



**Yarriambiack**  
SHIRE COUNCIL

# Financial and Non-Financial Performance Reporting

## Quarter 2

October to December 2022



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# 1 Executive Summary

This report is for the period ending 31 December 2022 and outlines Council's position and performance in the first half of the 22-23 Financial Year.

## ***Profit and Loss***

At the half way point of the financial year, net surplus is \$5.6 million which is 31% lower than the expected surplus per the budget. This can be attributed to a decrease in income for the first half of the year which is \$2.8m or 12% lower than expected. Total expenses for the half year align closely with expected costs being \$293,000 or 2% lower than budget.

Most of the variance in income can be attributed to the timing of payments of federal financial assistance grants, that were paid earlier than expected in the final quarter of the last financial year – at the time of budget preparation the assumption was made that these would be paid in Q1 of this financial year. Additionally, the federal Roads to Recovery capital grant payment has been delayed. The payment for this funding is expected to be received in the 3<sup>rd</sup> quarter.

## ***Balance Sheet***

Current assets of council at the end of the quarter are \$22.5 million. Trades and other receivables are \$13.9 million at the end of the quarter and have increased since the start of the financial year due to the rates and charges for the 2022-23 financial year being raised and issued in September. The first instalment payment was due at the end of September 2022 and the second instalment was due for payment at the end of November 2022.

Total fixed assets have increased 1% since the start of the financial year and are expected to increase throughout the year as the capital works program and flood restoration works are delivered. These increases have been and will continue to be offset by the recognition of depreciation on existing assets.

Total liabilities have decreased \$1.7 million since the start of the financial year. This is attributed to a decrease in trade and other payables of \$2.7 million since the start of the financial year. This amount has been offset by an increase of \$1.1m of annual fire service levies held in trust on behalf of the state government. This amount is paid quarterly to the State Revenue Office.

## ***Cashflow Statement***

At 31 December 2022, Council is holding \$8.1m between the bank and short-term investments, a decrease from the start of the financial year's holdings of \$17.0m.

For the half year, \$4.8m of cash has been utilised to fund operating activities, \$4.1m has been utilised to fund capital and investing activities.

## ***Financial Indicators***

The financial indicators for the second quarter are producing a positive result. This is mainly due to rates and charges being raised and issued in the first quarter of 2022-23 and Council's strong cash reserves to start the year which have been committed to delivering projects carried forward from prior year.

As discussed above, Council is also holding \$8.1 million between bank and investments with maturity less than 12 months, being classified as current assets. This has a positive impact on Council's working capital ratio.

It is predicted that as expenditure increases throughout the next two quarters, the financial indicators will decrease and be more inline with budget estimates.

Management will continue to monitor return on investment opportunities. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment

## ***Projects***

Management has split the projects into four categories for reporting purposes.

Property: Council has a \$5.0 million capital works program being delivered on council owned buildings and associated infrastructure, with 20% being expended during the first half of the year. Carried forward works on the Warracknabeal early years facility continued during the quarter with the project estimated to be completed in Q3 of the year. Carried forward works on the Warracknabeal and Hopetoun caravan park



cabins progressed during the period with cabins installed at both sites and connections of services and fit out expected to be completed in Q3 of the year.

**Plant & Equipment** – Council has a \$2.1 million capital works program being delivered on council owned plant and equipment, with 10% being expended during the first half of the year. This category includes the purchase of major plant items including grader, truck, tractor and motor vehicles. Procurement activities are underway on these items. It also includes the carried forward costs from prior year associated to the glass crusher; which required the additional purchase of a generator and water tank to ensure its safe operation, flocon road maintenance machine; which is expected to be delivered in early 2023 and restoration works on Council rollers.

**Infrastructure – Flood Recovery:** – Flooding and significant rain events has caused wide spread damage across the Shire’s infrastructure network creating a large package of additional rehabilitation and recovery works.

Funding through the Disaster Recovery Funding Arrangement has been approved for \$1.9 million, with a contractor appointed to deliver the initial identified program of works. Detailed updates on these flood recovery works will be included from next quarters report.

\$148,000 of emergency works to two roads in need of urgent repair was incurred in October at the start of the rain events. Funding for these works being sourced from the additional financial assistance grant state allocation received by Council.

Additionally, \$142,000 of emergency drainage clearing, levee construction activities and culverts works in Murtoa, Rupanyup, Warracknabeal and Brim were incurred, with a claim in progress to have these funded under the State governments Council Flood Support Fund.

**Infrastructure:** Outside of the flood recovery works, Council has a \$8.9 million capital works program being delivered on Council owned infrastructure, which includes roads, recreation assets and other assets such as aerodrome fencing and streetscapes. The above-mentioned rains have impacted a number of capital programs and also resulted in increased maintenance activities for the works team. The program is being monitored closely, with 41% of budget expended at the end of the quarter.

**Non Capital Projects:** Council has a \$1.6 million program being delivered on community assets and infrastructure with 27% being expended at the end of the quarter. Key works during the period included progression of the masterplan for Anzac Park recreation reserve, Minyip recreation reserve, Warracknabeal precinct and Hopetoun recreation reserve.

### ***Budget Impact and Changes***

During the quarter Council received notification that it was successful with the following funding outcomes:

- Building Blocks Funding application for the landscaping redevelopment at the Rupanyup Kindergarten.
- Local Sports Infrastructure Funding for the master planning at the Brim, Beulah and Rupanyup Recreation Reserves.
- Regional Infrastructure Funding for the Feasibility Study and Business Case at the Hopetoun Former School Site.
- JMAPP Grant towards the upgrade of security at the Shire Office and Leisure Centre buildings.
- Funding for the upgrade of the Hopetoun-Yaaapeet Road under the Heavy Vehicle Safety and Productivity Program
- Flood Support Funding
- Jobs Victoria Funding; and
- Works were approved to commence as part of the Federal Government Disaster Recovery Funding Arrangement.

Section 10 of the report outlines successful funding applications and allocations, and expenditure estimated to be incurred since the development and adoption of the budget. It also includes funding applications awaiting outcomes, which could potentially impact the 2022/23 budget.

### ***Rates and Charges***

2022-23 rate notices were released during the first quarter, with rate payers having the option to pay in full by 15 February 2023 or by four instalments that are due on 30 September 2022, 30 November 2022, 28 February 2023 and 31 May 2023.

79% of the current years rates balance has yet to be collected at the end of the quarter.

Rates in the arrears balance at the end of the quarter was \$1.1 million. This is a reduction of \$100,000 or 8% from the balance at the beginning of the quarter.

### ***Non-Financial Performance***

In a continuation of a trend of the last two years, Council has seen an increase in personal leave taken due to the requirement for staff to not attend work if they have COVID-19 symptoms. Whilst we have experienced a slight decrease in absenteeism, it is expected that the level of absenteeism will remain high whilst COVID-19 is circulating within the state and regions.

Council has actively been working with staff to reduce their annual leave balances, with staff with annual leave balances greater than 304 hours decreasing by 33% this quarter. The balance between navigating a pandemic, meeting service delivery requirements and staff taking leave has been challenging. Staff with leave hours above 304 hours have completed a leave plan, with the requirement to take excess leave within the next 12 months.

Council also has four procurement contracts where the agreed delivery date has passed, but the project has yet to be fully delivered. All contracts require extending. In addition, Council has one procurement contract where the project has yet to commence however the initial contract end date has lapsed. A contract extension agreement is currently being reviewed.

Several Council strategies and plans are requiring renewal. A consultant has been engaged and works have commenced for the development of the Economic Development and Tourism Strategies which is expected to be completed later in the financial year. The draft Environmental Strategy has been developed and will be presented to Councillors and the Community in quarter four 2022-23, with adoption planned for quarter 1 2023-24. Pre-planning has begun on the Youth Engagement Strategy, and the Road Hierarchy and Footpath Hierarchy are due to be presented to Council for adoption by 30 June 2023.

### ***Occupational Health and Safety***

The implementation of Happy HR OHS reporting in the prior year has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

The incidents reported resulted in 50.4 hours of lost time due to injuries during the quarter. There were no Worksafe notified reports in the first and second quarter of the 2022-23 financial year.

### ***Strategic Risk Register***

A review of the ten strategic risks and the associated control measure effectiveness was completed for the second quarter. The overall risk level of the Security and Technology Risk has been increased to medium with the escalation of ransomware attacks being reported both nationally and globally. Whilst management has control measures in place to mitigate the risk, there is still a possibility that Council could succumb to a security breach.

### ***Conclusion***

Flooding and significant rain events in the first half of the financial year has impacted the condition of roads and Council owned infrastructure across the shire, creating a growing flood recovery program of works to deliver in addition to a large existing infrastructure, building and community project programs. Management will continue to monitor the risks associated with delivering a program of this nature by continuously enhancing its reporting for analysis purposes.

## 2 Profit and Loss Statement

	YTD Actuals	YTD Budget	Variance	Variance (%)	FY Budget Jul 2022 - Jun 2023	
<b>Operating Income</b>						
Asset Disposal	144,228	150,000	(5,772)	(4%)	300,000	1
Grants Commonwealth Capital	422,016	2,280,000	(1,857,984)	(81%)	3,420,000	2
Grants Commonwealth Operating	1,292,509	3,308,675	(2,016,165)	(61%)	6,617,349	3
Grants Vic Capital	1,577,630	1,708,904	(131,275)	(8%)	3,414,058	4
Grants Vic Operating	2,790,997	1,580,708	1,210,289	77%	2,535,188	5
Other Income	467,524	173,911	293,613	169%	322,622	6
Rates and Charges	13,058,116	13,219,611	(161,495)	(1%)	13,319,611	
Statutory Fees and Fines	38,478	60,174	(21,696)	(36%)	143,015	7
User Fees	352,355	474,685	(122,525)	(26%)	945,561	8
<b>Total Operating Income</b>	<b>20,143,853</b>	<b>22,956,667</b>	<b>(2,812,815)</b>	<b>(12%)</b>	<b>31,017,404</b>	
<b>Operating Expenses</b>						
Cost of Goods Sold - movement in inventory	124,109	0	(124,109)	N/A	0	
Asset Disposal	0	190,254	190,254	100%	380,508	1
Bad & Doubtful Debts	0	0	0	N/A	1,000	
Contributions and Donations	328,454	626,371	297,917	48%	763,790	9
Depreciation Amortisation & Impairment	2,834,504	2,834,504	0	0%	5,669,008	
Employee Costs	5,846,218	5,653,927	(192,291)	(3%)	11,393,300	
Finance Costs	0	0	0	N/A	22,000	
Materials and Services	4,077,001	4,114,092	37,091	1%	7,940,725	
Other Expenses	1,234,629	1,319,057	84,428	6%	1,553,124	
<b>Total Operating Expenses</b>	<b>14,444,915</b>	<b>14,738,205</b>	<b>293,290</b>	<b>2%</b>	<b>27,723,454</b>	
<b>Net Profit</b>	<b>5,698,938</b>	<b>8,218,462</b>	<b>(2,519,524)</b>	<b>(31%)</b>	<b>3,293,950</b>	

### 3 Notes to the Profit and Loss Statement

Note	Item	Explanation of Variance
<b>Income</b>		
<b>1</b>	Asset Disposals	<p><b>Q1:</b> Sale of Portable Building \$10,100, Sale of Mitsubishi Pajero Sport \$39,392 and Mitsubishi Outlander \$29,209 and sale of Nayallo land \$15,000</p> <p><b>Q2:</b> Sale during quarter of Warracknabeal and Hopetoun parcels of land. Asset Accountant commenced in December 2022, posting accounting journals to record costs associated in disposal of assets to occur in Q3.</p>
<b>2</b>	Grants Commonwealth Capital	<p><b>Q1:</b> Council received \$422,016 for Roads to Recovery works which our outdoor staff have undertaken.</p> <p><b>Q2:</b> The second quarter Roads to Recovery payment has been delayed due to there being a delay in issuing VAGO 2021/22 audit opinion. This payment is expected to be received in the 3<sup>rd</sup> quarter.</p>
<b>3</b>	Grants Commonwealth Operating	<p><b>Q1:</b> Half of the 2022/23 Federal Assistance Grants (FAGs) were paid in advance prior to the end of the 2021/22 financial year. Therefore, the quarterly amounts to be paid to Council throughout the 2022/23 year have been reduced. When preparing the 2021/22 budget the assumption was made that there would not be an advance FAGs payment made.</p> <p><b>Q2:</b> Received quarterly funding of the Federal Assistance Grants (FAGs) \$442,853. This variance is explained in Q1.</p>
<b>4</b>	Grant Vic Capital	<p><b>Q1:</b> Council expected to receive a milestone payment of \$400,000 for the Warracknabeal Children Centre in the first quarter but this has been delayed due to delays in the construction. Other grant payments which had been budgeted for the first quarter have not yet been received.</p> <p><b>Q2:</b> Council received the final payment from Department of Job Precincts and Regions (DJPR) for the Hopetoun Recreation Reserve Lighting Upgrade Project \$19,466. A grant of \$578,629 from DJPR was received for the Dunmunkle Community Library Precinct. The 3<sup>rd</sup> instalment for the site preparation for the Housing project from DJPR \$980,000.</p>
<b>5</b>	Grant Vic Operating	<p><b>Q1:</b> The main reason for the variance is due to Council receiving the payment for the Rural Councils Transformation Program (RCTP) Round 2 Funding \$440,000 which had not been budgeted for in this quarter.</p> <p><b>Q2:</b> Council received \$500,000 from DJPR for 2022/23 - Council Flood Support which was not budgeted. \$100,000 was received from DJPR for instalment 5 of the Flagships Projects Mallee Silo Art Trail Program. The final payment of \$50,000 from DJPR for Beulah, Brim and Rupanyup Recreation Reserve. \$310,000 was received from DJPR for the Rural Council's Transformation Program (RCTP) Round 2 funding - this was not included in the 2022/23 budget.</p>

<b>6</b>	Other Income	<p><b>Q1:</b> Interest on investments being recognised as the investments have come due is the main variance in this area.</p> <p><b>Q2:</b> As part of the Yarriambiack Affordable Rental Housing Shortage Project the community groups had agreed to make a financial contribution. Murtoa's contribution will be paid when their term deposit comes due. Woomelang's contribution will be paid in instalments. Both committees have been invoiced for their contribution. The Warracknabeal Kindergarten has been invoiced for their contribution towards the new playground equipment.</p>
<b>7</b>	Statutory Fees and Fines	<p><b>Q1:</b> Planning fees are down \$5,000 on what was budgeted for the quarter.</p> <p><b>Q2:</b> There has been \$12,000 worth of fire infringements (6 properties) that have been withdrawn in this quarter because the new contractor, who was undertaking the clean up, has not provided sufficient photographic evidence to enable Council to prosecute.</p>
<b>8</b>	User Fees	<p><b>Q1:</b> At the time of preparing this report the Home and Community Care, Meals on Wheels and Brokerage debtor accounts for September had not been entered. This amount is approximately \$22,000. Livestock Exchange fees for all of September have not yet been entered. Caravan Park fees are down \$8,000, User rents for Woomelang and Murtoa units have not been brought to account for the 1<sup>st</sup> quarter.</p> <p><b>Q2:</b> At the time of preparing this report the Home and Community Care, Meals on Wheels and Brokerage debtor accounts for December had not been entered. This amount is approximately \$22,000.</p>
<b>Expense</b>		
<b>9</b>	Contributions & Donations	<p><b>Q1:</b> During the 1<sup>st</sup> quarter Council has paid \$15,000 to Murtoa Progress Association as a contribution towards the Murtoa Silo Art Project. \$1,500 was paid to the Minyip Lions Club as part of their 150<sup>th</sup> Event. \$15,000 was paid to the Minyip Progress Association as part of the COVID Safe Outdoor Activation Round 2 Part B. Annual contributions to halls, recreation reserves, swimming pools, progress associations are usually paid out during September to November.</p> <p><b>Q2:</b> Annual contributions to halls, recreation reserves, swimming pools, progress associations have commenced been paid to community groups in this quarter. Council is still waiting on a few groups to provide invoices for payment of their contributions.</p>



## 4 Balance Sheet

	Dec 2022	Jun 2022			
	Actuals	Actuals	Variance	% Variance	
<b>Assets</b>					
<b>Current Assets</b>	<b>22,528,736</b>	<b>19,951,667</b>	<b>2,577,069</b>	<b>13%</b>	1
Bank	3,672,459	12,653,092	(8,980,633)	(71%)	
Financial Assets	183,049	228,970	(45,921)	(20%)	
Investments	4,349,190	4,349,190	0	0%	
Inventory	448,088	318,909	129,179	41%	
Trade & Other Receivables	13,860,950	2,386,505	11,474,444	481%	
Assets classified as held for sale	15,000	15,000	0	0%	
<b>Fixed Assets</b>	<b>139,889,275</b>	<b>138,445,722</b>	<b>1,443,553</b>	<b>1%</b>	2
Land	2,949,957	2,949,957	0	0%	
Plant & Equipment	5,383,389	5,745,447	(362,058)	(6%)	
Infrastructure Assets	102,400,846	104,278,690	(1,877,844)	(2%)	
Buildings	23,163,881	23,581,023	(417,142)	(2%)	
Work in Progress - Assets	5,991,202	1,890,605	4,100,597	217%	
<b>Non-Current Assets</b>	<b>959,128</b>	<b>959,127</b>	<b>0</b>	<b>0%</b>	
Investments	387,490	387,490	0	0%	
Right of Use Assets	571,638	571,638	0	0%	
<b>Total Assets</b>	<b>163,377,139</b>	<b>159,356,516</b>	<b>4,020,622</b>	<b>3%</b>	
<b>Liabilities</b>					
<b>Current Liabilities</b>	<b>6,400,481</b>	<b>8,078,796</b>	<b>1,678,315</b>	<b>21%</b>	3
Provisions	3,057,867	3,110,969	53,102	2%	
Trade & Other Payables	1,763,211	4,489,810	2,726,599	61%	
Trusts Funds & Deposits	197,307	204,625	7,318	4%	
Lease Liability	336,145	336,145	0	0%	
Trust Funds & Deposits - Fire Services Levy	1,045,951	(62,753)	(1,108,704)	(1767%)	
<b>Non-Current Liabilities</b>	<b>728,995</b>	<b>728,995</b>	<b>0</b>	<b>0%</b>	
Lease Liability	264,203	264,203	0	0%	
Provisions	464,792	464,792	0	0%	
<b>Total Liabilities</b>	<b>7,129,476</b>	<b>8,807,791</b>	<b>1,678,315</b>	<b>19%</b>	
<b>Net Assets</b>	<b>156,247,663</b>	<b>150,548,726</b>	<b>5,698,937</b>	<b>4%</b>	
<b>Equity</b>					
<b>Equity</b>	<b>156,247,664</b>	<b>150,548,726</b>	<b>5,698,938</b>	<b>4%</b>	
Accumulated Surplus	74,584,000	74,584,000	0	0%	
Reserves	65,351,160	65,351,160	0	0%	
Retained Earnings	10,613,566	4,532,426	6,081,140	134%	
Current Earnings	5,698,938	6,081,140	(382,202)	(6%)	
<b>Total Equity</b>	<b>156,247,664</b>	<b>150,548,726</b>	<b>5,698,938</b>	<b>4%</b>	

## 5 Notes to the Balance Sheet

Note	Item	Explanation of Variance
1	Current Assets	<p><b>Q1:</b> Council is holding approximately \$11.2 million between the bank and short term (less than 12 months) investments. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment.</p> <p>Trades and Other Receivables has increased due to the Rates and Charges for the 2022-23 financial year being raised and issued in September. The first instalment payment was due at the end of September 2022.</p> <p><b>Q2:</b> Council is holding approximately \$8.08 million between the bank and short term (less than 12 months) investments. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment.</p> <p>Trades and Other Receivables has decreased by \$1.293 million. Rates and Charges for the 2022-23 financial year were raised and issued in September. The first instalment payment was due at the end of September 2022 and the second instalment was due for payment at the end of November 2022.</p>
2	Fixed Assets	<p><b>Q1:</b> No movement to report between end of financial year and 30 September 2022. Expected increase in fixed assets to occur in the third and fourth quarter when the delivery of plant occurs, and capital projects are completed.</p> <p>Work in progress will continue to increase due to our large capital work program currently being delivered.</p> <p><b>Q2:</b> Plant &amp; Equipment - Council has completed the installation of the Glass Crushing Machine and made the final payment of \$150,000 on delivery. The drone was also purchased.</p> <p>Expected increase in fixed assets to occur in the third and fourth quarter when the delivery of plant occurs, and capital projects are completed.</p> <p>Work in progress has increased by \$2.349 million from quarter due to our large capital work program currently being delivered. The additional flood restoration works undertaken by contract will also increase work in progress.</p>
3	Current Liabilities	<p><b>Q1:</b> There has been a \$2.97 million decrease in Trades and Other Payables from 30 June to 30 September 2022. The annual Fire Service Levy (FSL) raised with the annual rates is held in trust on behalf of the State Revenue Office. As Council collects the FSL from the ratepayers these monies will be paid to the State Revenue Office on a quarterly basis.</p> <p><b>Q2:</b> Trust Funds and deposits have decreased by \$514,000. This includes the annual Fire Service Levy of which \$406,000 (YTD) has been paid to the State Revenue Office. Trade and other payables have increased by \$235,000 while provisions have decreased by \$41,000.</p>





## 6 Cashflow Statement





1 July to  
31 December 2022

<b>Cash flows from operating activities</b>	
Rates and charges	1,554,144
Statutory fees and fines	72,422
User fees	335,237
Grants - operating	4,083,506
Grants - capital	1,999,646
Contributions - monetary	302,439
Interest received	79,635
Rent received	17,118
Trust funds and deposits taken	1,101,386
Other receipts	6,109
Net GST refund	55,959
Employee costs	(5,661,682)
Materials and services	(7,229,640)
Trust funds and deposits repaid	-
Other payments	(1,549,692)
<b>Net cash provided by/(used in) operating activities</b>	<b>(4,833,412)</b>
<b>Cash flows from investing activities</b>	
Payments for property, infrastructure, plant and equipment	(4,278,057)
Payments for intangible assets	-
Proceeds from sale of property, infrastructure, plant and equipment	144,228
Proceeds from sale of assets held for sale	-
Payments for investments	-
Proceeds from sale of investments	-
<b>Net cash used in investing activities</b>	<b>(4,133,829)</b>
<b>Cash flows from financing activities</b>	
Finance costs	-
Repayment of borrowings	-
Proceeds of borrowings	-
<b>Net cash provided by/(used in) financing activities</b>	<b>-</b>
Net increase/(decrease) in cash and cash equivalents	(8,980,633)
Cash and cash equivalents at the beginning of the financial year	17,002,283
<b>Cash and cash equivalents at the end of the financial year</b>	<b>8,021,649</b>



## 7 Financial Indicators Summary

	No Action Required
	Requires Active Monitoring
	Immediate Action Required

As of 31 December 2022	Actual YTD	2022/23 Budget	Indicator
<p><b>Adjusted underlying result (OP1)</b></p> <p>Measure: Adjusted underlying surplus (deficit) / Adjusted underlying revenue.</p> <p>Community Outcome / Data Use: Assessment of whether Council can generate a surplus. A significant surplus (or deficit) achieved in a particular financial year does not necessarily indicate good or bad financial performance in that year.</p> <p><b>Q1:</b> The full rates income is being accounted for in the first quarter as rates and charges for the 22-23 financial year have been raised and issued, whilst only the first quarter expenditure has occurred. This is producing a positive position; however, it is expected to decline in the next three quarters as expenditure increases.</p> <p><b>Q2:</b> The adjusted underlying result ratio has decreased from quarter 1 result of 64% to 28% in quarter 2. The decline is a result of the increase in the level of expenditure.</p>	28%	(15%)	
<p><b>Working Capital (L1)</b></p> <p>Measure: Current assets / current liabilities.</p> <p>This measures whether a Council can generate sufficient cash to pay bills on time.</p> <p>Community Outcome / Data Use: Assessment of Council's financial position. Higher assets relative to liabilities suggests Councils are in a strong position.</p> <p><b>Q1:</b> Working capital has increased due to annual rates and charges being raised in the quarter that are represented as trade receivables. This is producing a positive position; however, it is expected to in line with budgeted figure in the next three quarters as the financial year progresses.</p> <p><b>Q2:</b> The result for Q2 has seen a reduction in the working capital from Q1 as unrestricted cash is being used to deliver Council services and programs.</p>	352%	214%	
<p><b>Unrestricted Cash (L2)</b></p> <p>Measure: Unrestricted cash / current liabilities.</p> <p>This measures unrestricted cash as a percentage of current liabilities.</p> <p>Community Outcome / Data Use: assessment of Council's abilities to pay bills on time. Higher unrestricted cash relative to liabilities suggests Councils are able to pay bills in a timely manner.</p> <p><b>Q1:</b> Unrestricted cash balances for the 1<sup>st</sup> quarter is 1.68 times greater than Council's current liabilities for the 1<sup>st</sup> quarter which highlights Council is in a strong position to pay bills on time.</p> <p><b>Q2:</b> Unrestricted cash balances for the 1<sup>st</sup> quarter is 1.25 times greater than Council's current liabilities for the 1<sup>st</sup> quarter which highlights Council is in a good position to pay bills on time.</p>	125%	(4%)	
<p><b>Loans and Borrowings (O2)</b></p> <p>Measure: Interest bearing loans and borrowings / rate revenue.</p> <p>This measures whether the level of debt and other long-term obligations is appropriate to the size and nature of the Council's activities.</p> <p>Community Outcome / Data Use: Assessment of whether Council's level of interest-bearing loans and borrowings are appropriate to the</p>	0.00%	3%	

size and nature of Council's activities. Demonstration of Council managing its borrowing strategy in relation to the revenue it raises. <b>Q1:</b> Council currently has no loans. <b>Q2:</b> Same as Q1			
<b>Loans and Borrowings (O3)</b> Measure: Interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue. Community Outcome / Data Use: Same as (O2)	0.00%	0.38%	
<b>Indebtedness (O4)</b> Measure: Non-current liabilities / own source revenue. Community Outcome / Data Use: Assessment of whether Council's long-term liabilities are appropriate to the size and nature of Council activities. Lower proportion of non-current liabilities suggests greater capacity to meet long term obligations. <b>Q1:</b> Council's own source revenue is 5.21 times greater than non-current liabilities, which indicates Council has strong capacity to meet its long-term obligations, however this is lower than budget. <b>Q2:</b> In line with Q1's result, Council's own source revenue is 5.18 times greater than non-current liabilities, which indicates Council has strong capacity to meet its long-term obligations, however this is lower than budget.	5.18%	9%	
<b>Asset Renewal and Upgrade (O5)</b> Measure: Asset renewal and upgrade expenditure / depreciation. Community Outcome / Data Use: Assessment of whether Council assets are being renewed or upgraded as planned. It compares the rate of spending on existing assets through renewing, restoring, replacing or upgrading existing assets with depreciation. Ratios higher than 1.0 indicate there is a lesser risk of insufficient spending on Council's asset base. <b>Result is less than 0.5</b> – Spending on existing assets has not kept pace with the consumption of these assets. This highlights a need to prioritise asset maintenance. <b>Results between 0.5 and 1.0</b> – May indicate insufficient spending on renewal or upgrading. This may highlight a need for better asset maintenance planning. <b>Result is more than 1.0</b> – Demonstrates Council's commitment to investing in the renewal and upgrading of its community infrastructure and assets.	To be reported annually	159%	N/A
<b>Rates Concentration (S1)</b> Measure: Rate revenue / adjusted underlying revenue. Community Outcome / Data Use: Assessment of whether Council can generate revenue from a range of sources to fund services and activities. Lower proportion of rate to underlying revenue suggests greater stability. Reflects extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council will become more reliant on rate revenue compared to all other revenue sources.	65%	56%	
<b>Rates Effort (S2)</b> Measure: Rate revenue / capital improved value of rateable properties in the municipality. Community Outcome / Data Use: Assessment of whether Councils set rates an appropriate level. Lower proportion of rate revenue suggests a reduced rate burden on the community.	0.29%	0.30%	



<b>Expenditure Level (E2)</b> Measure: Total expenditure / No. of property assessments. Community Outcome / Data Use: Assessment of whether resources are being used efficiently to deliver services.	\$2,038	\$3,902	
<b>Revenue Level (E4)</b> Measure: Residential rate revenue / No. of residential property assessments. Community Outcome / Data Use: Same as (E2).	\$1,677	\$1,900	

## 8 Rates and Charges

Ward Total Rates & Charges	2021/2022 Budget	2021/2022 Actuals	2022/2023 Budget	Actual YTD Receipts	Rebates	Outstanding Rates		
						Current	Arrears/Legal/Interest	Total
Dunmunkle	\$4,174,638.57	\$366,436.79	\$4,773,381.74	-\$1,007,721.99	-\$87,326.82	\$3,776,142.13	\$297,863.38	\$4,074,005.51
Hopetoun	\$4,219,392.63	\$559,488.83	\$4,052,072.24	-\$1,032,189.61	-\$64,670.25	\$3,103,256.26	\$449,289.55	\$3,552,545.81
Warracknabeal	\$5,981,516.03	\$515,078.90	\$5,946,276.50	-\$1,219,090.14	-\$98,359.89	\$4,786,254.13	\$378,431.63	\$5,164,685.76
<b>Grand Total</b>	<b>\$14,375,547.23</b>	<b>\$1,441,004.52</b>	<b>\$14,771,730.48</b>	<b>-\$3,259,001.74</b>	<b>-\$250,356.96</b>	<b>\$11,665,652.52</b>	<b>\$1,125,584.56</b>	<b>\$12,791,237.08</b>

**2021-22 Budget:** Represents the amount raised in the 2021-22 financial year for General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge.

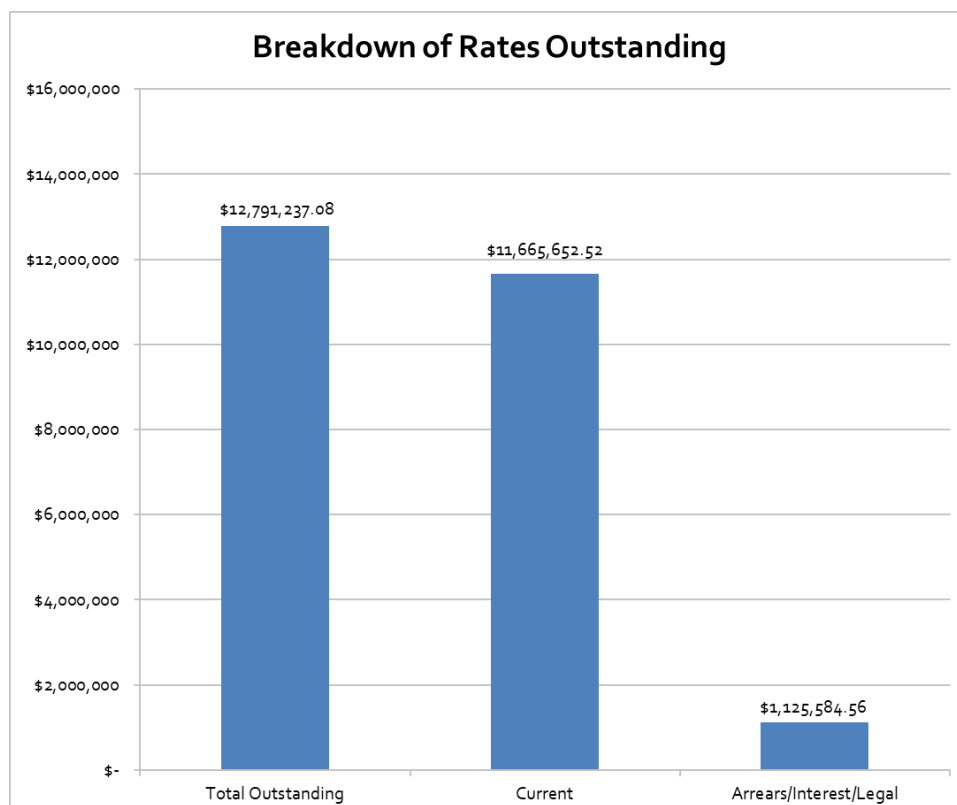
The **2021-22 Actuals** relates to the amount outstanding from the above raised charges as of 30 June 2022.

The **2022-2023 Budget** represents the amount raised in General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge for the 2022-23 financial year.

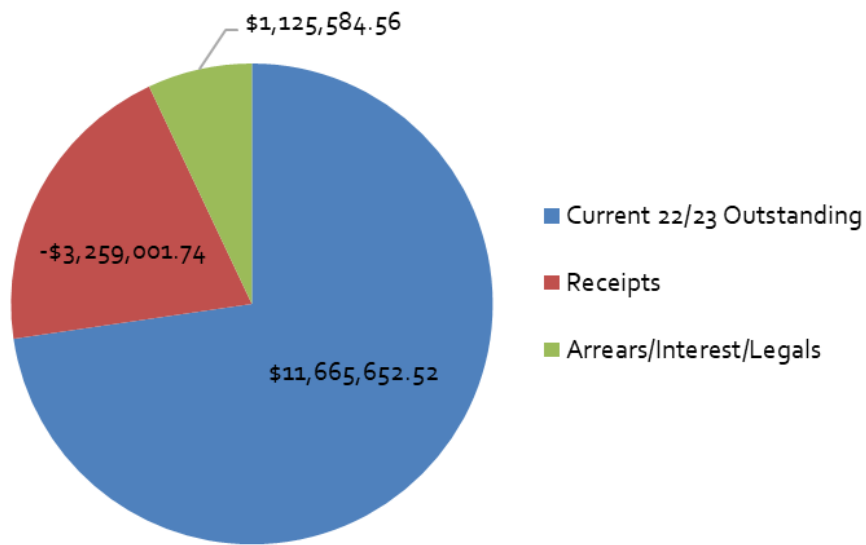
The **Actual YTD Receipts** represents the value collected as of 31 December 2022 along with the **Rebates** to be claimed from the Department of Families, Fairness and Housing and State Revenue Office. The receipts relate to both arrears payments and/or current rates and charges.

**Outstanding Rates** is separated into three categories. Current represents the balance owing on the Rates and Charges raised for the current financial year (e.g., Budget \$14.7m raised, \$12.7m currently outstanding). Arrears/Legal/Interest is amount outstanding from prior years, providing a total balance of current and arrears outstanding rates and charges.

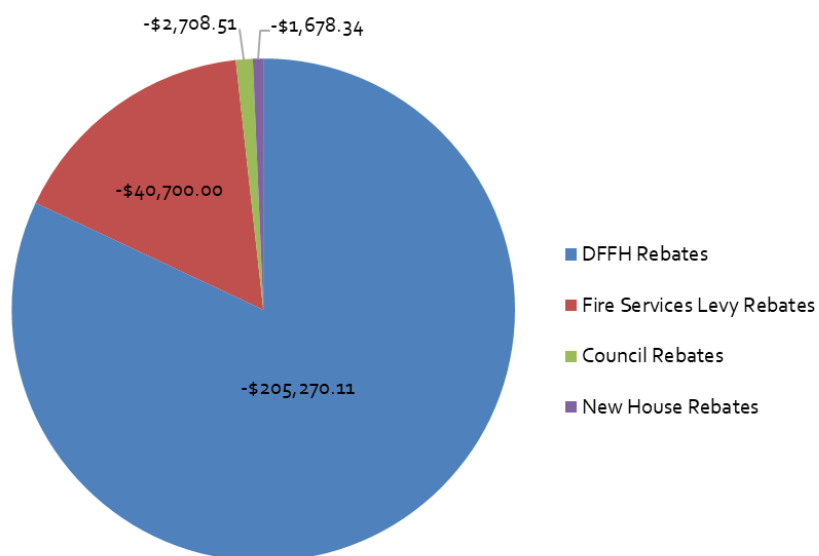
**Debt Collection:** Council has referred outstanding rates and charges to our Debt Collection Agency where there is a likelihood that the amount maybe recovered.



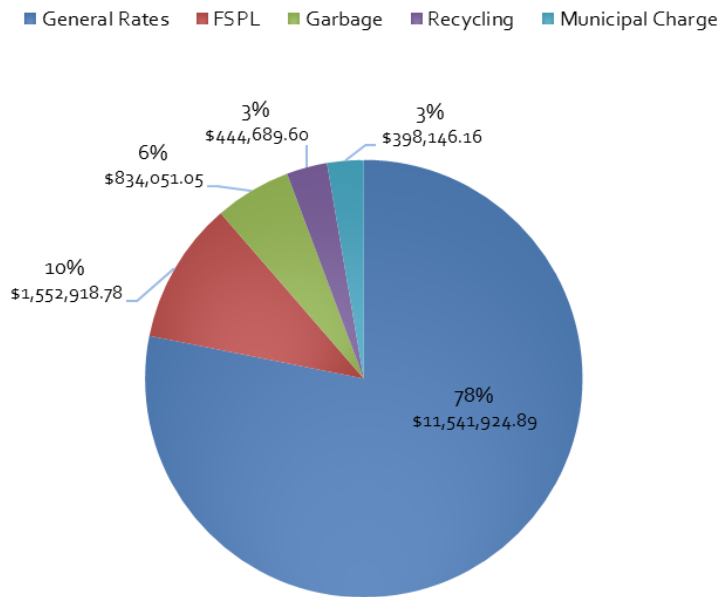
## Breakdown of Rates Outstanding



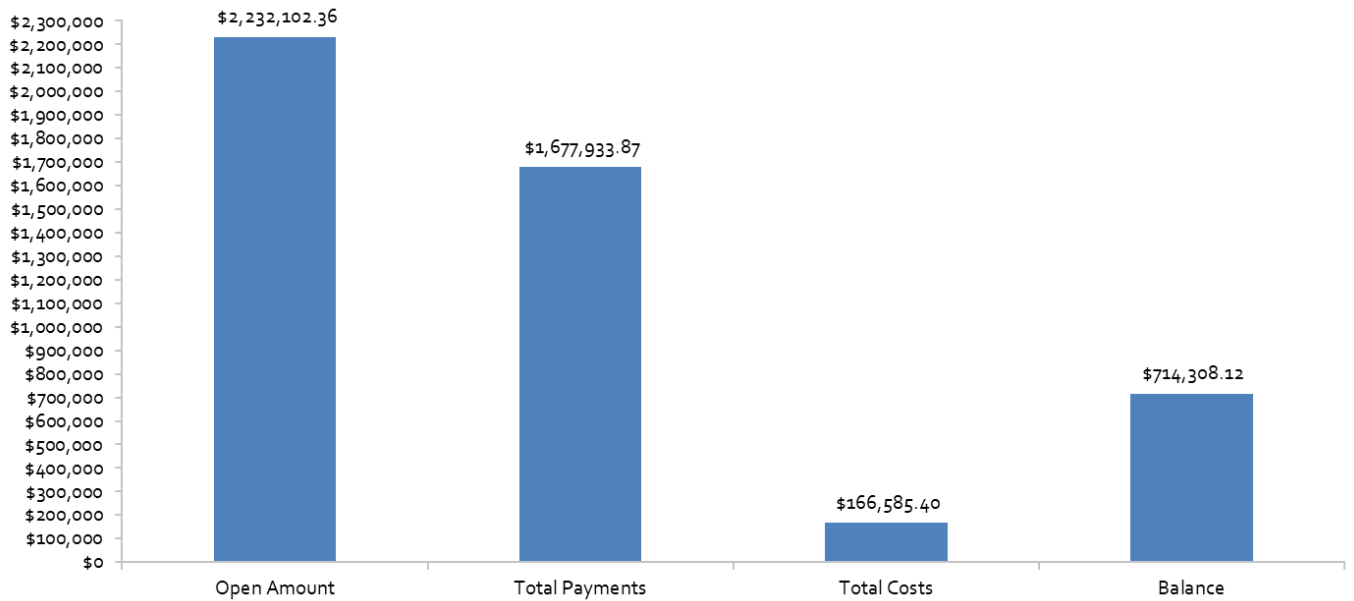
## 2022/23 Rebates



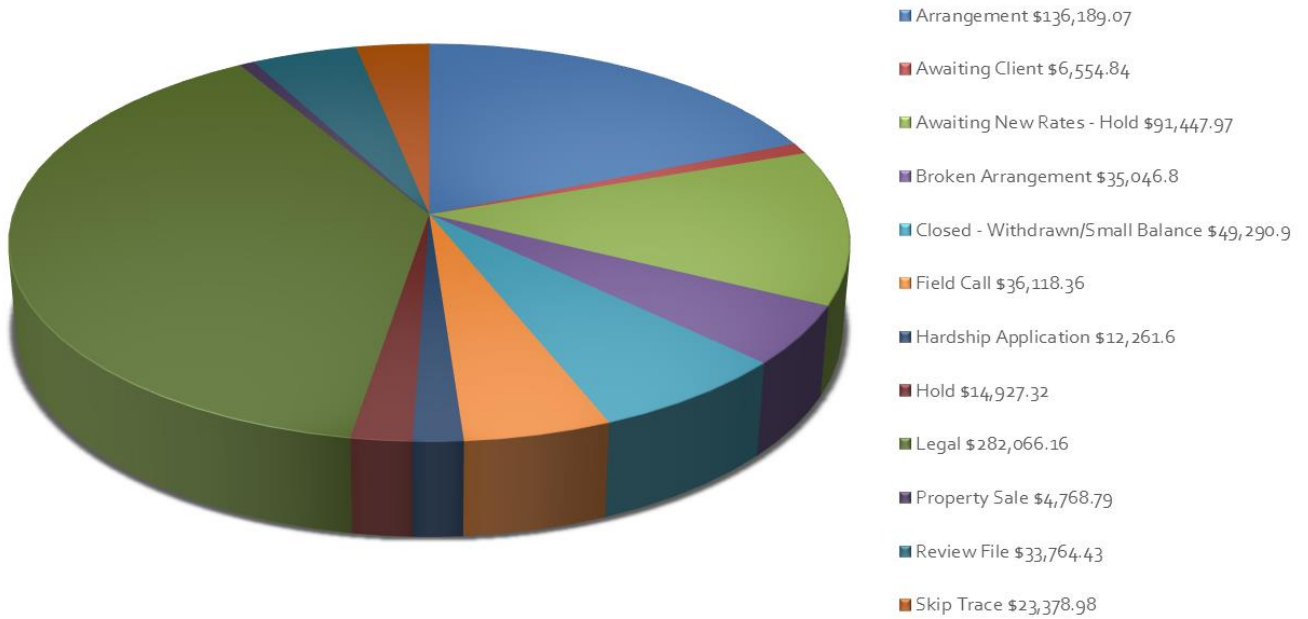
## Rates & Charges Calculation 2022/23



## CollectAU Debt Collection Report Summary



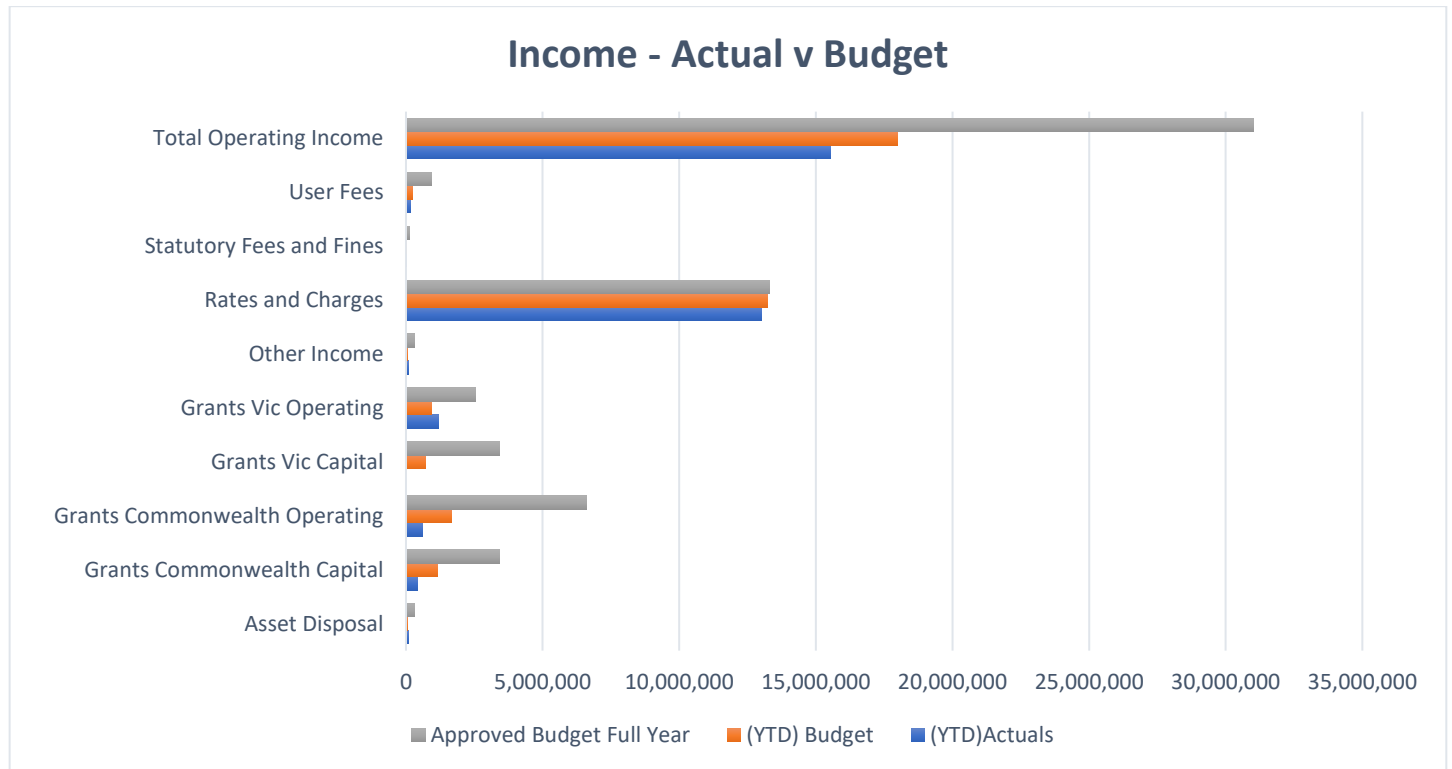
## CollectAU Debt Collection Account Status



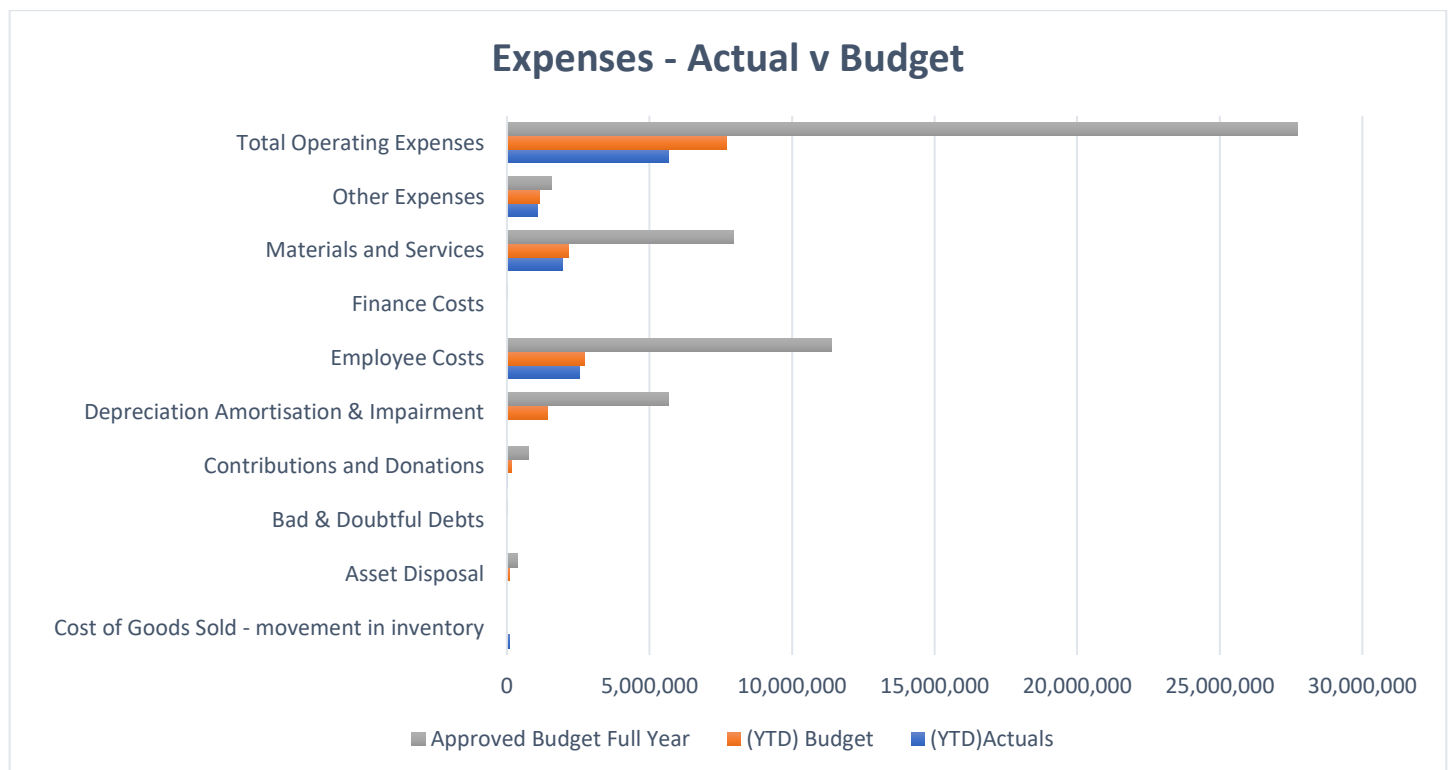


## 9 Graphs

### 9.1 Income



### 9.2 Expenses



## 10 Summary of Budget Impacts and Changes

Outlined below is the fund received since the development and adoption of the 2022-23 Financial Year budget.

Description of Project	Funding Source	Amount Received
Victorian Grants Commission – State Allocation Increase 2022-23	Commonwealth Government	272,000
Living Libraries Fund – Rupanyup Shire Building	State Government	578,163
Building Blocks Funding – Rupanyup Kindergarten	State Government	\$140,000
Local Sports Infrastructure Fund - Planning Stream – Beulah, Brim, Rupanyup Recreation Reserves Masterplans Project	State Government	\$40,000
Regional Infrastructure Fund - Investment Fast Track Fund – Hopetoun Former School Site	State Government	\$101,250
JMAPP Grant Initiative – Building Security Funding	JMAPP Property	\$12,500
Bridges Renewal Program and Heavy Vehicle Safety and Productivity Program – Hopetoun Yaaapeet Road Upgrade	Federal Government	\$662,200
Flood Support Fund	State Government	\$500,000
Jobs Victoria	State Government	\$20,000

Council has made a claim to the Federal Government under the Disaster Recovery Funding Arrangement from the impact of the floods and severe weather events in October 2022. Council has received preliminary approval for immediate reconstruction works to be undertaken on 21 identified roads. The estimated value of the funding to complete the works is \$1.898 million. Works have commenced.

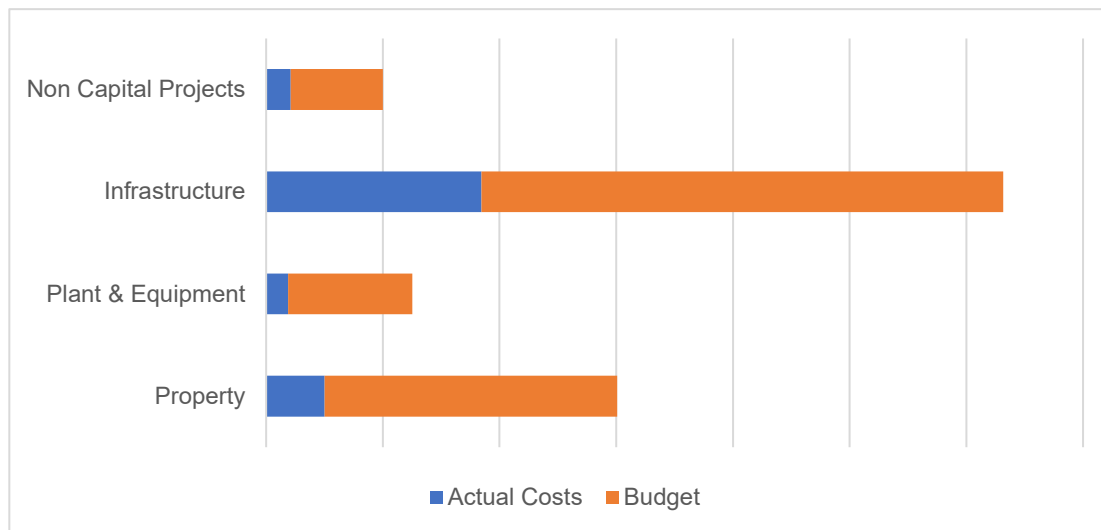
## 11 Quarterly Statement – 181G Local Government Act 1989

The Chief Executive Officer must ensure that the quarterly financial statements include the following information:

Record of each Environmental upgrade agreement entered into in the last quarter, and the rateable land to which the agreement relates	<ul style="list-style-type: none"> <li>Nil</li> </ul>
Each environmental upgrade charge approved in respect of the agreements referred above and the value of the charges.	<ul style="list-style-type: none"> <li>Nil</li> </ul>
The total number of environmental upgrade charges in operation in the last quarter.	<ul style="list-style-type: none"> <li>Nil</li> </ul>
The total value of all environmental upgrade charge payments that have fallen due and have not been paid	<ul style="list-style-type: none"> <li>Nil</li> </ul>
The total value of all environmental upgrade charge payments that are yet to fall due.	<ul style="list-style-type: none"> <li>Nil</li> </ul>

## 12 Capital Works & Projects Program

### Summary - Projects Status



### Summary - Projects Detail

Budget 2022-23				
	Actual Costs \$'000	Budget 2022-23 \$'000	Remaining \$ \$'000	Remaining %
Property	126	2,194	2,068	94%
Plant & Equipment	39	1,361	1,322	97%
Infrastructure	2,432	6,182	3,751	61%
Non Capital Projects	104	351	247	70%
	<b>2,701</b>	<b>10,088</b>	<b>7,387</b>	<b>73%</b>

Carry Forward 2021-22				
	Actual Costs \$'000	Carry Forward 2021-22 \$'000	Remaining \$ \$'000	Remaining %
Property	879	2,815	1,937	69%
Plant & Equipment	339	764	425	56%
Infrastructure	1,257	2,760	1,503	54%
Non Capital Projects	317	1,232	915	74%
	<b>2,791</b>	<b>7,571</b>	<b>4,780</b>	<b>63%</b>

Total Project Works				
	Actual Costs \$'000	Budget \$'000	Remaining \$ \$'000	Remaining %
Property	1,005	5,009	4,004	80%
Plant & Equipment	378	2,125	1,747	82%
Infrastructure	3,688	8,942	5,254	59%
Non Capital Projects	421	1,583	1,162	73%
	<b>5,492</b>	<b>17,659</b>	<b>12,167</b>	<b>69%</b>

**BUDGET 2022-23**

## Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 22-23 Budget

Job Name	Actual Costs	Budget 22-23	Actual Cost as a percentage	Indicator	Comment on Status
<b>PROPERTY</b>					
<b>BUILDINGS</b>					
Murtoa Depot - Sheds	0	200,000	0%		Specifications being complied, to be released to market in quarter 3
Murtoa Depot - Fence	0	40,000	0%		Potential to advertise this with Hopetoun aerodrome fence project.
Hopetoun Depot - Sign Shed	0	40,000	0%		Specifications being complied, to be released to market in quarter 3
Warracknabeal Depot - Office (Extra)	0	100,000	0%		Specifications being complied, to be released to market in quarter 3
Warracknabeal Livestock Exchange - 2nd Ramp	0	75,000	0%		Specifications being complied, to be released to market in quarter 3
Warracknabeal Lions Park Public Amenities - Building Works	0	25,000	0%		Works on hold. Council is assessing possibility of applying for funding to replace the amenities building opposed to undertaking maintenance works.
Warracknabeal Technical Office - Finalise Renovation	0	20,000	0%		In progress. Awaiting builder to complete rendering works
Warracknabeal Technical Office - Security (Swipe Cards)	15,469	17,000	91%		Installation complete of security swipe card system.
Warracknabeal Main Office - Security (Swipe Cards)	33,223	35,000	95%		Installation complete of security swipe card system.
Warracknabeal Library - Security (Swipe Cards)	11,556	12,000	96%		Installation complete of security swipe card system.
Murtoa Childcare Centre – New Portable Building	14,038	440,000	3%		State Government to fund the Dunmunkle Early Years precinct to be located at the Murtoa College site.
Woomelang Housing Units	3,380	500,000	1%		Tender awarded as part of the delivery of the State Government Regional Infrastructure Fund - Affordable Housing project. Contract to be completed in January, design and colour selections have started.
Murtoa Housing Units	34,890	500,000	7%		Tender awarded as part of the delivery of the State Government Regional Infrastructure Fund - Affordable Housing project. See above
Warracknabeal Library - Carpet	0	12,000	0%		Quotations obtained. Works to be completed in quarter 3.
Rupanyup Library - Building Works	1,300	80,000	2%		Council was successful in receiving a further \$578k of Living Library State Government Funding towards the redevelopment of the Old Shire Building in Rupanyup, where the current library is located. The project build is aimed to commence in April 2023 and conclude in December 2023.
Hopetoun Scout Hall - Air conditioning	8,880	18,000	49%		Project complete, air conditioner installed.
Hopetoun Bowling Club - Construction of Amphitheatre (On Old Green)	3,477	80,000	4%		Shed has been ordered, expected to arrive in early January. Building Permit process has begun. Assessing concrete works that need to be completed to connect to footpath.
<b>TOTAL BUILDINGS</b>	<b>126,214</b>	<b>2,194,000</b>			
<b>TOTAL PROPERTY</b>	<b>126,214</b>	<b>2,194,000</b>			
<b>PLANT AND EQUIPMENT</b>					
<b>PLANT</b>					
Works Plant - Grader	0	350,000	0%		Evaluating responses from MAV vendor panel
Works Plant - Truck	0	400,000	0%		Evaluating responses from MAV vendor panel
Works Plant - Tractor	0	200,000	0%		Evaluating responses from MAV vendor panel
Works Plant - Motor Vehicles	0	250,000	0%		Car purchases to take place in second half of year
Works Plant - Drainage Camera & Pipe Cleaner	0	10,000	0%		Quotes obtained, assessing options.
<b>TOTAL PLANT</b>	<b>0</b>	<b>1,210,000</b>	0%		
<b>LIBRARY COLLECTION</b>					
Library Collection	9,823	27,000	36%		Continuing throughout year, 172 purchases so far this year
<b>TOTAL LIBRARY COLLECTION</b>	<b>9,823</b>	<b>27,000</b>	36%		
<b>INFORMATION TECHNOLOGY</b>					
Information Technology - Hardware (Replacement of Laptops Etc)	25,608	120,000	21%		Rollout of new hardware has commenced this will continue to be done in stages throughout this financial year.
Information Technology - Drone	3,680	4,000	92%		Complete
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>29,288</b>	<b>124,000</b>	24%		
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>39,111</b>	<b>1,361,000</b>			
<b>INFRASTRUCTURE</b>					
<b>RECREATION</b>					
Warracknabeal Leisure Centre - Basketball Backboards	0	80,000	0%		Specifications being complied, to be released to market in Q3
Warracknabeal Leisure Centre - Rust Removal On Outside Steel Supports	0	25,000	0%		Engineer has inspected and awaiting on report to inform procurement activities
Woomelang Bowling Club - New Synthetic (Council Contribution)	4,955	80,000	6%		Construction Contract (C314-2023) was awarded to Berry Bowling Systems at a Council Meeting on 26th October 2022. Onsite Construction works will commence late Feb 2023 at the conclusion of Woomelang's Bowling season.
<b>TOTAL RECREATION</b>	<b>4,955</b>	<b>185,000</b>	3%		
<b>WASTE INFRASTRUCTURE</b>					
Waste Plant - Little Green Wagon	5,006	0	N/A		Purchase of little green wagon from Recycling Victoria to be utilised in waste education campaign.
<b>OTHER</b>					
Murtoa Rabi Park - Rumble at Rabi Park Project	18,520	89,000	21%		The Modular Pump Track has been ordered and is due to arrive in Australia in early 2023. The Toddler Playground Element of the project is in the final stages of the procurement process, with community consultation of the proposed playground plans to be undertaken in early 2023.
Hopetoun Aerodrome – Fencing	0	145,000	0%		The initial layout of security fencing was not compliant with CASA. A variation of scope needs to be completed and tender is to be released in Q3.
Traffic Control - Boundary Signage Posts, Fittings & Installation	0	45,000	0%		Contract for the signage has been awarded. Signage posts and fittings are still to be purchased to be procured.
Streetscapes	0	100,000	0%		Yaapeet Streetscape works have been identified for the 2022-23 budget. Landscape Architect to be engaged.
<b>TOTAL OTHER</b>	<b>18,520</b>	<b>379,000</b>	5%		

Job Name	Actual Costs	Budget 22-23 Plus CWP adjustments	Actual Cost as a percentage of Budget	Indicator	Comment on Status
<b>Flood 2022 - Emergency Works</b>					
Rupanyup - Flood Emergency Works 2022	24,719	0	N/A		Emergency works undertaken. To be claimed through State Government's Council Flood Support Fund
Warracknabeal - Flood Emergency Works 2022	79,929	0	N/A		
Murtoa - Flood Emergency Works 2022	17,604	0	N/A		
Southern Area - Flood Emergency Works 2022	10,768	0	N/A		
Central Area - Flood Emergency Works 2022	9,534	0	N/A		
<b>TOTAL EMERGENCY WORKS</b>	<b>142,553</b>	<b>0</b>			
<b>ROAD INFRASTRUCTURE</b>					
<b>GRAVEL RESHEETS</b>					
<b>Southern Gravel Resheets</b>					
SOUTH - 1969 - WALLERS ROAD Ch 0.00-0.55	22,825	20,000	114%	100%	Works Completed
SOUTH - 1375 - CARRON LAWLER ROAD Ch 0.00-3.00	94,837	108,000	88%	100%	Works Completed
SOUTH - 1396 - BURRUM LAWLER ROAD Ch 0.00-1.00	37,551	36,000	104%	100%	Works Completed
SOUTH - 1426 - HOLT KAMPS ROAD Ch 1.66-2.13	14,102	16,920	83%	100%	Works Completed
SOUTH - 1806 - TEMPLEMORE ROAD Ch 0.00-1.00	36,300	25,000	145%	100%	Works Completed
SOUTH - 1425 - NOWOTNAS ROAD Ch 0.00-0.95	42,577	34,200	124%	100%	Works Completed
SOUTH - 1462 - BOYDS ROAD Ch 0.00-1.60	35,583	57,600	62%	100%	Works completed
SOUTH - 1466 - DUNLOPS ROAD Ch 3.97-4.97	28,213	30,000	94%	100%	Works completed
SOUTH - 1472 - DYERS ESTATE ROAD Ch 0.00-1.80	0	0	N/A	N/A	Deferred to future year program
SOUTH - 1497 - 3LK ROAD Ch 4.52-5.90	52,276	50,000	105%	100%	Works completed
SOUTH - 1499 - McINTYRES ROAD Ch 6.05-6.55	0	21,600	0%	0%	Awaiting condition of road to dry
SOUTH - 1503 - LEN MATTHEWS ROAD Ch 8.14-8.69	0	0	N/A	N/A	Deferred to future year program
SOUTH - 1555 - DUNMUNKLE CREEK EAST RD Ch 0-1.15	24,495	41,400	59%	100%	Works completed
SOUTH - 1559 - GULBIN ROAD Ch 0.705-0.795	2,209	3,240	68%	100%	Works completed
SOUTH - 1615 - LINGHAMS ROAD Ch 1.65-2.47	0	0	N/A	N/A	Deferred to future year program
SOUTH - 1620 - LONGERENONG WARRACKNABEAL ROAD	129,579	45,000	288%	100%	Works completed - identified that amount adopted during budget process did not agree to procurement plan and cost estimate.
SOUTH - 8421 - MUNRO STREET Ch 0.00-0.17	3,325	6,120	54%	100%	Works completed
SOUTH - 1394 - WOODS ROAD - 2022/23 (EMERGENCY WORKS)	46,654	0	N/A	100%	Emergency works undertaken. Budget to attributed from additional Financial Assistance Grant payment received in Q1
SOUTH - 1396 - BURRUM LAWLER ROAD - 2022/23 (EMERGENCY WORKS)	102,637	0	N/A	100%	Emergency works undertaken. Budget to attributed from additional Financial Assistance Grant payment received in Q1
<b>Total Southern Gravel Resheets</b>	<b>673,163</b>	<b>494,400</b>	136%		
<b>Central Gravel Resheets</b>					
CENTRAL - 1719 - WALDEN ROAD Ch 0.00-2.80	101,118	101,000	100%	100%	Works completed
CENTRAL - 1315 - MARTINS ROAD Ch 14.18-15.78	0	0	N/A	N/A	Deferred to future year program
CENTRAL - 1336 - GAULKES ROAD Ch 0.00-1.09	46,286	39,240	118%	100%	Works completed
CENTRAL - 1366 - MELLIS ROAD Ch 1.00-2.60	29,718	57,600	52%	100%	Works completed
CENTRAL - 1394 - WOODS ROAD Ch 6.52-8.60	74,088	74,880	99%	100%	Works completed
CENTRAL - 1545 - WALTERS ROAD Ch 1.95-3.29	0	240	N/A	N/A	Deferred to future year program
CENTRAL - 1658 - HEMPHILLS ROAD Ch 0.00-0.70	2,294	25,200	9%	100%	Works completed
CENTRAL - 1766 - LIERSCH ROAD Ch 0.00-0.73	23,940	26,280	91%	100%	Works completed
CENTRAL - 1781 - NULLAN ROAD Ch 0.00-3.00	1,574	10,800	15%	100%	Works completed
CENTRAL - 1789 - PETERS ROAD Ch 1.47-1.70	12,132	8,280	147%	100%	Works completed
CENTRAL - 2045 - PINE HILL ROAD Ch 0.00-1.62	0	320	N/A	N/A	Deferred to future year program
<b>Total Central Gravel Resheets</b>	<b>291,150</b>	<b>343,440</b>	85%		
<b>Northern Gravel Resheets</b>					
NORTH - 1776 - MOYLES ROAD Ch 0.00-0.80	11,484	19,000	60%	100%	Deferred to future year program
NORTH - 1166 - BURROIN ROAD Ch 11.000-11.68	21,958	48,000	46%	100%	Works completed
NORTH - 1295 - CAMBACANYA ROAD Ch 0.70-3.96	45,212	93,360	48%	100%	Works completed
NORTH - 1101 - FRED FRANKEL ROAD Ch 0.55-3.55	33,380	72,000	46%	100%	Works completed
NORTH - 1143 - DESERT ROAD Ch 2.00-4.00	37,674	60,000	63%	100%	Works completed
NORTH - 1144 - WATHE RESERVE ROAD 2 Ch 0.00-0.80	9,073	19,200	47%	100%	Works completed
NORTH - 1189 - KELLYS ROAD Ch 1.24-1.88	10,499	15,360	68%	100%	Works completed
NORTH - 1213 - MAROSKIS ROAD Ch 0.00-1.20	6,404	28,800	22%	100%	Works completed
NORTH - 1228 - BRENTWOOD WEST ROAD Ch 7.96-8.66	10,330	16,800	61%	100%	Works completed
NORTH - 1232 - BOUNDARY ROAD 2 Ch 7.40-8.76	0	32,640	0%	0%	Works not yet commenced
NORTH - 1312 - BRIKLE ROAD Ch 9.18-9.51	1,925	7,920	24%	100%	Works completed
NORTH - 9603 - BARNES STREET Ch 0.273-0.373	1,767	2,400	74%	100%	Works completed
<b>Total Northern Gravel Resheets</b>	<b>189,707</b>	<b>415,480</b>	46%		
<b>TOTAL GRAVEL RESHEETS</b>	<b>1,154,020</b>	<b>1,253,320</b>	92%		
<b>HOT MIX</b>					
Line Marking	0	8,000	0%	0%	Works not yet commenced
CENTRAL - 8169 - SCOTT STREET ROUNDABOUT	0	60,500	0%	0%	Works not yet commenced
SOUTH - 8401 - BREEN STREET MURTOA	0	15,000	0%	0%	Works not yet commenced
<b>TOTAL HOT MIX</b>	<b>0</b>	<b>83,500</b>	0%		
<b>SHOULDER RESHEETS</b>					
NORTH - 1208 - GOYURA EAST SCHOOL BUS ROUTE Ch 5.805-9.10	9,691	105,440	9%	5%	100% carted to stack site
CENTRAL - 1324 - AUBREY ROAD Ch 14.165-17.785	140,732	130,320	108%	50%	Contractor utilised for carting, with job budgeted based on internal carting. Contractor carting utilised due to rain event, to ensure job could commence.
NORTH - 1248 - ROSEBERY RAINBOW RD Ch 4.413-7.650	3,317	103,584	3%	2%	50% carted to stack site
CENTRAL - 1367 - RUPANYUP ROAD Ch 21.19-23.55	61,266	84,960	72%	100%	Works completed
CENTRAL - 2047 - DIMBOOLA MINYIP ROAD Ch 2.20-4.00	0	200	N/A	N/A	Deferred to future year program
NORTH - 1109 - NANDALY TEMPY ROAD Ch 0.00-1.60	16,659	25,200	66%	100%	Works completed
NORTH - 1157 - LASCELLES WEST ROAD Ch 6.595-8.435	523	58,880	1%	0%	Works not yet commenced
NORTH - 1229 - GALAQUIL EAST ROAD Ch 15.923-17.79	18,159	59,744	30%	5%	100% Carted to stack site
NORTH - 1306 - LAH WEST ROAD Ch 4.915-6.495	180	50,560	0%	0%	Works not yet commenced
NORTH - 1534 - TURRIFF WEST ROAD Ch 0.52-1.72	22,273	38,400	58%	100%	Works completed
SOUTH - 1398 - MINYIP RICH AVON ROAD Ch 7.70-11.70	19,700	176,000	11%	100%	Works completed, awaiting carting invoice quoted at 109k
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 8.23-11.70	80,003	112,680	71%	100%	Works completed
SOUTH - 1462 - BOYDS ROAD Ch 1.39-2.00	0	26,840	0%	0%	Works not yet commenced
<b>TOTAL SHOULDER RESHEETS</b>	<b>372,503</b>	<b>972,808</b>	38%		



Job Name	Actual Costs	Budget 22-23 Plus CWP adjustments	Actual Cost as a percentage of Budget	Indicator	Comment on Status
<b>REHABILITATIONS</b>					
<b>Rural Rehabilitation</b>					
CENTRAL - 1318 - WATCHEM WARRACKNABEAL RD	0	264,000	0%	0%	Works not yet commenced
CENTRAL - 1324 - AUBREY ROAD Ch 2.04-3.22	118,229	236,000	50%	90%	Partial seal still required.
SOUTH - 1673 - WARRANOOKE ROAD Ch 4.75-5.95	14,435	192,000	8%	0%	Culverts have been ordered
CENTRAL - 1302 - BRIM WEST ROAD Ch 6.40-7.41	19,563	70,700	28%	5%	100% carted to stack site
SOUTH - 2047 DIMBOOLA MINYIP ROAD Ch				0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP). Shared job with HRCC for boundary road.
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 15.465-17.37	53	73,000	0%	100%	
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch	435,769	425,000	103%		Works completed
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 2.80-4.88	0	68,000	0%	0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP). Shared job with NGSC for boundary road.
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 2.80-4.88	0	83,000	0%	0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP). Shared job with NGSC for boundary road.
CENTRAL - 1370 - SHEEP HILLS WARRACKNABEAL ROAD	0	165,600	0%	0%	Unsuccessful in application for HVSP funding, which contributes 80% towards total cost of job.
CENTRAL - 1695 - SHEEP HILLS INTERSECTION	0	65,000	0%	0%	Works not yet commenced
NORTH - 1277 - HOPETOUN YAAPEET RD Ch 15.56-16.625				0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP)
SOUTH - 1427 - COORONG SWAMP ROAD Ch 1.70-3.30	2,408	283,800	0%	0%	Culverts have been ordered
<b>Total Rural Rehabilitation</b>	<b>590,458</b>	<b>2,182,100</b>	27%		
<b>Urban Rehabilitation</b>					
CONSTRUCTION - HOPETOUN - 9122 - TOOLE STREET	573	21,000	3%	0%	Works not yet commenced
CONSTRUCTION - RUPANYUP - 8219 - WESTCOTT AVE	0	56,000	0%	0%	Works not yet commenced
CONSTRUCTION - MINYIP - 8311 - R LEARMONTH ROAD	107,002	231,000	46%	40%	Project expected to be overbudget due to ground water issues and extra work required.
<b>Total Urban Rehabilitation</b>	<b>107,575</b>	<b>308,000</b>	35%		
<b>TOTAL REHABILITATION</b>	<b>698,033</b>	<b>2,490,100</b>	28%		
<b>FOOTPATHS</b>					
HOPETOUN - 9102 - AUSTIN STREET	1,438	74,000	2%	0%	Cracker dust ordered
MURTOA - 8415 - LAKE STREET	0	32,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8118 - CRAIG AVENUE	0	16,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8169 - SCOTT STREET	0	48,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8184 - LYLE STREET	0	38,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8184 - WERRIGAR STREET	0	16,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8187 - WOOLCOCK STREET	0	20,000	0%	0%	Works not yet commenced
HOPETOUN - 9112 - EVELYN STREET - 2022/23	3,693	0	N/A	100%	Footpath leading into Hopetoun pool that was completed prior to pool opening.
<b>TOTAL FOOTPATHS</b>	<b>5,130</b>	<b>244,000</b>	2%		
<b>RESEALS</b>					
SHEEP HILLS - 1695 - SHEEP HILLS MINYIP RD	0	42,900	0%	0%	Works not yet commenced
HOPETOUN - 9108 - CUTYA LANE Ch 0.00-0.11	0	6,600	0%	0%	Works not yet commenced
MURTOA - 8427 - TOBIN STREET Ch TBA	0	11,678	0%	0%	Works not yet commenced
WARRACKNABEAL - 8103 - ANDERSON STREET	0	30,750	0%	0%	Works not yet commenced
WARRACKNABEAL - 8113 - CEMETERY ROAD Ch 0-0.80	0	34,320	0%	0%	Works not yet commenced
WARRACKNABEAL - 8169 - SCOTT STREET	0	58,500	0%	0%	Works not yet commenced
WARRACKNABEAL - 8174 - SUTCLIFFE STREET	0	12,036	0%	0%	Works not yet commenced
<b>TOTAL RESEALS</b>	<b>0</b>	<b>196,784</b>	0%		
<b>KERB &amp; CHANNEL</b>					
MINYIP - 8301 - CARROLL STREET	0	60,250	0%	0%	Works not yet commenced
WARRACKNABEAL - 8140 - JAMOINEAU STREET	30,870	55,000	56%	90%	Seal required
HOPETOUN - 9106 - CONRAN STREET	0	62,500	0%	0%	Works not yet commenced
MURTOA - 8408 - DUNCAN STREET	0	37,500	0%	0%	Works not yet commenced
WARRACKNABEAL - 8110 - BOWMAN STREET	0	62,500	0%	0%	Works not yet commenced
<b>TOTAL KERB &amp; CHANNEL</b>	<b>30,870</b>	<b>277,750</b>	11%		
<b>STABILISATIONS</b>					
Various Road Sections	0	50,000	0%	90%	Significant maintenance stabilisations have occurred during the year to date.
<b>TOTAL STABILISATIONS</b>	<b>0</b>	<b>50,000</b>	0%		
<b>DRAINAGE</b>					
Beulah	0	50,000	0%	0%	Works not yet commenced
<b>TOTAL DRAINAGE</b>	<b>0</b>	<b>50,000</b>	0%		
<b>TOTAL ROAD INFRASTRUCTURE</b>	<b>2,260,557</b>	<b>5,618,262</b>	40%		
<b>TOTAL INFRASTRUCTURE</b>	<b>2,431,591</b>	<b>6,182,262</b>	39%		

Job Name	Actual Costs	Budget 22-23 Plus CWP adjustments	Actual Cost as a percentage of Budget	Indicator	Comment on Status
<b>NON CAPITAL PROJECTS</b>					
Minyip - Recreation Reserve Masterplan	4,800	37,588	13%		The Procurement Process has been completed with the successful tenderer notified of the outcome. A contract is currently being prepared. This project is expected to commence in January 2023 and be completed by June 30 2023.
Hopetoun Recreation Reserve Masterplan	3,600	37,588	10%		The Procurement Process has been completed with the successful tenderer notified of the outcome. A contract is currently being prepared. This project is expected to commence in January 2023 and be completed by June 30 2023.
Warracknabeal Precinct Masterplan	6,000	37,588	16%		The Procurement Process has been completed with the successful tenderer notified of the outcome. A contract is currently being prepared. This project is expected to commence in January 2023 and be completed by June 30 2023.
Minyip Cabins	2,790	75,000	4%		Wimmera Development Association was successful in receiving \$240k State Government Regional Infrastructure Tourism Funding for the installation of two Cabins at the Minyip Caravan Park. The \$240k is in addition to the \$75k Council contribution included in the budget. Council is project managing the works. Tenderer appointed. Service planning commenced. Project to be completed by June 2024.
Beulah Community Store	10,200	25,000	41%		Business Case and Feasibility Study completed. Next stage to assess co-contribution and source funding. Advocacy document to be developed.
Murtoa Silo Art	15,000	15,000	100%		Co-contribution towards the Murtoa Silo Art project paid to Murtoa Progress Association.
Warracknabeal Anzac Park - Recreation Reserve Masterplan	30,280	40,000	76%		The Public Exhibition Period for the draft Masterplan has concluded, it is expected that the final Masterplan will be received and presented to Council in early 2023.
Woomelang Op Shop Shelving	10,000	10,000	100%		Payment made to Woomelang and District Historical Society for the fit out of the Makers Gallery Shop located at the Woomelang Railway Station.
Woomelang Wagon Shelter	0	38,000	0%		Funding to be paid to the Woomelang and District Development Association for the construction of a shelter over the historical wagon.
Rabl Park Designs	0	15,000	0%		The Procurement Process has been completed with the successful tenderer notified of the outcome. A contract is currently being prepared. This project is expected to commence in January 2023 and be completed by June 30 2023.
Town Signs	0	20,000	0%		Funding allocated as part of a replacement program where town arch signs have faded across the Shire.
Minyip Pool	21,294	0	0%		Repair works to pool surface covering. Complete.
<b>TOTAL NON CAPITAL PROJECTS</b>	<b>103,964</b>	<b>350,764</b>	30%		0

**CARRY FORWARD 2021-22**

Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 22-23 Budget

Job Name	Actual Costs	Carry Forward 22-23	Actual Cost as a percentage	Indicator	Comment on Status
<b>PROPERTY</b>					
<b>LAND PURCHASES</b>					
Hopetoun Old School Site					Master planning for the Old School Site complete. Advisory Committee established. Regional Infrastructure Fund - Fast Track Investment Funding grant application for \$101,250 submitted to undertake Feasibility Study and to develop Business Case. This amount was not included in the Budget. The budget amount represents the purchase of the land final payment, to be settled by April 2023.
	0	114,971	0%		
<b>Total LAND PURCHASES</b>	<b>0</b>	<b>114,971</b>	<b>0%</b>		
<b>BUILDINGS</b>					
Hopetoun Caravan Park - Installation Of 2 New Cabins	146,255	172,342	85%		Arranging handover with contractor.
Hopetoun Caravan Park - Installation Of Camp Kitchen	0	35,000	0%		Camp kitchens have been descoped to align with available funding. Designs have been completed and contractors to be engaged.
Hopetoun Memorial Hall - Upgrade	0	2,523	0%		Contractor waiting on other jobs to be able to justify concrete costs
Lascalles Caravan Park - Powered Sites	8,900	5,317	167%		Complete
Warracknabeal Caravan Park - Fire Safety Upgrades	2,150	25,000	9%		Water pressure testing at site complete.
Warracknabeal Caravan Park - Installation Of 3 New Cabins	218,982	261,360	84%		Arranging handover with contractor.
Warracknabeal Caravan Park - Installation Of Camp Kitchen	7,079	29,402	24%		Camp kitchens have been descoped to align with available funding. Designs and quotes being obtained.
Warracknabeal Depot - Office	0	200,000	0%		Project has not commenced.
Warracknabeal Early Years Facilities Upgrade	344,143	1,243,206	28%		Early Years 3 Year old building is currently under construction. Estimated completion first term 2023. Specs for stage 1 of outdoor area currently being developed by consultant.
Warracknabeal Enhancing Creekside Camping Assets	24,070	206,320	12%		Amenities building at Warracknabeal Caravan Park, working through building permit requirements. Redundant amenities building to be demolished once new building is commissioned.
Warracknabeal Leisure Centre - Rust removal on outside steel supports	0	20,000	0%		Currently seeking quotes for works
Warracknabeal Livestock Exchange Upgrades And Fire Design	43,875	74,349	59%		Tank pads and retaining walls completed, works expected to be complete January 2023.
Warracknabeal Livestock Exchange Concrete Drainage Works	0	32,470	0%		Delayed due to weather and contractor availability
Warracknabeal Public Amenities Upgrade (Toilet)	9,980	150,000	7%		A Funding Application was lodged through the State Government's Universal Design Grants Funding Round 2022. Outcome was unsuccessful.
Warracknabeal Shire Office - Technical Services Building	0	25,000	0%		In progress. Awaiting contractor availability to complete rendering works and internal painting.
Warracknabeal Tourist Information Centre Amenities Upgrade	43,843	164,434	27%		Works in progress, awaiting final fit out.
Warracknabeal Town Hall - Kitchen Upgrade	2,390	13,540	18%		Kitchen cabinetry installed, flooring in progress, kitchen appliances and splashback in progress
Warracknabeal Town Hall - Ramp, Air Conditioning & Curtains	18,276	24,208	75%		Completed
Warracknabeal Town Hall Stronger Foundations Project	8,827	15,796	56%		Rendering works around the bottom and side of the Hall outstanding. Delays due to contractor availability.
<b>TOTAL BUILDINGS</b>	<b>878,588</b>	<b>2,700,268</b>	<b>33%</b>		
<b>TOTAL PROPERTY</b>	<b>878,588</b>	<b>2,815,239</b>			
<b>Plant and Equipment</b>					
<b>PLANT</b>					
Glass Crusher	167,700	141,000	119%		Plant has arrived, on site installation and operation procedure being developed and refined, including water tank installation for dust suppression. Additional purchase of generator to meet power requirements of machinery at transfer station.
Flocon	0	410,000	0%		Plant expected to be delivered to council early 2023.
Roller	168,264	185,000	91%		Roller refurbishment program complete. One roller left to refurbish, to be included in 2023/24 refurb program
Digital Radio System	2,645	2,907	91%		Complete
Words on Wheels to the People - Bike	762	3,445	22%		Complete
<b>Total PLANT</b>	<b>339,370</b>	<b>742,352</b>	<b>0%</b>		
<b>FURNITURE &amp; FIXTURES</b>					
Warracknabeal Early Years Facilities Furniture	0	22,000	0%		To be purchased once Warracknabeal Early Years Facilities Upgrade is complete
<b>TOTAL Furniture &amp; Fixtures</b>	<b>0</b>	<b>22,000</b>	<b>24%</b>		
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>339,370</b>	<b>764,352</b>			

Job Name	Actual Costs	Carry Forward 22-23	Actual Cost as a percentage of Budget	Indicator	Comment on Status
<b>INFRASTRUCTURE</b>					
<b>RECREATION</b>					
Hopetoun Swimming Pool Audit Condition Report & Repairs	9,706	50,000	19%		Audit completed. Chlorination tank installed. Work being undertaken around earthing items surrounding pool.
Rupanyup Kindergarten Playground Redevelopment	3,510	183,991	2%		Awaiting outcome of funding submission to Department of Education's Building Block Fund. Have applied for \$140,000 in funding. Awaiting on Environmental Auditor's report before further progress
Warracknabeal Leisure Centre - Upgrades	10,236	16,512	62%		Netball and volleyball equipment purchased, remaining funding to be utilised on upgrading basketball backboards
<b>TOTAL RECREATION</b>	<b>23,452</b>	<b>250,503</b>	<b>3%</b>		
<b>WASTE INFRASTRUCTURE</b>					
Warracknabeal Transfer Station - Hard Waste Shed Extension - West	25,272	73,417	34%		Shed extension largely completed - just awaiting glass crusher
Warracknabeal Drop Off Point Upgrade	0	29,500	0%		Funding extended for works completion to May 31
Patchewollock Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Speed / Tempy Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Yaapeet Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Beulah Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Hopetoun Transfer Station Upgrade	0	91,000	0%		Funding extended for works completion to May 31
Hopetoun Drop Off Point Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Woomelang Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Minyip Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Murtoa Transfer Station Upgrade	0	91,000	0%		Funding extended for works completion to May 31
Murtoa Drop Off Point Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Rupanyup Transfer Station Upgrade	0	14,500	0%		Funding extended for works completion to May 31
Warracknabeal Transfer Station	0	52,000	0%		Funding extended for works completion to May 31
<b>TOTAL WASTE INFRASTRUCTURE</b>	<b>25,272</b>	<b>467,417</b>	<b>5%</b>		
<b>OTHER</b>					
Hopetoun Depot - Emulsion Tank	0	25,000	0%		Safety upgrades in progress
Murtoa Caravan Park - Irrigation and Landscaping Upgrades	13,114	14,893	88%		Complete
Rupanyup Depot - Emulsion Tank	0	25,000	0%		Safety upgrades in progress
Signage Boundary Signs	0	45,000	0%		Contract has been awarded and the signage has been ordered.
<b>TOTAL OTHER</b>	<b>13,114</b>	<b>109,893</b>	<b>5%</b>		
<b>ROAD INFRASTRUCTURE</b>					
<b>GRAVEL RESHEETS</b>					
RESHEET - SOUTH - 1464 - GRAHAM'S ROAD Ch 0.00-0.90	23,514	32,970	71%	100%	Works completed
<b>TOTAL GRAVEL RESHEETS</b>	<b>23,514</b>	<b>32,970</b>	<b>71%</b>		
<b>REHABILITATIONS</b>					
<b>Rural Rehabilitation</b>					
CENTRAL - 1248 - LAH EAST ROAD Ch 3.27-4.12	115,689	52,831	219%	100%	Works completed, significant weather delay and weather impacts.
NORTH - 1152 - SEA LAKE LASCELLES RD 2021/22	74,184	8,676	855%	100%	Works completed, significant weather delay and weather impacts.
NORTH - 1152 - SEA LAKE LASCELLES RD AGILINKS	1,200	19,360	6%	100%	Works completed
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 15.465-17.37	430,445	444,676	97%	100%	Works completed
SOUTH - 1585 - HORSHAM LUBECK ROAD Ch 0.00-1.80	0	425,000	0%	0%	
<b>Total Rural Rehabilitation</b>	<b>621,519</b>	<b>950,542</b>	<b>65%</b>		
<b>Urban Rehabilitation</b>					
NORTH - 9122 - TOOLE STREET (Opposite to workshop)	11,432	5,374	213%	100%	Job more difficult than earlier anticipated. Impacted by weather and cobblestones.
SOUTH - 8205 - DYER STREET	14,857	16,348	91%	100%	Works not yet commenced
SOUTH - 8211 - MCINTOSH AVENUE	0	55,220	0%	0%	Works not yet commenced
SOUTH - 8412 - HAMILTON STREET	23,338	86,000	27%	100%	Work completed, job has been completed in conjunction with the kerb and channel job on Hamilton St.
NORTH - 9208 - LALOR ST (Deakin St to Rear of Carpark Entrance)	83,884	30,000	280%	100%	Scope of job increased to whole carpark, extended around to Gladstone Street, also asbestos pipe at entrance. Original scheduled and budgeted on the basis for YSC to deliver - Contractors carried out pavement works.
<b>Total Urban Rehabilitation</b>	<b>133,511</b>	<b>192,942</b>	<b>69%</b>		
<b>TOTAL REHABILITATIONS</b>	<b>755,030</b>	<b>1,143,484</b>	<b>66%</b>		
<b>FOOTPATHS</b>					
FOOTPATH - SOUTH - 8408 - DUNCAN ST (40 Duncan St)	0	9,678	0%	0%	Works not yet commenced
<b>TOTAL FOOTPATHS</b>	<b>0</b>	<b>9,678</b>			
<b>RESEALS</b>					
RESEAL - CENTRAL - McLEAN STREET	0	8,025	0%	100%	Works completed
RESEAL - SOUTH - CONNOLLY PARADE	0	8,298	0%	100%	Works completed
<b>TOTAL RESEALS</b>	<b>0</b>	<b>16,323</b>	<b>0%</b>		











Job Name	Actual Costs	Carry Forward 22-23	Actual Cost as a percentage of Budget	Indicator	Comment on Status
<b>KERB &amp; CHANNEL</b>					
WARRACKNABEAL - 8169 - SCOTT ST	39,300	20,000	197%	100%	Increases to scope to meet practical needs - additional crossover and pavement works and matching into drain at cemetery road.
MURTOA - 8412 - HAMILTON STREET	163,760	129,152	127%	100%	Work completed, job has been completed in conjunction with the urban construction job on Hamilton St.
MURTOA - 8419 - MCDONALD ST (Comyn St - Degenhardt St)	32,870	59,892	55%	100%	Work completed, invoice to be received.
MURTOA - 8419 - MCDONALD STREET (Marma St - Munro St)	72,510	90,000	81%	100%	Work completed, invoice to be received.
WARRACKNABEAL - 8110 - BOWMAN STREET	0	12,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8124 - DEVEREUX STREET	69,005	100,000	69%	100%	Work completed, invoice to be received.
WARRACKNABEAL - 8140 - JAMOUNEAU STREET	39,050	66,000	59%	100%	Work completed, invoice to be received.
<b>TOTAL KERB &amp; CHANNEL</b>	<b>416,495</b>	<b>477,044</b>	87%		
<b>STABILISATIONS</b>					
VARIOUS - 2021/22	0	80,000	0%	100%	Works completed. This area is for the slightly larger patches (capital) which is costed to the area the small patches are costed. Reallocation to be completed in second half of year.
CENTRAL - 1316 - SHEEP HILLS BANGERANG RD Ch 11.82-12.0	0	22,477	0%	100%	Works completed. This area is for the slightly larger patches (capital) which is costed to the area the small patches are costed. Reallocation to be completed in second half of year.
<b>TOTAL STABILISATIONS</b>	<b>0</b>	<b>102,477</b>	0%		
<b>BRIDGES</b>			0%		
NORTH - 1248 - ROSEBERY RAINBOW ROAD	0	50,000	0%	0%	Rosebery Rainbow bridge is yet to secure Bridge Renewal funding. This is an ongoing application.
<b>TOTAL BRIDGES</b>	<b>0</b>	<b>50,000</b>	0%		
<b>DRAINAGE</b>					
SOUTH - DYER STREET TO CONNOLLY PD	0	95,000	0%	0%	Works not yet commenced
NORTH - PHILLIP STREET - HIGGINBOTHAM STREET	0	5,000	0%	100%	Works completed
<b>TOTAL DRAINAGE</b>	<b>0</b>	<b>100,000</b>	0%		
<b>TOTAL ROAD INFRASTRUCTURE</b>	<b>1,195,038</b>	<b>1,931,977</b>	62%		
<b>TOTAL INFRASTRUCTURE</b>	<b>1,256,876</b>	<b>2,759,791</b>	46%		
<b>NON CAPITAL PROJECTS</b>					
Words on Wheels to the People - Workshop & Program	7,392	22,610	33%		Project funded by Libraries for Health and Wellbeing Innovation Grants program, collaborative activities have been taking place during the first half of the year, with more scheduled for the second half of the financial year.
Anzac Park Master Plan	0	9,720	0%		The Public Exhibition Period for the draft Masterplan has concluded, it is expected that the final Masterplan will be received and presented to Council in early 2023.
Brim Caravan Park - Amenities Refurbishment	3,979	1,834	217%		Amenities Refurbishment has been complete.
Brim Caravan Park - Installation 8 Power Sites	0	10,912	0%		Awaiting contractor to deliver project on behalf of Brim Lions Club.
Business Innovation Pilot Project	0	30,837	0%		Spark Tank Innovation Grant program round 1 complete. New funding round to be opened for applications in February 2023.
COVID Ventilation Grant - Kindergartens	0	8,808	0%		Ventilation improvements made across kindergarten sites with remaining funding to be utilised as part of new Warracknabeal Kindergarten building when complete.
Cultural Heritage Augmented & Virtually Reality Project	25,000	45,000	56%		Project to be delivered by Wimmera Development Association. Funding has been transferred.
Mallee Silo Art Trail Signage Project	224,000	250,000	90%		Project to be delivered by Wimmera Development Association. Funding has been transferred.
Minyip Memorial Hall	1,200	28,250	4%		Quotations being sourced from qualified contractors for project.
Murtoa - Stick Shed Refurbishment	9,816	330,363	3%		The Permit to Install Septic System and the Building Permit have both been issued. Works expected to commence in early 2023.
Murtoa Mechanics Hall	0	14,523	0%		Completed
Murtoa - Recreation Reserve Masterplan	9,670	21,275	45%		The Public Exhibition Period for the draft Masterplan has concluded, it is expected that the final Masterplan will be received and presented to Council in early 2023.
Patchewollock - Drought Communities	4,470	4,063	110%		Signage installed. Completed.
Warracknabeal Court House - Artists-in-residence accommodation & creative hub project	0	390,000	0%		Project designs completed. Artist in Residency program scheduled to commence in February 2023.
Yaapeet Recreation Reserve - Hall	6,233	8,551	73%		Works have been completed and an inspection has been taken. Drainage issue with urinals to be addressed.
Rupanyup Streetscape Master Plan Designs	24,800	30,250	82%		Masterplans been developed via community consultation process. It is expected that the final Masterplan will be received and presented to Council in quarter 3 of 2023.
Beulah Streetscape - Trees	0	25,000	0%		Community feedback collated, types of trees decided and ready to order for Autumn 2023 planting
<b>TOTAL NON CAPITAL PROJECTS</b>	<b>316,560</b>	<b>1,231,996</b>	26%		

































## 13 Non-Financial Performance Reporting









### Performance Indicator





	Acceptable
	Tolerable
	Unacceptable



Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Comment on 1st Quarter Results
Financial	A cautious appetite for financial volatility and desire to carefully control costs. We will monitor this by: <ul style="list-style-type: none"> <li>We operate within the approved organisational budget expenditure limit of <math>\leq 10.0\%</math> (Operational, Capital and Labour).</li> </ul>	Annual Councillor approved budget	1.0% – 5.0%			Expenditure is currently within acceptable tolerance range, and is 2% less than budget at the end of quarter 2.
	<ul style="list-style-type: none"> <li>Decrease in rates debtors from prior financial year by 10.0%</li> </ul>		= or >10.0%			As at 30 June 2022 the rates debtors were \$1.4 million. As at 30 September 2022 the arrears balance was \$1.2 million. As at 31 December 2022, the arrears balance is \$1.1million. This is a reduction of \$100,000 or 8% for the quarter.
	<ul style="list-style-type: none"> <li>Working capital ratio to be &gt;100%</li> </ul>		>100%			Council's working capital ratio of 3.52 indicates Council is in a strong financial position and able to pay current liabilities as fall due.
	<ul style="list-style-type: none"> <li>Suppliers paid in 30 days or less</li> </ul>		30 days or less			The average creditor days for October, November and December was 5.15 days.
	Completing the Local Government Performance Reporting bi-annually and the ratio's quarterly to Councillors and A&R Committee.		Quarterly			Annual Local Government Performance Reporting ratios included in Financial and Non-Financial Performance Report

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Comment on 1st Quarter Results
						quarterly, and bi-annual LGPR completed as at 31 December 2022, presented at January Council Meeting.
Talent Management	An accepting appetite for applying new approaches to ensure we remain an employer of choice in our region, while maintaining safety and service levels. We will do this by: <ul style="list-style-type: none"> <li>maintaining an annualised staff turnover rate of 15% or less over a rolling 12-month period.</li> </ul>	Median staff initiated turnover rate for public sector agencies	≤15%			Number of permanent staff resignations and terminations / Average number of permanent staff to 31 December 2022 x 100 = 8.1%
	<ul style="list-style-type: none"> <li>ensuring our rate of staff absenteeism remains at ≤3% in each month.</li> </ul>	VPS benchmark	<3.0%			The rate of absenteeism is at 5.61%, a reduction from last quarter. The increased personal leave is still reflective of the impacts of COVID-19.
	<ul style="list-style-type: none"> <li>less than five accepted workers' compensation claims annually.</li> </ul>	2019 sector benchmark	<5			Four claims for quarter 1 and 2, with two returning to pre-employment injury as at 21/12/2022
	<ul style="list-style-type: none"> <li>Maintain the number of staff with excess of 8 weeks leave at &lt;10%.</li> </ul>	Key Pay Reports	<10.0%			Council has 18 (12.3%) staff with leave more than 8 weeks, this is a reduction of 33% from last quarter. All staff with excess leave have leave plans to ensure they take leave within the next 12 months.
Reputational	A cautious appetite to lose a valued position of trust with our community.  We will maintain a level of community engagement of at least 60%.	Councillor approved minimum level	≥60%			Community satisfaction survey for overall performance was 60% in 2022, down 1% from 2021 (61%).
	We will address all complaints within their required timeframes in accordance with Council's Complaints Handling Policy		Complaints open >30 days			As of 31 December 2022, no complaints were greater than 30 days.
Innovation	An accepting appetite to innovate through projects and R&D to benefit our community. We accept that 10% of project effort may not result in immediate or direct community benefits as long as lessons are learned for future services and products.	Annual Councillor approved budget	≥10%			Council has as invested significant time in preparing funding submissions for grants.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Comment on 1st Quarter Results
Corporate Governance, Compliance and Liability	A very controlled appetite for information security breaches, frauds or proven ethical complaints. We maintain a zero tolerance for such events. We will monitor this level by: <ul style="list-style-type: none"> <li>Reporting on Number of Policies overdue, with a zero tolerance to overdue legislative policies, and 60 days for administrative policies.</li> </ul>	Government Information Security Policy Standard, Compliance Standard	Legislative Policies & Plans 0 instances			There are no legislative policies or plans overdue.
			Administrative Policies & Plans Completed and adopted within >60 days			Dust Suppression Policy to be included in Assets and Operations Manual. Footpath Hierarchy currently under review and to be completed by 30 June 2023. Road Hierarchy currently under review and to be completed by 30 June 2023.
	<ul style="list-style-type: none"> <li>Number of extreme consequence level audit actions not rectified within one month.</li> </ul>	Internal and External Audits	Completed and adopted within >30 days			None outstanding at 31 December 2022.
	<ul style="list-style-type: none"> <li>Engaging an Internal Auditor and establishing a functioning Audit and Risk Committee that meets at minimum quarterly.</li> </ul>	Auditor engagement				Internal Auditor appointed via an Invitation to Supply process. Audit and Risk Committee Charter adopted, and Committee appointed. Four meetings scheduled per year.
	<ul style="list-style-type: none"> <li>Maintaining an Audit and Risk Committee Workplan.</li> </ul>	A&R Committee Charter				Audit and Risk Committee Workplan reviewed and adopted annually.
	<ul style="list-style-type: none"> <li>Reporting quarterly to Council and the Audit and Risk Committee on the Performance Management Framework Indicators, that are based on Council's Risk Appetite.</li> </ul>	Financial and Non-Financial Performance Report				Commenced as of quarter 1, 2021-22 Financial Year with revised process of reporting.
	<ul style="list-style-type: none"> <li>Monitoring the number of Public Liability Claims, Significant legislative breaches and reporting to Council and A&amp;R Committee quarterly.</li> </ul>					No public liability claims or significant legislative breaches to report.
	<ul style="list-style-type: none"> <li>100% of Staff to be up to date and completed Governance and Compliance Training and Induction Program.</li> </ul>		100% complete			All staff completed in person and/or online training. Good Governance in person and virtual training was completed in 2022 for all staff. All new staff complete online modules.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Comment on 1st Quarter Results
	<ul style="list-style-type: none"> <li>Encouraging a 'just' culture that allows staff and community to identify and register risks, issues or complaints without fear of reprisal.</li> </ul>					Council has actively promoted and encouraged CRM reporting. Is continuously reviewing and improving our feedback loop to the community. Actively promotes transparency in decision making. Has a well-developed Complaints Handling Policy and process.
Programs and Projects	<p>An accepting appetite to apply for funding opportunities and/or utilise Council funds to delivery programs and project that meet Council Plan objectives and community expectations.</p> <p>We accept that to secure funding and to deliver additional projects and programs (in addition to current offered programs) our full-time equivalent employees may increase up to 1 FTE per \$5 million additional funds received.</p>	Council Plan objectives.  Priority Project List.	1 FTE increase			Engagement of one fixed term Project Officer to deliver a combined capital works and community projects grant funded program of approx. \$17.7 million in 2022-2023.
	We will aim to apply for and be successful in securing funding opportunities in excess of \$1.5 million per year, in addition to already secured operational funding.		= or >\$1.5 million			Council has secured Flood Support Funding and had the workplan for emergency works approved for DRFA funding. Council was also successful in receiving funding for the Hopetoun-Yaaapeet Road Upgrade, Hopetoun Former School Site Feasibility Study and Business Case and JMAPP Funding for Building Security risk management. Combined funding commitments exceed \$1.5m this financial year.
	We will ensure all contracts are current and no contracts are past due date.	Contracts Register	0 due			<p>Council has four procurement contracts where the agreed delivery date has passed, but the project has yet to be fully delivered. All contracts require extending.</p> <p>In addition, Council has one procurement contract where the project has yet to commence however the initial contract end date has lapsed. A contract extension agreement is currently being reviewed.</p>
Strategy Execution and Change Management	<p>An accepting appetite to be agile on the delivery of the Council Plan objectives to meet the changing internal and external environment.</p> <p>We accept that our Council Plan actions will be an evolving action plan being reviewed annually.</p>	Council Plan				<p>Council currently has the following plans and strategies due for review:</p> <p>Economic Development and Tourism Plan – consultant engaged and expected completion Q4 2023.</p> <p>The Environment Strategy expected completion and adoption Q1 2023-24.</p> <p>Youth Engagement Strategy: Council is currently reviewing goals of previous strategy and starting to scope stakeholder</p>

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Comment on 1st Quarter Results
	We will monitor our Strategy Execution and Change Management by: <ul style="list-style-type: none"> <li>Monitoring the number of overdue Strategies and Plans</li> </ul>		0 instance			and engagement plan with the community to develop the next strategy. Noting the state youth plan has just been released which will be considered as part of review to maximise alignment to best meet the needs of youth in our shire in the future.
	<ul style="list-style-type: none"> <li>Delivery on each Year of Action Plan annually</li> </ul>		1 x action not delivered	N/A	N/A	To be reported to Council annually. Management has adopted quarterly Council Plan performance reporting, with the next report due to be presented to Council in the October meeting.
Security and Technology	A very controlled appetite for security breaches and technology failures, due to our ICT environment not being maintained.  We maintain a zero tolerance for such events.  We will monitor this by: <ul style="list-style-type: none"> <li>Aiming to have 80% of help desk tickets resolved.</li> </ul>	Contractor Compliance Reports	0 instances			For the 2nd quarter, 249 help desk tickets were received, and 249 tickets were successfully closed out.
	<ul style="list-style-type: none"> <li>Ensuring all back-ups of all systems are completed and successful each day.</li> </ul>		>80%			
	<ul style="list-style-type: none"> <li>Reporting annually on ICT Strategy completion</li> </ul>	ICT Business Transformation Strategy	1 x action not delivered	N/A		100% of back-ups completed and successful each day.  Reporting on the Annual ICT Strategy completion will be delivered at the October Audit and Risk Committee Meeting
Environment and Sustainability	A controlled appetite for environment and sustainability breaches.  We will maintain a zero tolerance for such events.  We will monitor this level by: <ul style="list-style-type: none"> <li>Adequate annual EPA approvals in place for saleyard and landfills.</li> </ul>		0 instances			Council is required to register all Landfill Sites and the Sale Yard with the Environmental Protection Authority (EPA).  All Transfer Stations are registered, and landfill site have been closed.  The Sale Yards is covered by a transition period.
Political	A cautious appetite to jeopardise a well-developed political relationship across all levels of government.	Advocacy events and meetings				

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Comment on 1st Quarter Results
	<p>We will maintain a level of respect and advocacy at a Councillor Senior Management Level to achieve positive outcomes for our community.</p> <p>We will monitor this by:</p> <ul style="list-style-type: none"> <li>Recording the number of advocacy events attended by Councillors and Senior Management, with the aim to attend at minimum 10 per year.</li> </ul>		> 10 events per year			Sixteen advocacy meetings attended between the Mayor and CEO in the first and second quarters of 2022.

## 14 Asset Management

Asset Class	% Of condition assessment complete	Year Completed	Completion Due Date	Comments	Status
Road	100%	October 2020	30 June 2020	Sealed road inspection completed by IMG. Unsealed road inspection completed by Road inspector.	Sealed road condition assessment completed in 2020.
Footpath	100%	November 2022	November 2025	Inspection regime completed in 2022.	Annual condition assessment was completed in November 2019 and again in November 2022. This is a three year program and the data has been captured in AssetFinda.
Bridges and Culverts	100%	August 2019		Inspection regime to be completed again in 2022.	Last Level 2 assessment completed in 2015. Data is in AssetFinda. Next inspection was due in 2021/22 Financial Year subject to budget availability.  Major bridges and culverts will be inspected in 22-23 and moderate to minor culverts to be inspected in 23-24 financial year. This has been separated out due to budget constraints.
Buildings	100%	June 2020	May 2023	Building valuations and condition assessments undertaken and completed by 30 June 2020, next scheduled cycle May 2023.	Building assessments to be undertaken again in 2022-23 Financial Year.
Fleet	80%		30 June 2023	Condition assessment is not applicable for fleet assets. The replacement is based on utilisation and age.	Data validation for major assets completed. Minor plant validation works ongoing and to be completed by 30 June 2023.



## 15 Occupational Health and Safety

Quarter 2 - 01 October to 23 December 2022						
Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours	No. Incident Category - Control Measured Implemented and Assessed	Number Remain Open as at 31st December 2022	Number of Worksafe Notified Reports
Incident	11	1	50.4	8	3	0
Near Miss	3	0	0	3	1	0
Hazard	1	0	0	1	0	0
Public Incident	2	0	0	2	0	0
<b>TOTAL</b>	<b>17</b>	<b>1</b>	<b>50.4</b>			

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	0
High	3
Medium	5
Low	9

The implementation of Happy HR OHS reporting has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

50.4 hours of lost time injuries were reported in the quarter.

There were no Worksafe notified reports in the first quarter of 22-23.

## SUMMARY FOR YEAR

Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours
Incident	26	3	236.2
Near Miss	5	0	0
Hazard	2	0	0
Public Incident	4	1	0
<b>TOTAL</b>	<b>37</b>	<b>4</b>	<b>236.2</b>

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	1
High	3
Medium	15
Low	18

TOTAL 37

Likelihood	Consequence				
	1. Insignificant	2. Minor	3. Moderate	4. Major	5. Severe
5 Almost Certain	Medium	High	Extreme	Extreme	Extreme
4 Likely	Medium	Medium	High	Extreme	Extreme
3 Possible	Low	Low	Medium	High	Extreme
2 Unlikely	Low	Low	Medium	Medium	High
1 Rare	Low	Low	Low	Medium	High

## 16 Strategic Risk Register

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
Innovation Risk	Failure to identify opportunities to find cost-effective solutions to improve efficiency within the organisation and longevity of our assets and infrastructure. Lack of investment or willingness to embrace innovation can lead to staff being unsatisfied and inability to retain high performing staff. Increased carbon emissions, increased waste.	Current	Financial	Medium	Low
Corporate Governance, Compliance and Liability Risk	The risk that insiders (employees) won't act in the best interest of the Council. The risk that Council's services or corporate execution leads to legal liability issues. The risk of non-compliance with regulations and law. Consequences: Leading to poor culture, fraud, and corruption, integrity being compromised, reputational damage, loss of funding or inability to attract funding, dismissal of Council, administrators appointed. Legal proceedings and significant financial losses, investigations by integrity bodies and compromised health and safety of staff and community.	Current	Legal and Compliance	Medium	Low
Strategy Execution and Change Management Risk	The risk that business strategy and execution will fail. Failure to deliver the Council Plan objectives. The risks associated with organisational change and Management to achieve organisational objectives. Consequences: Services to ratepayers compromised. Deterioration of assets and roadways. Financial losses and/or investment failures. Lack of staff buy-in, impacts negatively on culture. Investments not realised, financial losses.	Current	Management	Medium	Low
Security and Technology Risk	The risk that Council's technology strategy will fail, and we will fall behind other Council's and benchmark performance KPI's. The risk of an information security/privacy incident. Information security can damage the reputation, cause compliance issues. Consequences: Loss of innovation. Financial loss, privacy compromised, business efficiencies not realised. OVIC Report (personal information data breach), legal action, negative media coverage and reputational damage.	Current	Legal and Compliance	Medium	Low
Program and Project Risk	The risks associated with program/project delivery failures. Consequences: Financial loss. Occupational health and safety compromised. Council Plan objectives not realised. Community expectations not met. Funding revoked.	Current	Financial	High	Medium
Talent Management Risk	The risk of losing key talent to other Local Government Entities or Government Departments. Inability to attract high calibre staff to drive innovation and change. Consequences: Financial impact, loss of high calibre staff, high staff turnover, additional costs for training and development.	Current	People	Low	Low
Financial Risk	Risks to the financial health of Council. For example, the risk that you'll be unable to raise sufficient capital to fund operations. Consequences: Government funding changes, Government reduces rate cap, inability to pay staff and contractors. Poor project management leading to overspending and significant financial losses.	Current	Financial	Medium	Low
Environmental Sustainability Risk	The risk of missing sustainability targets or non-compliance with environmental laws and regulations. Depletion of natural resources, inability to maintain an ecological balance. Environmental sustainability is a central theme of the principles and ethics of many Councils. Environmental sustainability is increasingly	Current	Environmental	Medium	Low

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
	important to maintaining the reputation of a Council. Consequences: Damage to the environment leading to significant financial loss, reputational damage, regulatory body fines and/or prosecutions.				
Reputational Risk	The risk of bad publicity or negative relationships with employees, ratepayers, partners, counterparties, and regulators. Reputational risk can be a serious threat to Councils. Consequences: Loss of talent and/or inability to recruit staff. Poor media coverage, damage to reputation within Community and across the state. Loss of funding opportunities.	Current	Reputation	Low	Low
Political Risk	The risk that the political environment will turn hostile. Consequences: Lack of funding opportunities, financial losses, inability to maintain assets.	Current	Financial	Low	Low

### ***Security and Technology Risk***

The overall risk level of the Security and Technology Risk has been upgraded to Medium.

During the period, the Risk has been upgraded due to the increased security risks that are being experienced on a global scale. There has been an increase in the threat of ransomware attacks being experienced on a national and global scale. Whilst Council has not succumbed to a security breach, it has increased the risk level based on the current operating external environment.

Council engages a third-party contractor to manage Council's ICT environment and has also recently engaged a part-time Information, Communication and Technology Officer to assist with managing this area of responsibility.

## 17 Local Government Performance Reporting

### Six Monthly Report to December 2022

In accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020, Council is required to have an integrated approach to strategic planning with the requirement that monitoring and performance reporting is to be adopted.

Schedule 1 –Annual Report Governance and Management Checklist in Report of Operations contained within the Local Government (Planning and Reporting) Regulations 2020 requires Performance Reports to be prepared six monthly to monitor Council's financial and non-financial performance.

The half yearly report as attached provides the results and commentary as of 31 December for the Report of Operations. The report is a guide to assessing and monitoring organisational performance based on the half yearly results.

Performance Measure	2020	2021	2022	June to Dec 2022	Comments
<b>Aquatic Facilities: To provide a safe, accessible and well utilised facilities</b>					
<i>Service Standard</i> Health inspections of aquatic facilities	0	0	<b>0</b>	<b>0</b>	A Pool inspection is scheduled for early 2023.
<i>Utilisation</i> Utilisation of aquatic facilities	0.35	0.49	<b>0.48</b>	<b>0.13</b>	A total of 856 visits to Hopetoun Swimming Pool for the period 28 November to 31 December 2022. 1,263 were recorded for this time last year. Cooler weather for most of December has impacted numbers so far.
<i>Service Cost</i> Cost of outdoor aquatic facilities	\$14.75	\$10.98	<b>\$14</b>	<b>N/A</b>	<i>Reported annually.</i>
<b>Animal Management: To protect the health and safety of animals, humans and the environment</b>					
<i>Timeliness</i> Time taken to action animal requests	1.04	1.17	<b>1.46</b>	<b>1.45</b>	Animal management requests are actioned within one business day.
<i>Service Standard</i> Animals reclaimed	50%	91%	<b>44%</b>	<b>45%</b>	In line with 2022 result.
<i>Service Standard</i> Animals rehomed	71%	45%	<b>56%</b>	<b>49%</b>	Number of animals with appropriate temperament that are able to be safely rehomed.
<i>Service Cost</i> Cost of animal management service per population	\$17.13	\$13.80	<b>\$18</b>	<b>N/A</b>	<i>Reported annually.</i>
<i>Health and safety</i> Animal management prosecutions	0	100%	<b>0</b>	<b>2</b>	Two animal prosecutions have occurred within the last six months.
<b>Food Safety: To protect public health by preventing the sale of unsafe food</b>					
<i>Timeliness</i> Time taken to action food complaints	1	3	<b>5</b>	<b>3.5</b>	Food complaints have been actioned within three business days.

Performance Measure	2020	2021	2022	June to Dec 2022	Comments
<i>Service Standard</i> Food safety assessments	71%	53%	<b>91%</b>	<b>36%</b>	Majority of assessments occurred in the first half of the year.
<i>Service Cost</i> Cost of food safety service	\$1,029	\$195.05	<b>\$334</b>	<b>N/A</b>	<i>Reported annually.</i>
<i>Health and Safety</i> Critical and major non-compliance notifications	100%	100%	<b>0%</b>	<b>0%</b>	
<b>Governance: To make and implement decisions in the best interests of the community</b>					
<i>Transparency</i> Council decisions made at meetings closed to the public	12%	21%	<b>24%</b>	<b>31%</b>	Increase is reflective of the delivery of a large capital and community works program where commercial in confidence contract decisions have been made in closed meetings.
<i>Consultation and engagement</i> Community satisfaction rating out of 100 with community consultation and engagement.	59	62	<b>57</b>	<b>N/A</b>	<i>Reported annually.</i>  Based on the annual Community Satisfaction Survey completed in the 2022/23 financial year.
<i>Attendance</i> Council attendance at Council meetings	89%	92%	<b>80%</b>	<b>83%</b>	
<i>Service Cost</i> Cost of elected representation	\$34,179	\$37,305	<b>\$43,667</b>	<b>N/A</b>	<i>Reported annually.</i>
<i>Decision making</i> Community satisfaction rating out of 100 for satisfaction with Council decisions.	58	61	<b>60</b>	<b>N/A</b>	<i>Reported annually.</i>  Based on the annual Community Satisfaction Survey completed in the 2022/23 financial year.
<b>Libraries: To provide accessible and well utilised print and digital resources</b>					
<i>Utilisation</i> Physical library collection usage	1.01	0.51	<b>0.79</b>	<b>0.42</b>	Suspension of Inter library loans due to extreme increase in courier servicing cost has restricted patrons to only locally held library items
<i>Resource Standard</i> Recently purchased library collection	41%	42%	<b>46%</b>	<b>45%</b>	In line with 2022 result.
<i>Participation</i> Active library borrowers in municipality	10%	8%	<b>5%</b>	<b>4.8%</b>	In line with 2022 result.
<i>Service Cost</i> Cost of library service per population	\$31.14	\$31.07	<b>\$33</b>	<b>N/A</b>	<i>Reported annually.</i>

Performance Measure	2020	2021	2022	June to Dec 2022	Comments
<b>Maternal &amp; Child Health: To promote healthy outcomes for children and their families</b>					
<i>Service Standard</i>					
Infant enrolments in the MCH service	103%	101%	<b>102%</b>	<b>103%</b>	Number increases over 100% when children move to the area and participate in MCH service
<i>Service Cost</i>					
Cost of the MCH service	\$169	\$102	<b>\$126</b>	<b>N/A</b>	Reported annually.
<i>Participation</i>					
Participation in MCH service	91%	86%	<b>80%</b>	<b>143%</b>	Number increases over 100% when children move to the area and participate in MCH service
<i>Participation</i>					
Participation in MCH service by Aboriginal children	94%	90%	<b>73%</b>	<b>72%</b>	In line with 2022 result.
<i>Satisfaction</i>					
Participation in 4-week key age and stage visit	98%	98%	<b>88%</b>	<b>105%</b>	Number increases over 100% when children move to the area and participate in MCH service
<b>Roads: To provide a sealed local road network that is safe and efficient</b>					
<i>Satisfaction of use</i>					
Number of sealed local road requests	13	33	<b>32</b>	<b>10.8</b>	The major service details that are being requested relate to stormwater pooling on roadsides, edge breaks on sealed section roads and potholes.
<i>Condition</i>					
Sealed local roads maintained to condition standards	80%	100%	<b>99%</b>	<b>0</b>	The reseal program for 2022/23 is yet to commence at time of reporting
<i>Service Cost</i>					
Cost of sealed local road reconstruction per square metres	\$61	\$94	<b>\$52</b>	<b>N/A</b>	Reported annually.
<i>Service Cost</i>					
Cost of sealed local road resealing per square metres	\$7	\$18	<b>\$7</b>	<b>N/A</b>	Reported annually.
<i>Satisfaction</i>					
Community satisfaction out of 100 with sealed local roads	40	39	<b>38</b>	<b>N/A</b>	Reported annually.
<b>Statutory Planning: To make planning application decisions which are consistent with the local planning scheme</b>					
<i>Timeliness</i>					
Time (days) taken to decide planning applications	18	18	<b>49</b>	<b>71</b>	Changes in staff has led to an increase the processing times for planning permit applications. Processes are being reviewed to bring down processing times.
<i>Service Standard</i>					
Planning applications decided within required time frames	102%	98%	<b>89%</b>	<b>92%</b>	
<i>Service Cost</i>					
Cost of statutory planning service	\$2,423	\$4,725	<b>\$4,206</b>	<b>N/A</b>	Reported annually.
<i>Decision Making</i>					
Council planning decisions upheld at VCAT	0	0	<b>0</b>	<b>0</b>	



Performance Measure	2020	2021	2022	June to Dec 2022	Comments
<i>Waste Management: To maximise the amount of kerbside waste diverted from landfill</i>					
<i>Satisfaction</i> Kerbside bin collection requests	51	7	<b>43</b>	<b>16</b>	Changes to kerbside bin collections as a result of the introduction of glass kerbside recycling has resulted in confusion with a few residents who have not put the correct bin out as per the calendar.
<i>Service Standard</i> Kerbside collection bins missed	.32	.64	<b>.36</b>	<b>2.42</b>	The changes to recycling bin collections resulted in some residents not placing the correct bin out on some weeks.
<i>Service Cost</i> Cost of kerbside garbage collection service	\$179	\$191	<b>\$198</b>	<b>N/A</b>	<i>Reported annually.</i>
<i>Service Cost</i> Cost of kerbside recyclables collection service	\$96	\$137	<b>\$177</b>	<b>N/A</b>	<i>Reported annually.</i>
<i>Waste Diversion</i> Kerbside collection waste diverted from landfill	19%	22%	<b>16%</b>	<b>21%</b>	