber model.	No Started	With the establishment of the Royal Flying Doctors Service this initiative is considered redundant.
Work with health and community service providers across the region to explore and develop community transport options.	In Progress	Council is currently collaborating with the Royal Flying Doctors Service, Woodbine, Rural Northwest Health and West Wimmera Health Service to address community transport across the region. A community transport brochure has been developed and circulated within the community.
Advocate for ongoing telehealth options to provide alternatives to significant travel.	In Progress	Where possible, Council advocates for the retainment of telehealth options across our region.

2. A healthy and inclusive community

2021/22 INITIATIVES	RESULT	COMMENTARY
Expand the Warracknabeal Children's Centre to accommodate the higher demand in kindergarten and childcare	In Progress	The 3 Year Old Children's Room at the Warracknabeal Early Years Centre is currently under construction with it to be open and available for use Term 1 2024.
Seek funding for Dunmunkle Early Years and Childcare Centre	Completed	The Dunmunkle Childcare initiative is being funded by the State Government as part of the Yarriambiack Early Years Centre to be located at the Murtoa College site. This will incorporate childcare, kindergarten and MCH services.
Re-engage with health services (post-covid) to embed intergenerational activities	Closed	Included as an initiative in 2022-23
Active involvement with the Regional Partnership Strengthening Children in Communities Program	Completed	CEO is a member of Grampians Southern Mallee Regional Partnership. Also, on committee of Wimmera Southern Mallee ByFive early Years Initiative.
Seek internal or external funding allocations to provide meaningful playgroup programs to families	Completed	
Encourage the use of Library facilities across the Shire for all children and youth	Closed	Included as an initiative in 2022-23
Deliver short courses that assist young people to gain employment	In Progress	
Support community initiatives that raise awareness of gender equity and family violence	In Progress	Council is a member of the Communities of Respect and Equality (CoRE) alliance partnership that share a vision for safe, equal, and respectful communities in the region. Council is collaborating with Women's Health Grampians to promote initiatives across the region. Awareness of Family Violence and Contacts has been established on Council's Website.
Support volunteers by coordinating their statutory requirements such as Police Checks	Completed	
Continue to implement Council's Cigarette Sales to Minors Program to improve retailer compliance and reduce in incidence of tobacco use in our younger demographic	In Progress	This program has been delayed due to being unable to recruit students to participate in the program. As a result, Council EHOs are undertaking a range of substituting activities, including inspections and educational visits in accordance with the Department of Health.
Expand the Warracknabeal Children's Centre to accommodate the higher demand in kindergarten and childcare	In Progress	Council is currently building a new three-year-old room at the Warracknabeal Early Years Centre.
Promote awareness through social media on the signs of family violence and the support mechanisms in place available for victims	In Progress	Council has commenced discussions with Womens Health Grampians to promote awareness through social media. Promotion of awareness and

2021/22 INITIATIVES	RESULT	COMMENTARY
		contacts has been established on Council's Website.
Develop masterplans for Murtoa and Warracknabeal Recreation Facilities	In Progress	Master plans are finalised for utilisation in funding applications for the redevelopment at both sites.
Seek funding for the design and development of Murtoa Rabl Park Youth Park, Warracknabeal Pump Track and Hopetoun Skatepark upgrades	In Progress	Funding secured for master planning and consultant appointed.
Develop a Participation Plan for the Beulah, Brim and Rupanyup Recreation Reserves as part of the 2020 Community Sport Infrastructure Stimulus Funding	Completed	
Become a Local Government Authority VicSport Member	Completed	
Continue to assist Sporting Clubs and Community Organisations with funding or grant applications to support sport, active and passive recreation programs, initiatives, or infrastructure	Completed	
Liaise with communities to ensure all Community Action Plans are up to date	In Progress	Council Officer working with all Progress Associations (and equivalent) to establish and maintain Community Action Plans.
Ensuring representatives from Council attend Progress Association and Consultative Meetings	Completed	
Promote the Library facilities across the Shire and encourage usage of all resources	Completed	
Advocate for GP services and specific specialist services to be delivered in place, eg dialysis	Closed	Moved to 2022-23 Initiative
Utilise the Words on Wheels Van for the delivery of library items and engage communities as a social interaction space	In Progress	Words on Wheels Van visits townships across the Shire on a regular basis, with Library borrowing rates increasing.
Annual roadshows with Regional Assessment officer to promote services available	Completed	Regional Assessment Officer has undertaken roadshow presenting at Murtoa, Rupanyup, Woomelang, Patchewollock, Hopetoun over the last 12 months.
Provide appropriate support mechanisms and resources to successfully implement community transport model	In Progress	Council has now partnered with Rural Flying Doctors to deliver a service commencing with Warracknabeal and Minyip and with a vision to expand to Hopetoun.
Implement new client management system to improve our quality of service to clients of the Commonwealth Home Support Program	Completed	
Maintain support and promotion of Council's Access and Inclusion Plan to encourage participation and social connection for residents of all abilities	In Progress	Council is currently reviewing its Access and Inclusion Plan.

2022/23 INITIATIVES	RESULT	COMMENTARY
Develop a new Municipal Early Years Plan.	In Progress	Council has engaged a Consultant to commence the revision and development of the Early Years Plan 2023 – 2027. The draft plan will be released for community consultation in August 2023.
Deliver a suite of Dunmunkle Early Years Services.	Completed	Funding committed.
Work with health services to embed intergenerational activities.	In Progress	CEO has attended Grampians Health information sessions, and GH has presented to Council. Mayor and CEO will also assist with advocacy in partnership with Rural Northwest Health and West Wimmera Health Service.
Seek funding for Youth activities for ages 8years - 25 years.	In Progress	
Update the Youth Action Strategy.	In Progress	Planning has commenced to revise the Youth Action Strategy.
Assist with the organisation of local events.	Not Started	Council does not have the internal resources at present to provide direct assistance to organisations holding events. Council has appointed a part time Events, Community and Business Support Officer who will assist community groups to navigate the approval process for events.
Develop a Masterplan to connect Warracknabeal Library with the skate park and Leisure Centre.	In Progress	Funding secured for the master planning. Consultant has been engaged.
Explore the potential opportunities for passive recreation spaces that aim to improve health and wellbeing through a connection with the local environment.	In Progress	Council is reviewing its Sport and Recreation Strategy, along with developing master plans for majority of its recreation reserves. Consultants have been engaged to complete both the strategy and master plans.
Advocate the need to Government for improved access to medical and specialist services across our townships.	In Progress	CEO attended the Grampians Health Stakeholder engagement sessions. Grampians Health representative presented to Councillors on initiatives to improve access to medical specialist within the region.
Maintain support for LED lighting project on all VicRoads roads to reduce energy consumption and provide residents with improved lighting and safety in our townships.	In Progress	
Seek funding to build the required facilities at Murtoa and Warracknabeal identified in the Masterplan.	In Progress	Master plans are being finalised, then advocacy will commence for funding.
Seek funding to develop Masterplans for the Beulah, Brim and Rupanyup Recreation Reserves.	Completed	Funding application submitted and was successful.
Undertake master planning at the Warracknabeal Recreation Precinct, Minyip Recreation Reserve and Hopetoun Recreation Reserve.	In Progress	Successful with funding application. Consultation in process.

2022/23 INITIATIVES	RESULT	COMMENTARY
Undertake consultation and development of	In Drawage	Consultant engaged and strategy
a new Sport and Recreation Strategy.	In Progress	consultation has commenced.
Seek funding for Stage 2 - Warracknabeal		Master planning of Warracknabeal
Leisure Centre Redevelopment.	Not Started	Recreation Precinct to be completed
		first.
Assist Pool Committees with the		Engaged a contractor to undertake
development of long-term maintenance and	Completed	start – up / shut – down process and
upgrade plans.	Completed	will identify maintenance activities to
		be undertaken, and upgrade plans.
Utilise the Libraries facilities for group		Council has been successful with
social activities.		Living Libraries funding for Rupanyup,
		to renovate the building creating more
	In Progress	social / makers spaces. Council also
		encourages group activities such as
		book clubs to operate from the
Francisco the consent the CHARE		Warracknabeal Library Service.
Encourage the use of the SHARE		2 rounds of Share Grant program
Community Grants Program to improve	Completed	completed for 2022/23. Agreements
local clubs and organisations' facilities and services.		being signed with recipients of latest
Develop a grants network in each		round of program. Council has recently undertaken Grant
community and work with them to identify		Workshops and has purchased a
funding opportunities for community	In Progress	subscription to Grant Guru which will
projects.	iii i rogress	be available and accessible from
projects.		Council's website.
Provide assistance when required to		Council is actively working with
community groups delivering all types of		Progress Associations (and equivalent
projects.	1. 5	groups) to secure funding for projects.
,	In Progress	Council has auspiced a number of
		projects, such as the Stickshed and
		Minyip Cabins.
Identify priority projects and assist in the		Council, where possible will assist
development of concept plans and	In Progress	with funding applications for business
schematic drawings.	iii i rogress	cases and feasibility studies. Will also
		assist with funding master planning.
Explore strategic objectives of		Council in conjunction with Wimmera
decommissioned public land sites.		Development Association has
	In Progress	participated in a Wimmera Housing
		Supply and Capacity Assessment,
		which includes a review of public land sites.
Complete annual Community Support		This work is undertaken during
Worker skills assessments to ensure		Council's annual review period.
clients are managed in accordance with	In Progress	Staff participate in professional
current best practices.		development as identified and
Tana and production		required.
Develop and promote a program that		The Regional Assessment Officer
focuses on the benefits and importance of		conducts information sessions and
resident wellness and reablement.	In Progress	programs across the Shire to inform
		residents of MyAged Care and the
		support services that are available.
Continue telephone check-in program		Council no longer offers CHSP
aimed at supporting and providing	Not Started	Services.
connection to our most isolated clients.		

3. A robust and thriving environment

2021/22 INITIATIVES	RESULT	COMMENTARY
Funding to deliver a glass crusher that	Completed	Glass crusher arrived and finalising
reduces waste	Completed	commissioning
Develop a Waste Management Strategy	Completed	
Identify Council's resourcing requirements		Initial research undertaken in recent
to implement the Victorian Government's waste reform targets	Ongoing	waste survey to inform future organics kerbside collection
Participate in Municipal Association Victoria		
Procurement to group purchase green	Completed	
energy offsets to Council's power contracts	,	
Development of an Environmental Strategy	Closed	Included as 22/23 Initiative
Encourage community groups to seek	Closed	Included as 22/23 Initiative
funding to install solar	0,0004	
Install solar on Council owned Community	Closed	Included as 22/23 Initiative
managed buildings		
Update the Tree Policy, tree register and	0	
ensure a risk-based approach to tree maintenance across the shire	Completed	
Streetscape works targeted at reducing the		Included as 22/23 Initiative
heat impacts in main street districts	Closed	included as 22/23 initiative
Continue collaboration with Catchment		Included as 22/23 Initiative
Management Authority for projects that		morados do EE/Eo miliativo
encounter the environmental impacts of	Closed	
roadside weeds and pests		
Seek additional environmental water for	Not Started	
Minyip and Warracknabeal initiatives	Not Started	
Design Integrated water management		Council is currently developing further
systems for the larger townships to ensure	In Progress	grant applications for Rupanyup and
preservation of stormwater		Whitton Swamp.
Support Yarrilinks and Mallee Landcare in	_	Letters of support provided to support
attracting funding to the Shire for	Completed	Landcare funding applications.
environmental projects		
Advocate to reduce the grid infrastructure	Closed	Included as 22/23 Initiative
capacity issues		

2022/23 INITIATIVES	RESULT	COMMENTARY
Roll out a Glass Recycling Collection	Completed	Glass Recycling service rolled out
Service.	Completed	from 01 July 2022.
Seek funding for alternative waste		New Recycling Victoria and
management recycling options as identified	In Progress	Sustainability Victoria funding being
in the Waste Management Strategy.		considered as options.
Monitor and evaluate Waste Management		Monitoring of glass and recycling
Strategy.	In Progress	diversion and contamination rates
		underway.
Develop community education program for		Community education program being
waste and recycling.		rolled out as part of glass recycling.
	In Progress	Council has purchased a community
		education trailer to assist with its
		education campaign.
Develop a Yarriambiack Shire Council		Council is going to engage a
Environmental Strategy.		consultant to develop a combined
	In Progress	Waste Resource, Environment and
		Climate Change Strategy, that will
		incorporate Pests and Weed
		management.

2022/23 INITIATIVES	RESULT	COMMENTARY
Encourage community groups to seek funding to install solar.	Ongoing	Dependent on funding opportunities
Install solar on Council owned - Community managed buildings.	Ongoing	Dependent on funding opportunities
Advocate to reduce the grid infrastructure capacity issues.	In Progress	Active involvement in GNET Project Steering and Community implementation committees.
Continue collaboration with Catchment Management Authority for mallee projects that counter the environmental impacts of roadside weeds and pests.	In Progress	Planning underway for 2023 Delivery.
Streetscape works targeted at reducing the heat impacts in main street districts and beautifying townships with native vegetation.	In Progress	Beulah, Patchewollock, Rupanyup and Yaapeet have either commenced or will commence planning and/or works.
Support Yarrilinks and Mallee Landcare in attracting funding to the shire for environmental projects.	Ongoing	Funding opportunities communicated.
Continue to design integrated water management systems for the larger townships to ensure preservation of storm water.	Not started	Council has flagged a discussion on the subject which will be tabled in the Wimmera Strategic Water Management meeting.

4. A Council that who serves its community

2021/22 INITIATIVES	RESULT	COMMENTARY
Councillor professional development through forum and peer led education	Completed	Training undertaken by Councillors in 21-22 financial year. With two Councillors undertaking the AICD Course.
Councillors to be kept informed about community events/issues and up to date with legislative compliance	Completed	Regular forum attendance, despite COVID restrictions.
Cultural Audit and Workforce Plan carried out to identify skill gaps and training requirements	Completed	
Develop a Training Matrix/Plan to deliver on skill gaps and training requirements	Completed	
Action on 'People Matters Survey' to improve gender equality and culture	Completed	Council developed a Workforce Plan and Gender Equality Action Plan that was adopted in December 2021.
Ensure performance reviews reflect accountability in all staff roles	Completed	
Review the risk register at an operational level	Completed	
Monitor, maintain and report on Audit outcomes	Completed	
Upgrade the Council's website	Completed	
Strong collaboration between Council and the Audit & Risk Committee including annual interactions with Councils internal and external auditors	Completed	

2022/23 INITIATIVES	RESULT	COMMENTARY
Support continued Councillor professional development through forum and peer led education.	In Progress	Councillors have participated in Maddocks Conflict of Interest Training, Operational v Strategic Training and one Councillor undertaking AICD Foundations Course.
Councillors to be kept informed about community events/issues and up to date with legislative compliance.	In Progress	Councillors are provided with regular updates at bi-monthly Council Forums, and weekly CEO Updates.
Provide pathways for staff to enhance knowledge and skills for the betterment of Council and the community.	In Progress	Staff are provided with opportunities for study leave, professional development and higher duties secondments.
Develop Staff Key Performance Indicators that align with Council Plan objectives and legislative compliance.	In Progress	All staff have KPI's that are reviewed annually and updated in March each year.
Develop an engaging LinkedIn profile.	In Progress	Council has commenced utilising the LinkedIn profile to engage with professionals and promote our Council and employment opportunities.
Continue to enhance Council's website features and social media presence.	In Progress	Council is continuously reviewing and updating its website content and engagement mediums such as online forms and directories.

2022/23 INITIATIVES	RESULT	COMMENTARY
Increase the use of videos to engage and communicate with users.	In Progress	Council developed a Youtube video on the explanation of Council's rates.
Continue to monitor, maintain and report on Audit outcomes.	In Progress	Quarterly reporting to the Audit and Risk Committee is undertaken.
Continue to develop and review the risk register at an operational level.	In Progress	Both operational and strategic risks are reviewed quarterly, and strategic risks are reported to Council and Audit and Risk Committee. Operational high and extreme risks reported to Audit and Risk Committee.
Strong collaboration between Council and the Audit and Risk Committee including annual interactions with Council's internal and external auditors.	In Progress	Two Councillors are members of the Audit and Risk Committee.
Undertake internal audit self-assessments to continuously improve practices and processes.	In Progress	This occurs annually each year.
Attend regular meetings with State and Federal Stakeholders to advocate for our community.	In Progress	Mayor, Councillors and CEO attend regular meetings with Key Stakeholders, as outlined in the Monthly Councillor and CEO activity report in the Council Agenda.