



**Yarriambiack**  
SHIRE COUNCIL

# Financial and Non-Financial Performance Reporting

## Quarter 3

January to March 2023



## Table of Contents

1	Executive Summary.....	3
2	Profit and Loss Statement .....	6
3	Notes to the Profit and Loss Statement .....	7
4	Balance Sheet.....	10
5	Notes to the Balance Sheet .....	11
6	Cashflow Statement .....	13
7	Financial Indicators Summary .....	14
8	Rates and Charges .....	17
9	Graphs.....	21
9.1	Income .....	21
9.2	Expenses .....	21
10	Summary of Budget Impacts and Changes .....	22
11	Quarterly Statement – 181G Local Government Act 1989.....	22
12	Capital Works & Projects Program .....	23
13	Non-Financial Performance Reporting .....	31
14	Asset Management .....	37
15	Occupational Health and Safety .....	38
16	Strategic Risk Register .....	40

## 1 Executive Summary

This report is for the period ending 31 March 2023 and outlines Council's position and performance in the first three quarters of the 22-23 Financial Year.

### ***Profit and Loss***

After three quarters of the financial year, net surplus is \$4.2 million which is 45% lower than the expected surplus per the budget. This can be attributed to a decrease in income for the first three quarters of the year which is \$2.6m or 9% lower than expected. Total expenses for the first three quarters of the year align closely with expected costs being \$339,000 or 2% lower than budget.

Most of the variance in income can be attributed to the timing of payments of federal financial assistance grants, which were paid earlier than expected in the final quarter of the last financial year – at the time of budget preparation the assumption was made that these would be paid in Q1 of this financial year. It is forecast that by the end of the financial year, federal operating grants will total \$2.5m which is a \$4.1m decrease from the amount expected at the time of preparing the budget.

At the end of the quarter, the forecast income for the financial year is expected to be \$29.4 million (budget \$31.0 million), forecast expenditure for the financial year is expected to be \$28.3 million (budget \$27.7 million) and overall surplus for the financial year is expected to be \$1.1 million (budget \$3.2 million).

### ***Balance Sheet***

Current assets of council at the end of the quarter are \$17.2 million. Council is holding approximately \$13.4 million between the bank and short-term investments. Trades and other receivables are \$3.3 million at the end of the quarter and have decreased \$10.5 million during the quarter due to the third rates instalment and full rate payment options occurring during the quarter in February 2023.

Total fixed assets have increased 3% since the start of the financial year and are expected to increase throughout the year as the capital works program and flood restoration works are delivered. These increases have been and will continue to be offset by the recognition of depreciation on existing assets.

Total liabilities have decreased \$3.3 million since the start of the financial year. The majority of this movement is attributed to a decrease in trade and other payables of \$3.1 million since the start of the financial year.

### ***Cashflow Statement***

At 31 March 2023, Council is holding \$13.4 million between the bank (\$9.1 million) and short-term investments (\$4.2 million), a decrease from the start of the financial year's holdings of \$17.0m.

For the first three quarters of the financial year, \$4.2 million of cash has been received across operating activities and \$7.8 million has been utilised to fund capital and investing activities.

### ***Financial Indicators***

The financial indicators for the third quarter are producing a positive result. This is mainly due to 91% of this current year's rates being collected at the end of the third quarter and Council's strong cash reserves to start the year which have been committed to delivering projects carried forward from prior year.

As discussed above, Council is also holding \$13.4 million between bank and investments with maturity less than 12 months, being classified as current assets. This has a positive impact on Council's working capital ratio.

It is predicted that as expenditure increases throughout the final quarter, the financial indicators will decrease and be more in line with budget estimates.

Management will continue to monitor return on investment opportunities. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment.

### ***Projects***

Management has split the projects into four categories for reporting purposes.

Property: Council has a \$5.0 million capital works program being delivered on council owned buildings and associated infrastructure, with 28% being expended during the first three quarters of the financial year. The Murtoa depot, Hopetoun Depot and Warracknabeal depot projects have not commenced, and all these

projects will be rescope and considered in the 2023-24 budget. The Woomelang and Murtoa Housing Units will not be completed at the end of the financial year; however the project remains on track in terms of budget and timeline, with the project expecting to be delivered at the end of Q2 in 2023/24 financial year. Carried forward projects to be completed include the Tourist Information Centre in Warracknabeal, which is near completion and Warracknabeal Early Years Facility which has experienced construction delays and is expected for completion in time for the first term of the 2024 kindergarten year.

**Plant & Equipment:** – Council has a \$2.1 million capital works program being delivered on council owned plant and equipment, with 21% being expended during the first three quarters of the financial year. This category includes the purchase of grader, tractor, truck, motor vehicles, and flocon road maintenance machine and ICT hardware. Procurement activities are underway on these items. It also includes the carried forward costs from prior year associated to the glass crusher; which requires the additional purchase of a generator and water tank to ensure its safe operation.

**Infrastructure – Flood Recovery:** – Flooding and significant rain events in October 2022 has caused widespread damage across the Shire's infrastructure network creating a large package of additional rehabilitation and recovery works.

Council has made a claim to the Federal Government under the Disaster Recovery Funding Arrangement (DRFA). During the quarter, Council has completed immediate reconstruction works on 21 identified roads to the value of \$2.0 million, with a further estimated claim of \$1.5 million related to 28 mainly earthen roads pending commencement.

\$148,000 of emergency works to two roads in need of urgent repair was incurred in October at the start of the rain events. Funding for these works will be submitted to the DRFA for assessment.

Additionally, \$142,000 of emergency drainage clearing, levee construction activities and culverts works in Murtoa, Rupanyup, Warracknabeal and Brim were incurred, with a claim in progress to have these funded under the State governments Council Flood Support Fund.

**Infrastructure:** Council has a \$8.9 million capital works program being delivered on Council owned infrastructure, which includes roads, recreation assets and other assets such as aerodrome fencing and streetscapes. The above-mentioned rains have impacted a number of capital programs and also resulted in increased maintenance activities for the works team. The program is being monitored closely, with \$7.2 million (which includes \$2.0 million in flood recovery works) expended at the end of the first three quarters of the financial year.

**Non-Capital Projects:** Council has a \$1.6 million program being delivered on community assets and infrastructure with 29% being expended at the end of the quarter. Key works during the period included progression of the masterplans for Rabl Park, Minyip recreation reserve, Hopetoun recreation reserve, Warracknabeal precinct and Council's Sport and Recreation Strategy.

### ***Budget Impact and Changes***

During the quarter Council received notification that it was successful with the following funding outcomes:

- Digital Literacy for Seniors Program

Section 10 of the report outlines successful funding applications and allocations, and expenditure estimated to be incurred since the development and adoption of the budget. It also includes funding applications awaiting outcomes, which could potentially impact the 2022/23 budget.

### ***Rates and Charges***

2022-23 rate notices were released during the first quarter, with rate payers having the option to pay in full by 15 February 2023 or by four instalments that are due on 30 September 2022, 30 November 2022, 28 February 2023 and 31 May 2023.

91% of the current years rates balance has yet to be collected at the end of the quarter.

Rates in the arrears balance at the end of the quarter was \$1.0 million. This is a reduction of \$100,000 or 9% from the balance at the beginning of the quarter.



### ***Non-Financial Performance***

Several Council strategies and plans are requiring renewal. A consultant has been engaged and works have commenced for the development of the Economic Development and Tourism Strategies which is expected to be completed later in the financial year. The draft Environmental Strategy is on hold, and will be incorporated into a comprehensive Waste Resource, Environment and Climate Change Strategy, with an aim of the draft being presented to Councillors by quarter two in 23-24 financial year. Pre-planning has begun on the Youth Engagement Strategy, and the Road Hierarchy and Footpath Hierarchy are due to be presented to Council for adoption by 30 June 2023.

### ***Occupational Health and Safety***

The implementation of Happy HR OHS reporting in the prior year has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

The incidents reported resulted in 581.5 hours of lost time due to injuries during the quarter, with a total of 817.7 hours of lost time for the financial year to date. There were no WorkSafe notified reports in the first three quarter of the 2022-23 financial year. 16 incidents, hazards, near misses and public incidents were registered during the quarter, with 2 of these being noted as high risk rating.

### ***Strategic Risk Register***

A review of the ten strategic risks and the associated control measure effectiveness was completed for the third quarter. The overall risk level of these strategic risks remains the same as prior quarter, however management acknowledge that a detailed review and of the Commission of Inquiry on Moira Shire Council Report, the release of the Victorian State Government Budget and the collapse of the building company Porter Davis will be required in quarter four to assess their impact on Council.

### ***Conclusion***

Flooding and significant rain events in the first half of the financial year has impacted the condition of roads and Council owned infrastructure across the shire, creating a growing flood recovery program of works to deliver in addition to a large existing infrastructure, building and community project programs. Management will continue to monitor the risks associated with delivering a program of this nature by continuously enhancing its reporting for analysis purposes.

## 2 Profit and Loss Statement

Jul 2022 - Mar 2023							
	(YTD)Actuals	(YTD) Budget	Variance	%Variance	Approved Budget Full Year	Full Year Forecast	Notes
<b>Operating Income</b>							
Asset Disposal	144,228	300,000	(155,772)	(52%)	300,000	375,626	1
Grants Commonwealth Capital	3,459,962	3,420,000	39,962	1%	3,420,000	3,701,353	2
Grants Commonwealth Operating	1,880,611	4,963,012	(3,082,401)	(62%)	6,617,349	2,502,233	3
Grants Vic Capital	1,657,630	2,513,356	(855,727)	(34%)	3,414,058	2,610,963	4
Grants Vic Operating	3,328,710	2,072,323	1,256,387	61%	2,535,188	5,145,364	5
Other Income	838,854	278,881	559,973	201%	322,622	953,925	6
Rates and Charges	13,203,206	13,319,611	(116,405)	(1%)	13,319,611	13,314,649	
Statutory Fees and Fines	79,228	90,261	(11,033)	(12%)	143,015	111,245	7
User Fees	512,232	719,540	(207,308)	(29%)	945,561	706,898	8
<b>Total Operating Income</b>	<b>25,104,660</b>	<b>27,676,983</b>	<b>(2,572,323)</b>	<b>(9%)</b>	<b>31,017,404</b>	<b>29,422,256</b>	
<b>Operating Expenses</b>							
Cost of Goods Sold - movement in inventory	124,109	0	(124,109)	N/A	0	0	
Asset Disposal	18	285,381	285,363	100%	380,508	380,508	
Bad & Doubtful Debts	0	0	0	N/A	1,000	1,000	
Contributions and Donations	531,121	718,914	187,793	26%	763,790	694,135	9
Depreciation Amortisation & Impairment	4,251,756	4,251,756	0	0%	5,669,008	5,669,008	
Employee Costs	8,369,559	8,385,842	16,283	0%	11,393,300	10,811,561	
Finance Costs	0	0	0	N/A	22,000	0	
Materials and Services	5,692,929	6,080,102	387,173	6%	7,940,725	8,448,249	
Other Expenses	1,873,290	1,460,091	(413,199)	(28%)	1,553,124	2,290,558	10
<b>Total Operating Expenses</b>	<b>20,842,782</b>	<b>21,182,086</b>	<b>339,304</b>	<b>2%</b>	<b>27,723,454</b>	<b>28,295,018</b>	
<b>Net Profit</b>	<b>4,261,878</b>	<b>6,494,897</b>	<b>(2,911,628)</b>	<b>(45%)</b>	<b>3,293,950</b>	<b>1,127,238</b>	

### 3 Notes to the Profit and Loss Statement

Note	Item	Explanation of Variance
<b>Income</b>		
<b>1</b>	Asset Disposals	<p><b>Q1:</b> Sale of Portable Building \$10,100, Sale of Mitsubishi Pajero Sport \$39,392 and Mitsubishi Outlander \$29,209 and sale of Nayallo land \$15,000</p> <p><b>Q2:</b> Sale during quarter of Warracknabeal and Hopetoun parcels of land. Asset Accountant commenced in December 2022, posting accounting journals to record costs associated in disposal of assets to occur in Q3.</p> <p><b>Q3:</b> Variance is due to the timing of the trades of the replacement plant &amp; equipment.</p>
<b>2</b>	Grants Commonwealth Capital	<p><b>Q1:</b> Council received \$422,016 for Roads to Recovery works which our outdoor staff have undertaken.</p> <p><b>Q2:</b> The second quarter Roads to Recovery payment has been delayed due to there being a delay in issuing VAGO 2021/22 audit opinion. This payment is expected to be received in the 3<sup>rd</sup> quarter.</p> <p><b>Q3:</b> No Variance - Grant monies received were Local Roads and Community infrastructure (\$2,381,353) and Roads to Recovery (\$656,593).</p>
<b>3</b>	Grants Commonwealth Operating	<p><b>Q1:</b> Half of the 2022/23 Federal Assistance Grants (FAGs) were paid in advance prior to the end of the 2021/22 financial year. Therefore, the quarterly amounts to be paid to Council throughout the 2022/23 year have been reduced. When preparing the 2021/22 budget the assumption was made that there would not be an advance FAGs payment made.</p> <p><b>Q2:</b> Received quarterly funding of the Federal Assistance Grants (FAGs) \$442,853. This variance is explained in Q1.</p> <p><b>Q3:</b> Received quarterly funding of the Federal Assistance Grants (FAGs) \$442,853. Other grants received were for CHSP. This variance is explained in Q1.</p>
<b>4</b>	Grant Vic Capital	<p><b>Q1:</b> Council expected to receive a milestone payment of \$400,000 for the Warracknabeal Children Centre in the first quarter but this has been delayed due to delays in the construction. Other grant payments which had been budgeted for the first quarter have not yet been received.</p> <p><b>Q2:</b> Council received the final payment from Department of Job Precincts and Regions (DJPR) for the Hopetoun Recreation Reserve Lighting Upgrade Project \$19,466. A grant of \$578,629 from DJPR was received for the Dunmunkle Community Library Precinct. The 3<sup>rd</sup> instalment for the site preparation for the Housing project form DJPR \$980,000.</p> <p><b>Q3:</b> Variance is partly due to milestone payment of \$400,000 for the Warracknabeal Children Centre yet to be paid due to delays in construction. Council has only received \$980,000 of the Housing Grant which has been the result of unforeseen delays in the commencement of the project. It had been budgeted that we would have received \$2 million by Q3.</p>

5	Grant Vic Operating	<p><b>Q1:</b> The main reason for the variance is due to Council receiving the payment for the Rural Councils Transformation Program (RCTP) Round 2 Funding \$440,000 which had not been budgeted for in this quarter.</p> <p><b>Q2:</b> Council received \$500,000 from DJPR for 2022/23 - Council Flood Support which was not budgeted. \$100,000 was received from DJPR for instalment 5 of the Flagships Projects Mallee Silo Art Trail Program. The final payment of \$50,000 from DJPR for Beulah, Brim and Rupanyup Recreation Reserve. \$310,000 was received from DJPR for the Rural Council's Transformation Program (RCTP) Round 2 funding - this was not included in the 2022/23 budget.</p> <p><b>Q3:</b> Variance as per Q1 and Q2.</p>
6	Other Income	<p><b>Q1:</b> Interest on investments being recognised as the investments have come due is the main variance in this area.</p> <p><b>Q2:</b> As part of the Yarriambiack Affordable Rental Housing Shortage Project the community groups had agreed to make a financial contribution. Murtoa's contribution will be paid when their term deposit comes due. Woomelang's contribution will be paid in instalments. Both committees have been invoiced for their contribution. The Warracknabeal Kindergarten has been invoiced for their contribution towards the new playground equipment.</p> <p><b>Q3:</b> Variance as per Q1 and Q2</p>
7	Statutory Fees and Fines	<p><b>Q1:</b> Planning fees are down \$5,000 on what was budgeted for the quarter.</p> <p><b>Q2:</b> There has been \$12,000 worth of fire infringements (6 properties) that have been withdrawn in this quarter because the new contractor, who was undertaking the clean-up, has not provided sufficient photographic evidence to enable Council to prosecute.</p> <p><b>Q3:</b> No significant variance change.</p>
8	User Fees	<p><b>Q1:</b> At the time of preparing this report the Home and Community Care, Meals on Wheels and Brokerage debtor accounts for September had not been entered. This amount is approximately \$22,000. Livestock Exchange fees for all of September have not yet been entered. Caravan Park fees are down \$8,000, User rents for Woomelang and Murtoa units have not been brought to account for the 1<sup>st</sup> quarter.</p> <p><b>Q2:</b> At the time of preparing this report the Home and Community Care, Meals on Wheels and Brokerage debtor accounts for December had not been entered. This amount is approximately \$22,000.</p> <p><b>Q3:</b> Caravan Park fees are down \$61,000 based on budget. Kinder fees had been budgeted for a full year but due to free kinder being announced by the State Government there will be a variance of \$28,000. Housing Unit rental income is to be journaled into the accounts so there is currently a variance of \$38,000 - this will be done in Q4 when all statements are received from the Committees.</p>
<b>Expense</b>		
9	Contributions & Donations	<p><b>Q1:</b> During the 1<sup>st</sup> quarter Council has paid \$15,000 to Murtoa Progress Association as a contribution towards the Murtoa Silo Art</p>



		<p>Project. \$1,500 was paid to the Minyip Lions Club as part of their 150<sup>th</sup> Event. \$15,000 was paid to the Minyip Progress Association as part of the COVID Safe Outdoor Activation Round 2 Part B. Annual contributions to halls, recreation reserves, swimming pools, progress associations are usually paid out during September to November.</p> <p><b>Q2:</b> Annual contributions to halls, recreation reserves, swimming pools, progress associations have commenced been paid to community groups in this quarter. Council is still waiting on a few groups to provide invoices for payment of their contributions.</p> <p><b>Q3:</b> Variance is due to the timing of payment of contributions to community groups. Still a few groups to provide invoices.</p>
<b>10</b>	Other Expenses	<p><b>Q3:</b> Payments were made to Buloke and Ararat Councils for RCTP Round 2 funding totalling \$461,966 which was not budgeted. Income was received in Q1.</p>

## 4 Balance Sheet

	Mar 2023	Jun 2022		
	Actuals	Actuals	Variance	% Variance
<b>Assets</b>				
<b>Current Assets</b>	<b>17,224,041</b>	<b>19,951,667</b>	<b>(2,727,627)</b>	<b>(16%)</b>
Bank	9,095,833	12,653,092	(3,557,259)	(39%)
Financial Assets	174,077	228,970	(54,893)	(32%)
Investments	4,207,091	4,349,190	(142,099)	(3%)
Inventory	457,795	318,909	138,886	30%
Trade & Other Receivables	3,274,245	2,386,505	887,740	27%
Assets classified as held for sale	15,000	15,000	0	0%
<b>Fixed Assets</b>	<b>142,142,195</b>	<b>138,445,722</b>	<b>3,696,473</b>	<b>3%</b>
Land	2,949,957	2,949,957	0	0%
Plant & Equipment	5,935,858	5,745,447	190,411	3%
Infrastructure Assets	100,026,934	104,278,690	(4,251,756)	(4%)
Buildings	23,581,023	23,581,023	0	0%
Work in Progress - Assets	9,648,424	1,890,605	7,757,818	80%
<b>Non-Current Assets</b>	<b>959,127</b>	<b>959,127</b>	<b>0</b>	<b>0%</b>
Investments	387,490	387,490	0	0%
Right of Use Assets	571,638	571,638	0	0%
<b>Total Assets</b>	<b>160,325,363</b>	<b>159,356,517</b>	<b>968,846</b>	<b>1%</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>	<b>4,785,764</b>	<b>8,078,796</b>	<b>3,293,032</b>	<b>41%</b>
Provisions	2,878,686	3,110,969	232,283	7%
Trade & Other Payables	1,368,847	4,489,810	3,120,963	70%
Trusts Funds & Deposits	123,012	204,625	81,613	40%
Lease Liability	336,145	336,145	0	0%
Trust Funds & Deposits - Fire Services Levy	79,074	(62,753)	(141,827)	(226%)
<b>Non-Current Liabilities</b>	<b>728,995</b>	<b>728,995</b>	<b>0</b>	<b>0%</b>
Lease Liability	264,203	264,203	0	0%
Provisions	464,792	464,792	0	0%
<b>Total Liabilities</b>	<b>5,514,759</b>	<b>8,807,791</b>	<b>3,293,032</b>	<b>37%</b>
<b>Total Net Assets</b>	<b>154,810,604</b>	<b>150,548,726</b>	<b>4,261,878</b>	<b>3%</b>
<b>Equity</b>				
<b>Equity</b>	<b>154,810,604</b>	<b>150,548,726</b>	<b>4,261,878</b>	<b>3%</b>
Accumulated Surplus	74,584,000	74,584,000	0	0%
Reserves	65,351,160	65,351,160	0	0%
Retained Earnings	10,613,566	4,532,426	6,081,140	134%
Current Earnings	4,261,878	6,081,140	(1,819,262)	(30%)
<b>Total Equity</b>	<b>154,810,604</b>	<b>150,548,726</b>	<b>4,261,878</b>	<b>3%</b>

## 5 Notes to the Balance Sheet

Note	Item	Explanation of Variance
1	Current Assets	<p><b>Q1:</b> Council is holding approximately \$11.2 million between the bank and short term (less than 12 months) investments. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment. Trades and Other Receivables has increased due to the Rates and Charges for the 2022-23 financial year being raised and issued in September. The first instalment payment was due at the end of September 2022.</p> <p><b>Q2:</b> Council is holding approximately \$8.08 million between the bank and short term (less than 12 months) investments. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment. Trades and Other Receivables has decreased by \$1.293 million. Rates and Charges for the 2022-23 financial year were raised and issued in September. The first instalment payment was due at the end of September 2022 and the second instalment was due for payment at the end of November 2022.</p> <p><b>Q3:</b> Council is holding approximately \$13.40 million between the bank and short term (less than 12 months) investments. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment. Trades and Other Receivables has decreased by \$10.49 million. Rates and Charges for the 2022-23 financial year were raised and issued in September. The first instalment payment was due at the end of September 2022, the second instalment was due for payment at the end of November 2022 and the third instalment was due at the end of February 2023. Full payment of rates was due on the 15<sup>th</sup> February.</p>
2	Fixed Assets	<p><b>Q1:</b> No movement to report between end of financial year and 30 September 2022. Expected increase in fixed assets to occur in the third and fourth quarter when the delivery of plant occurs, and capital projects are completed. Work in progress will continue to increase due to our large capital work program currently being delivered.</p> <p><b>Q2:</b> Plant &amp; Equipment - Council has completed the installation of the Glass Crushing Machine and made the final payment of \$150,000 on delivery. The drone was also purchased. Expected increase in fixed assets to occur in the third and fourth quarter when the delivery of plant occurs, and capital projects are completed. Work in progress has increased by \$2.349 million from quarter due to our large capital work program currently being delivered. The additional flood restoration works undertaken by contract will also increase work in progress.</p> <p><b>Q3:</b> Plant &amp; Equipment - Council has purchased 2 generators for the Murtoa and Hopetoun Transfer Stations at a cost of \$5,552. Expected increase in fixed assets to occur in the fourth quarter when the delivery of plant occurs, and capital projects are completed.</p>

		Work in progress has increased by \$3.557 million from quarter 2 due to our large capital work program currently being delivered. The additional flood restoration works undertaken by contractor will also increase work in progress.
<b>3</b>	Current Liabilities	<p><b>Q1:</b> There has been a \$2.97 million decrease in Trades and Other Payables from 30 June to 30 September 2022. The annual Fire Service Levy (FSL) raised with the annual rates is held in trust on behalf of the State Revenue Office. As Council collects the FSL from the ratepayers these monies will be paid to the State Revenue Office on a quarterly basis.</p> <p><b>Q2:</b> Trust Funds and deposits have decreased by \$514,000. This includes the annual Fire Service Levy of which \$406,000 (YTD) has been paid to the State Revenue Office. Trade and other payables have increased by \$235,000 while provisions have decreased by \$41,000.</p> <p><b>Q3:</b> Trust Funds and deposits have decreased by \$1,040,022. This includes the annual Fire Service Levy of \$965,727 (YTD) which has been paid to the State Revenue Office. Trade and other payables have increased by \$281,608 while provisions have decreased by \$179,180.</p>

## 6 Cashflow Statement

1 July to  
31 March 2023




<b>Cash flows from operating activities</b>	
Rates and charges	13,203,206
Statutory fees and fines	79,228
User fees	512,232
Grants - operating	5,209,321
Grants - capital	5,117,592
Contributions - monetary	475,276
Interest received	153,883
Rent received	17,118
Trust funds and deposits taken	141,827
Other receipts	192,578
Net GST refund	(87,800)
Employee costs	(8,347,646)
Materials and services	(5,695,345)
Trust funds and deposits repaid	(81,613)
Other payments	(6,643,115)
<b>Net cash provided by/ (used in) operating activities</b>	<b>4,246,742</b>
<b>Cash flows from investing activities</b>	
Payments for property, infrastructure, plant and equipment	(7,948,229)
Payments for intangible assets	-
Proceeds from sale of property, infrastructure, plant and equipment	144,228
Proceeds from sale of assets held for sale	-
Payments for investments	-
Proceeds from sale of investments	-
<b>Net cash used in investing activities</b>	<b>(7,804,001)</b>
<b>Cash flows from financing activities</b>	
Finance costs	-
Repayment of borrowings	-
Proceeds of borrowings	-
<b>Net cash provided by/ (used in) financing activities</b>	<b>-</b>
Net increase/(decrease) in cash and cash equivalents	(3,557,259)
Cash and cash equivalents at the beginning of the financial year	12,653,092
<b>Cash and cash equivalents at the end of the financial year</b>	<b>9,095,833</b>










## 7 Financial Indicators Summary

	No Action Required
	Requires Active Monitoring
	Immediate Action Required

As of 31 March 2023	Actual YTD	2022/23 Budget	Indicator
<b>Adjusted underlying result (OP1)</b> Measure: Adjusted underlying surplus (deficit) / Adjusted underlying revenue.  Community Outcome / Data Use: Assessment of whether Council can generate a surplus. A significant surplus (or deficit) achieved in a particular financial year does not necessarily indicate good or bad financial performance in that year.  <b>Q1:</b> The full rates income is being accounted for in the first quarter as rates and charges for the 22-23 financial year have been raised and issued, whilst only the first quarter expenditure has occurred. This is producing a positive position; however, it is expected to decline in the next three quarters as expenditure increases.  <b>Q2:</b> The adjusted underlying result ratio has decreased from quarter 1 result of 64% to 28% in quarter 2. The decline is a result of the increase in the level of expenditure.  <b>Q3:</b> The adjusted underlying result ratio has decreased from quarter 2 result of 28% to 17% in quarter 3. The decline is a result of the increase in the level of expenditure.	17%	(15%)	
<b>Working Capital (L1)</b> Measure: Current assets / current liabilities.  This measures whether a Council can generate sufficient cash to pay bills on time.  Community Outcome / Data Use: Assessment of Council's financial position. Higher assets relative to liabilities suggests Councils are in a strong position.  <b>Q1:</b> Working capital has increased due to annual rates and charges being raised in the quarter that are represented as trade receivables. This is producing a positive position; however, it is expected to in line with budgeted figure in the next three quarters as the financial year progresses.  <b>Q2:</b> The result for Q2 has seen a reduction in the working capital from Q1 as unrestricted cash is being used to deliver Council services and programs.  <b>Q3:</b> Council's working capital ratio remains strong at the end of Q3.	356%	214%	
<b>Unrestricted Cash (L2)</b> Measure: Unrestricted cash / current liabilities.  This measures unrestricted cash as a percentage of current liabilities.  Community Outcome / Data Use: assessment of Council's abilities to pay bills on time. Higher unrestricted cash relative to liabilities suggests Councils are able to pay bills in a timely manner.  <b>Q1:</b> Unrestricted cash balances for the 1 <sup>st</sup> quarter is 1.68 times greater than Council's current liabilities for the 1 <sup>st</sup> quarter which highlights Council is in a strong position to pay bills on time.  <b>Q2:</b> Unrestricted cash balances for the 2 <sup>nd</sup> quarter is 1.25 times greater than Council's current liabilities for the 2 <sup>nd</sup> quarter which highlights Council is in a good position to pay bills on time.  <b>Q3:</b> Unrestricted cash balances for the 3 <sup>rd</sup> quarter is 2.78 times greater than Council's current liabilities for the 3 <sup>rd</sup> quarter which highlights Council is in a good position to pay bills on time.	278%	(4%)	

<b>Loans and Borrowings (O2)</b> Measure: Interest bearing loans and borrowings / rate revenue. This measures whether the level of debt and other long-term obligations is appropriate to the size and nature of the Council's activities. Community Outcome / Data Use: Assessment of whether Council's level of interest-bearing loans and borrowings are appropriate to the size and nature of Council's activities. Demonstration of Council managing its borrowing strategy in relation to the revenue it raises. <b>Q1:</b> Council currently has no loans. <b>Q2:</b> Same as Q1 <b>Q3:</b> Same as Q1	0.00%	3%	
<b>Loans and Borrowings (O3)</b> Measure: Interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue. Community Outcome / Data Use: Same as (O2)	0.00%	0.38%	
<b>Indebtedness (O4)</b> Measure: Non-current liabilities / own source revenue. Community Outcome / Data Use: Assessment of whether Council's long-term liabilities are appropriate to the size and nature of Council activities. Lower proportion of non-current liabilities suggests greater capacity to meet long term obligations. <b>Q1:</b> Council's own source revenue is 5.21 times greater than non-current liabilities, which indicates Council has strong capacity to meet its long-term obligations, however this is lower than budget. <b>Q2:</b> In line with Q1's result, Council's own source revenue is 5.18 times greater than non-current liabilities, which indicates Council has strong capacity to meet its long-term obligations, however this is lower than budget. <b>Q3:</b> In line with Q1' and Q2's result, Council's own source revenue is 5.29 times greater than non-current liabilities, which indicates Council has strong capacity to meet its long-term obligations, however this is lower than budget.	5.29%	9%	
<b>Asset Renewal and Upgrade (O5)</b> Measure: Asset renewal and upgrade expenditure / depreciation. Community Outcome / Data Use: Assessment of whether Council assets are being renewed or upgraded as planned. It compares the rate of spending on existing assets through renewing, restoring, replacing or upgrading existing assets with depreciation. Ratios higher than 1.0 indicate there is a lesser risk of insufficient spending on Council's asset base. <b>Result is less than 0.5</b> – Spending on existing assets has not kept pace with the consumption of these assets. This highlights a need to prioritise asset maintenance. <b>Results between 0.5 and 1.0</b> – May indicate insufficient spending on renewal or upgrading. This may highlight a need for better asset maintenance planning. <b>Result is more than 1.0</b> – Demonstrates Council's commitment to investing in the renewal and upgrading of its community infrastructure and assets.	To be reported annually	159%	N/A
<b>Rates Concentration (S1)</b> Measure: Rate revenue / adjusted underlying revenue. Community Outcome / Data Use: Assessment of whether Council can generate revenue from a range of sources to fund services and	52.6%	56%	

<p>activities. Lower proportion of rate to underlying revenue suggests greater stability.</p> <p>Reflects extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council will become more reliant on rate revenue compared to all other revenue sources.</p>			
<p><b>Rates Effort (S2)</b></p> <p>Measure: Rate revenue / capital improved value of rateable properties in the municipality.</p> <p>Community Outcome / Data Use: Assessment of whether Councils set rates an appropriate level. Lower proportion of rate revenue suggests a reduced rate burden on the community.</p>	0.29%	0.30%	
<p><b>Expenditure Level (E2)</b></p> <p>Measure: Total expenditure / No. of property assessments.</p> <p>Community Outcome / Data Use: Assessment of whether resources are being used efficiently to deliver services.</p>	\$2,941	\$3,902	
<p><b>Revenue Level (E4)</b></p> <p>Measure: Residential rate revenue / No. of residential property assessments.</p> <p>Community Outcome / Data Use: Same as (E2).</p>	\$1,677	\$1,900	

## 8 Rates and Charges

Ward Total Rates & Charges	2021/2022 Budget	2021/2022 Actuals	2022/2023 Budget	Actual YTD Receipts	Rebates	Outstanding Rates		
						Current	Arrears/Legal/Interest	Total
Dunmunkle	\$4,174,638.57	\$366,436.79	\$4,773,381.74	-\$4,345,358.17	-\$89,443.02	\$456,436.96	\$270,409.67	\$726,846.63
Hopetoun	\$4,219,392.63	\$559,488.83	\$4,052,072.24	-\$3,784,064.79	-\$65,276.65	\$394,626.53	\$437,283.23	\$831,909.76
Warracknabeal	\$5,981,516.03	\$515,078.90	\$5,946,276.50	-\$5,550,056.71	-\$99,572.69	\$511,812.48	\$356,543.00	\$868,355.48
<b>Grand Total</b>	<b>\$14,375,547.23</b>	<b>\$1,441,004.52</b>	<b>\$14,771,730.48</b>	<b>-\$13,679,479.67</b>	<b>-\$254,292.36</b>	<b>\$1,362,875.97</b>	<b>\$1,064,235.90</b>	<b>\$2,427,111.87</b>

**2021-22 Budget:** Represents the amount raised in the 2021-22 financial year for General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge.

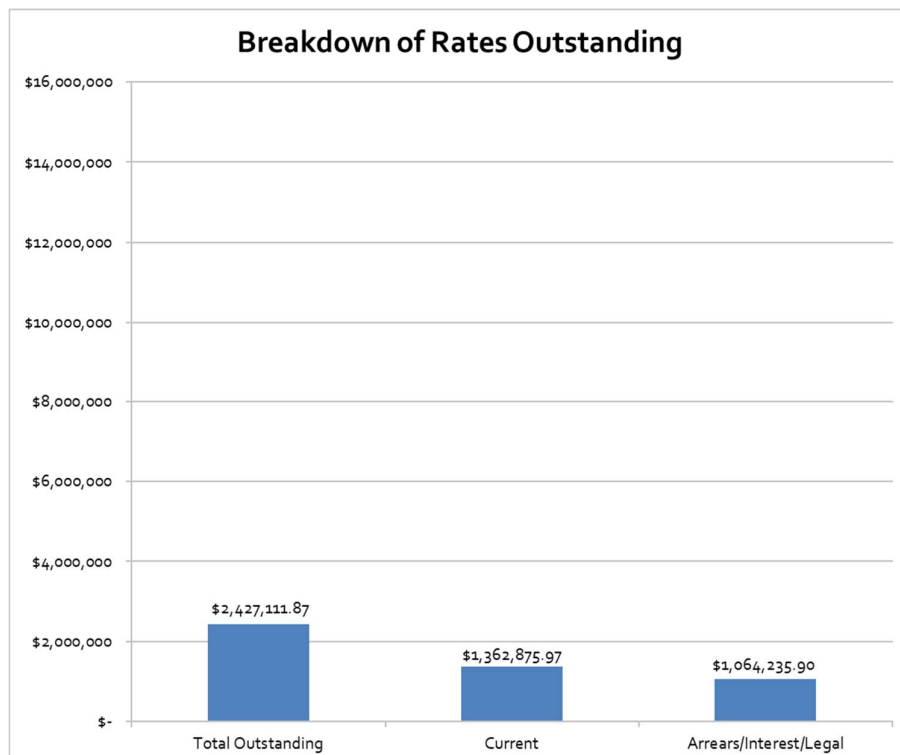
The **2021-22 Actuals** relates to the amount outstanding from the above raised charges as of 30 June 2022.

The **2022-2023 Budget** represents the amount raised in General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge for the 2022-23 financial year.

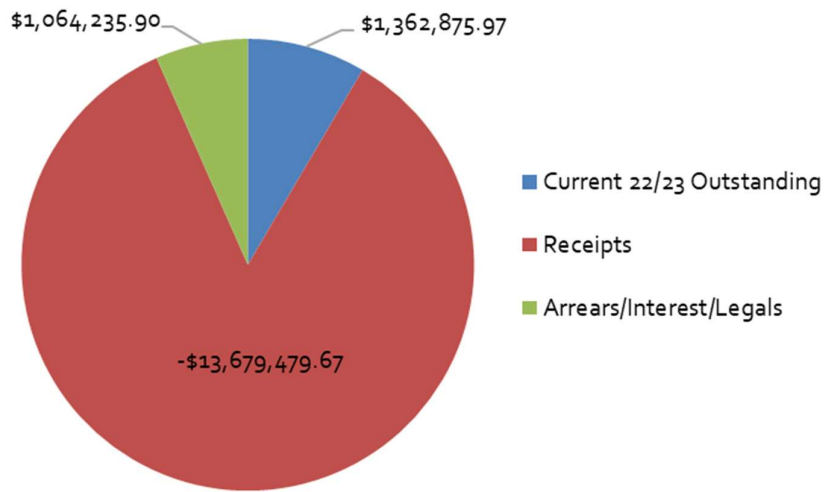
The **Actual YTD Receipts** represents the value collected as of 31 March 2023 along with the **Rebates** to be claimed from the Department of Families, Fairness and Housing and State Revenue Office. The receipts relate to both arrears payments and/or current rates and charges.

**Outstanding Rates** is separated into three categories. Current represents the balance owing on the Rates and Charges raised for the current financial year (e.g., Budget \$14.7m raised, \$2.4 currently outstanding). Arrears/Legal/Interest is amount outstanding from prior years, providing a total balance of current and arrears outstanding rates and charges.

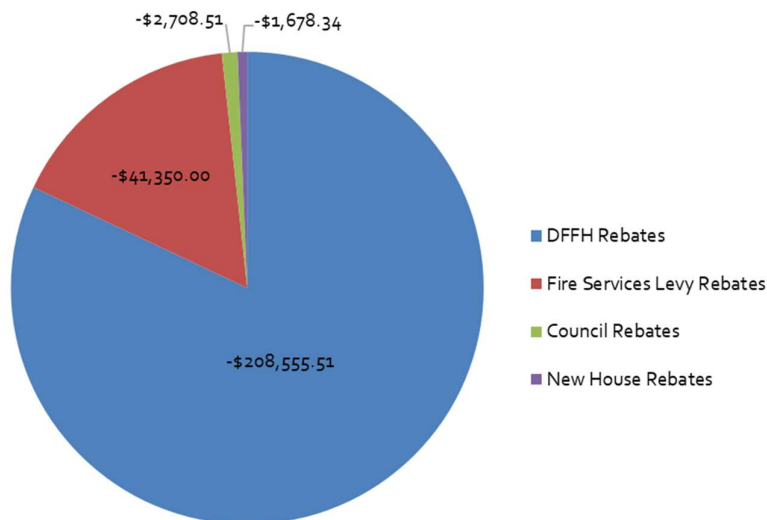
**Debt Collection:** Council has referred outstanding rates and charges to our Debt Collection Agency where there is a likelihood that the amount maybe recovered.



## Breakdown of Rates Outstanding

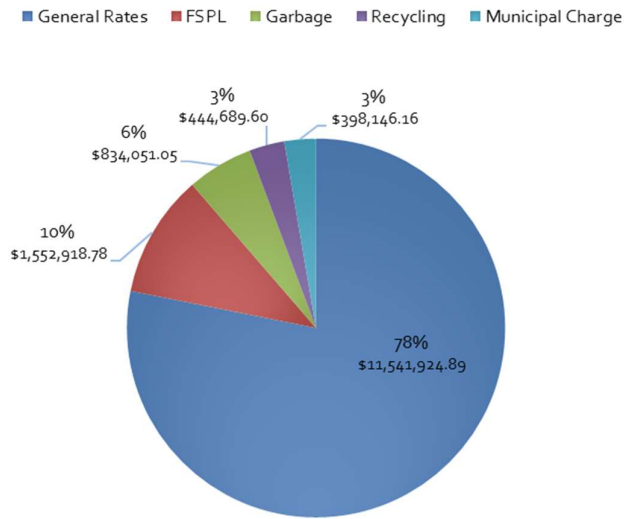


## 2022/23 Rebates





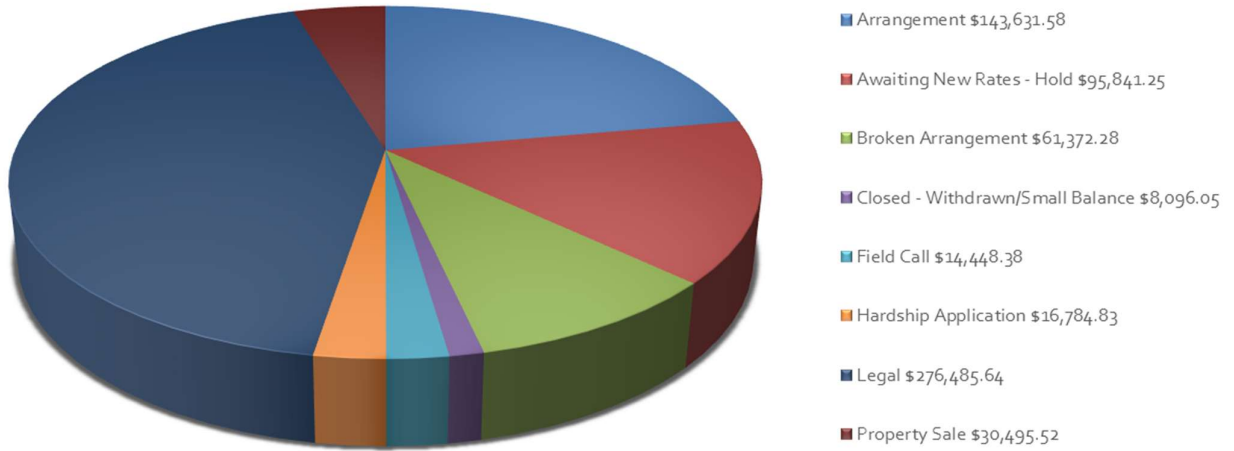
## Rates & Charges Calculation 2022/23



## CollectAU Debt Collection Report Summary

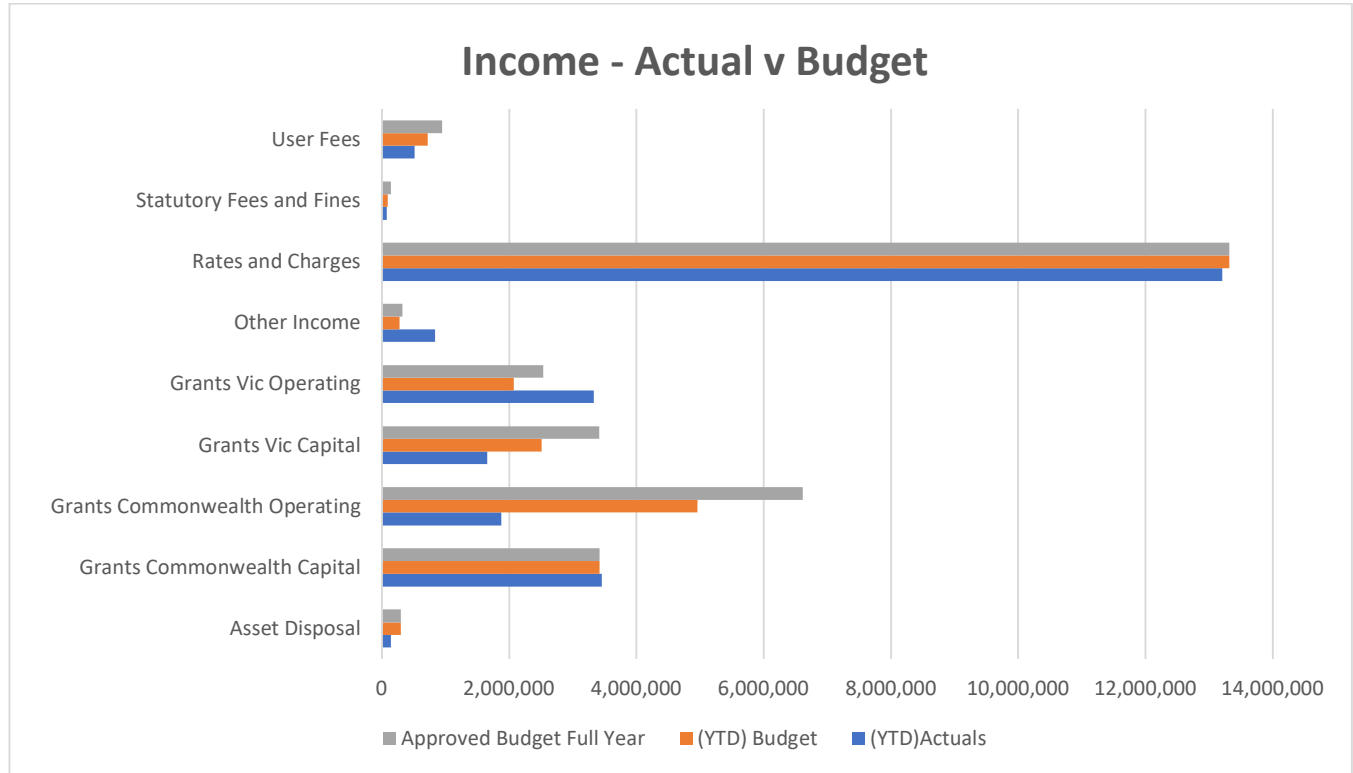


## CollectAU Debt Collection Account Status

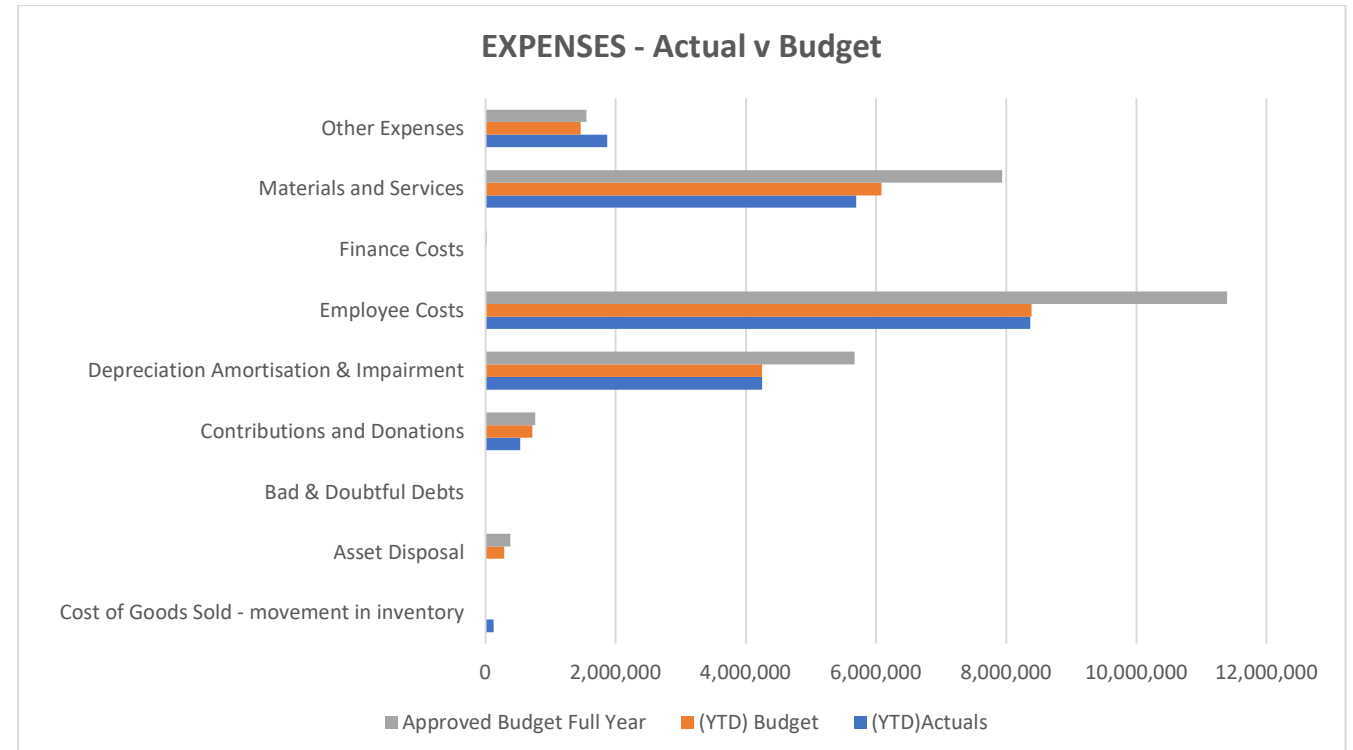


## 9 Graphs

### 9.1 Income



### 9.2 Expenses



## 10 Summary of Budget Impacts and Changes

Outlined below is the fund received since the development and adoption of the 2022-23 Financial Year budget.

Description of Project	Funding Source	Amount Received
Victorian Grants Commission – State Allocation Increase 2022-23	Commonwealth Government	272,000
Living Libraries Fund – Rupanyup Shire Building	State Government	578,163
Building Blocks Funding – Rupanyup Kindergarten	State Government	\$140,000
Local Sports Infrastructure Fund - Planning Stream – Beulah, Brim, Rupanyup Recreation Reserves Masterplans Project	State Government	\$40,000
Regional Infrastructure Fund - Investment Fast Track Fund – Hopetoun Former School Site	State Government	\$101,250
JMAPP Grant Initiative – Building Security Funding	JMAPP Property	\$12,500
Bridges Renewal Program and Heavy Vehicle Safety and Productivity Program – Hopetoun Yaapect Road Upgrade	Federal Government	\$662,200
Flood Support Fund	State Government	\$500,000
Jobs Victoria	State Government	\$20,000
Digital Literacy for Seniors Program 2022-23	State Government	\$12,314

Council has made a claim to the Federal Government under the Disaster Recovery Funding Arrangement from the impact of the floods and severe weather events in October 2022. During the quarter, Council has completed immediate reconstruction works on 21 identified roads to the value of \$2.0m, with a further estimated claim of \$1.5m related to 28 mainly earthen road jobs pending commencement.

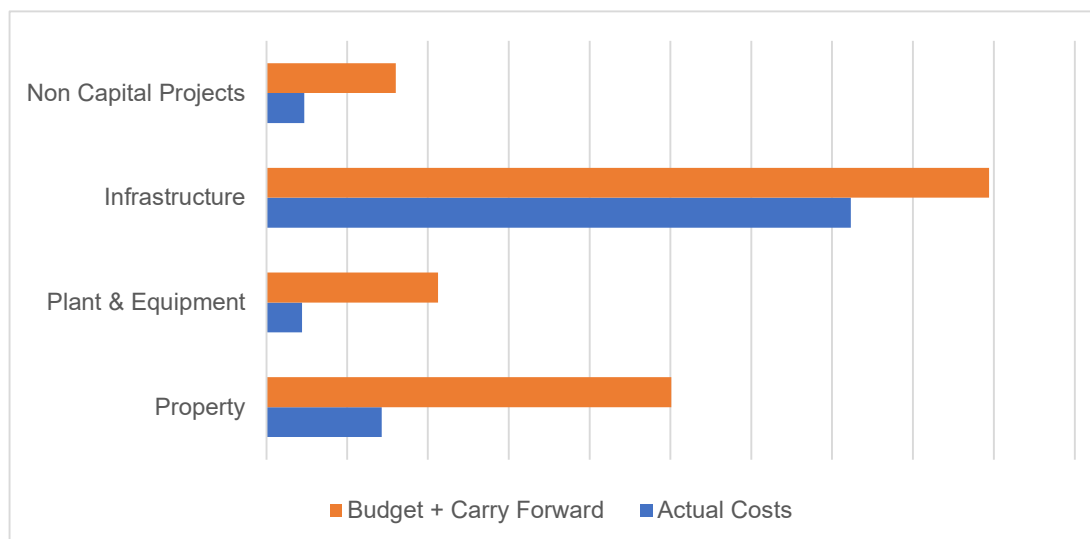
## 11 Quarterly Statement – 181G Local Government Act 1989

The Chief Executive Officer must ensure that the quarterly financial statements include the following information:

Record of each Environmental upgrade agreement entered into in the last quarter, and the rateable land to which the agreement relates	<ul style="list-style-type: none"> <li>Nil</li> </ul>
Each environmental upgrade charge approved in respect of the agreements referred above and the value of the charges.	<ul style="list-style-type: none"> <li>Nil</li> </ul>
The total number of environmental upgrade charges in operation in the last quarter.	<ul style="list-style-type: none"> <li>Nil</li> </ul>
The total value of all environmental upgrade charge payments that have fallen due and have not been paid	<ul style="list-style-type: none"> <li>Nil</li> </ul>
The total value of all environmental upgrade charge payments that are yet to fall due.	<ul style="list-style-type: none"> <li>Nil</li> </ul>

## 12 Capital Works & Projects Program

### Summary - Projects Status



### Summary - Projects Detail

Budget 2022-23				
	Actual Costs \$'000	Budget 2022-23 \$'000	Remaining \$ \$'000	Remaining %
Property	201	2,194	1,993	91%
Plant & Equipment	105	1,361	1,256	92%
Infrastructure	5,829	6,182	353	6%
Non Capital Projects	131	369	238	64%
	<b>6,266</b>	<b>10,106</b>	<b>3,840</b>	<b>38%</b>

Carry Forward 2021-22				
	Actual Costs \$'000	Carry Forward 2021-22 \$'000	Remaining \$ \$'000	Remaining %
Property	1,226	2,815	1,589	56%
Plant & Equipment	339	764	425	56%
Infrastructure	1,403	2,760	1,357	49%
Non Capital Projects	340	1,232	892	72%
	<b>3,308</b>	<b>7,571</b>	<b>4,263</b>	<b>56%</b>

Total Project Works				
	Actual Costs \$'000	Budget + Carry Forward \$'000	Remaining \$ \$'000	Remaining %
Property	1,427	5,009	3,582	72%
Plant & Equipment	444	2,125	1,681	79%
Infrastructure	7,232	8,942	1,710	19%
Non Capital Projects	471	1,601	1,130	71%
	<b>9,575</b>	<b>17,677</b>	<b>8,103</b>	<b>46%</b>



**BUDGET 2022-23**
**Project Indicator**

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 22-23 Budget

Job Name	Actual Costs	Budget 22-23	Actual Cost as a % of Budget	Indicator	Comment on Status
PROPERTY					
BUILDINGS					
Murtoa Depot - Sheds	0	200,000	0%		Project has not commenced. Project to be rescoped and considered in 2023-24 capital budget
Murtoa Depot - Fence	0	40,000	0%		Project has not commenced. Project to be rescoped and considered in 2023-24 capital budget
Hopetoun Depot - Sign Shed	0	40,000	0%		Project has not commenced. Project to be rescoped and considered in 2023-24 capital budget
Warracknabeal Depot - Office (Extra)	0	100,000	0%		Project has not commenced. Project to be rescoped and considered in 2023-24 capital budget
Warracknabeal Livestock Exchange - 2nd Ramp	0	75,000	0%		Evaluating submissions for project.
Warracknabeal Lions Park Public Amenities - Building Works	0	25,000	0%		The serving window has been upgraded on the building, however structural designs need to be completed to move the wall in the disability toilet. This project will be rescoped and delivered in 23-24 Financial Year. No further expenditure to be incurred in current financial year.
Warracknabeal Technical Office - Finalise Renovation	0	20,000	0%		In progress. Awaiting builder to complete rendering works
Warracknabeal Technical Office - Security (Swipe Cards)	15,469	17,000	91%		Installation complete of security swipe card system.
Warracknabeal Main Office - Security (Swipe Cards)	37,417	35,000	107%		Installation complete of security swipe card system.
Warracknabeal Library - Security (Swipe Cards)	11,556	12,000	96%		Installation complete of security swipe card system.
Warracknabeal Leisure Centre & Gym - Security	14,390	0	115%		JMAPP Grant received to install swipe cards on leisure centre/gym doors. Grant applied for was \$20,000, received \$12,500 in funding. Project complete
Murtoa Childcare Centre – New Portable Building	14,038	440,000	3%		State Government to fund the Dunmunkle Early Years precinct to be located at the Murtoa College site.
Woomelang Housing Units	4,180	500,000	1%		Tender awarded as part of the delivery of the State Government Regional Infrastructure Fund - Affordable Housing project. Design and colour selections finalised. Funding to be carried forward to future year as – project completion expected December 2024.
Murtoa Housing Units	50,100	500,000	10%		Tender awarded as part of the delivery of the State Government Regional Infrastructure Fund - Affordable Housing project. Design and colour selections finalised. Funding to be carried forward to future year as – project completion expected December 2024.
Warracknabeal Library - Carpet	9,841	12,000	82%		Complete
Rupanyup Library - Building Works					Council was successful in receiving a further \$578k of Living Library State Government Funding towards the redevelopment of the Old Shire Building in Rupanyup, where the current library is located. This is in addition to the \$80k council contribution. The project build is aimed to commence in April 2023 and conclude in December 2023. Tender expected to be released end of April/early May.
	31,850	80,000	40%		Project complete, air conditioner installed.
Hopetoun Scout Hall - Air conditioning	8,880	18,000	49%		
Hopetoun Bowling Club - Construction of Amphitheatre (On Old Green)	3,477	80,000	4%		Shed has arrived. Building Permit process has begun.
TOTAL BUILDINGS	201,199	2,194,000			
TOTAL PROPERTY	201,199	2,194,000			
PLANT AND EQUIPMENT					
PLANT					
Works Plant - Grader	0	350,000	0%		Purchase Order Issued, awaiting delivery. Purchase to be offset by sending existing Grader to auction.
Works Plant - Truck	0	400,000	0%		Purchase Order Issued, awaiting delivery
Works Plant - Tractor	0	200,000	0%		Purchase Order Issued, awaiting delivery. Purchase price to be offset by sending existing Tractor to auction.
Works Plant - Motor Vehicles	0	250,000	0%		Options for 3 x Ute replacement being assessed.
Works Plant - Drainage Camera & Pipe Cleaner	0	10,000	0%		Purchase Order Drafted
TOTAL PLANT	0	1,210,000	0%		
			Budget + Carry Forward		
LIBRARY COLLECTION					
Library Collection	13,449	27,000	50%		Purchasing continuing throughout year, monitored monthly.
TOTAL LIBRARY COLLECTION	13,449	27,000	50%		
INFORMATION TECHNOLOGY					
Information Technology - Hardware (Replacement of Laptops Etc)	87,449	120,000	73%		Purchasing continuing throughout year.
Information Technology - Drone	3,680	4,000	92%		Complete
TOTAL INFORMATION TECHNOLOGY	91,129	124,000	73%		
TOTAL PLANT & EQUIPMENT	104,577	1,361,000			
INFRASTRUCTURE					
RECREATION					
Warracknabeal Leisure Centre - Basketball Backboards	0	80,000	0%		Market to be engaged through EOJ process. Project has not commenced. Project to be rescoped and considered in 2023-24 capital budget.
Warracknabeal Leisure Centre - Rust Removal On Outside Steel Supports	0	25,000	0%		Engineer has inspected and awaiting on report to inform procurement activities
Woomelang Bowling Club - New Synthetic (Council Contribution)	198,449	80,000	248%		Onsite Construction works commenced during quarter. Total project spend is \$277,697, Funded by– 80k Council Contribution per adopted budget plus \$37,697 Transferred from Streetscapes Budge plus 160k Grant Funding Local Sports Infrastructure Fund
TOTAL RECREATION	198,449	185,000	107%		
WASTE INFRASTRUCTURE					
Waste Plant - Little Green Wagon	5,006	0	N/A		Purchase of little green wagon from Recycling Victoria to be utilised in waste education campaign.
	5,006	0			
OTHER					
Murtoa Rabi Park - Rumble at Rabi Park Project					The Playground is scheduled to arrive and be installed on in June 2023. Pathways will be constructed once the Playground and Pump Track are installed.
	18,520	89,000	21%		Election commitment from State Government for this project estimated to be \$56,000 which is Council's contribution.
Hopetoun Aerodrome – Fencing	0	145,000	0%		Extension variation from funding body granted for this project. Updated costings being obtained
Traffic Control - Boundary Signage Posts, Fittings & Installation	26,925	45,000	60%		Signage has been ordered. Posts, fittings and installation plan being developed.
Streetscapes					The annual streetscape budget of \$100,000 has been reallocated across Patchewollock (\$30,000) and Yaapeet (\$15,000) projects. An amount has been allocated to Woomelang Bowling Club (\$37,697). The remaining amount (\$17,303) will be utilised to offset against other project costs.
	0	100,000	0%		
Streetscapes - Patchewollock					Streetscape works in Patchewollock including garden bed rejuvenation, plantings, edging, galvanised channel and signage.
Streetscapes - Yaapeet	28,548	0	N/A		
	3,890	0	N/A		Landscape architect has been engaged.
TOTAL OTHER	45,445	379,000	12%		

Job Name	Actual Costs	Budget 22-23 plus CWP Adjustments	Actual Cost as a % of Budget	Indicator / % of Physical Completion	Comment on Status
<b>Flood 2022 - Emergency Works</b>					
Rupanyup - Flood Emergency Works 2022	29,787	0	N/A	100%	Emergency works undertaken. To be claimed through State Government's Council Flood Support Fund
Warracknabeal - Flood Emergency Works 2022	129,696	0	N/A	100%	
Murtoa - Flood Emergency Works 2022	36,325	0	N/A	100%	
Southern Area - Flood Emergency Works 2022	29,333	0	N/A	100%	
Central Area - Flood Emergency Works 2022	33,996	0	N/A	100%	
<b>TOTAL EMERGENCY WORKS</b>	<b>259,137</b>	<b>0</b>			
<b>Disaster Recovery Funding Arrangement Works</b>					
RESHEET - CENTRAL - 1341 - MOLONEYS ROAD - 2022/23	55,279	0	N/A	100%	Funded by Disaster Recovery Funding Arrangement
RESHEET - CENTRAL - 1671 - ZERBSTS ROAD - 2022/23	171,168	0	N/A	100%	
RESHEET - CENTRAL - 1515 - KRAUSE LANE - 2022/23	45,800	0	N/A	100%	
RESHEET - CENTRAL - 1664 - KEWELL EAST RD - 2022/23	0	0	N/A	100%	
RESHEET - CENTRAL - 1664 - KEWELL EAST RD - 2022/23	182,600	0	N/A	100%	
RESHEET - CENTRAL - 1777 - KING ROAD - 2022/23	61,994	0	N/A	100%	
RESHEET - CENTRAL - 1551 - LEITH ROAD - 2022/23	43,033	0	N/A	100%	
RESHEET - SOUTH - 1454 - LALLAT NORTH ROAD - 2022/23				100%	
	245,889	0	N/A		
RESHEET - SOUTH - 1589 - MURTOA SETTLEMENT ROAD	53,363	0	N/A	100%	
RESHEET - SOUTH - 1487 - HILL CREST ROAD - 2022/23	59,268	0	N/A	100%	
RESHEET - SOUTH - 1497 - 3LK ROAD - 2022/23	38,847	0	N/A	100%	
RESHEET - SOUTH - 1384 - DAVEYS ROAD - 2022/23	54,389	0	N/A	100%	
RESHEET - SOUTH - 1485 - BURNT CLAY ROAD - 2022/23	224,094	0	N/A	100%	
RESHEET - SOUTH - 1376 - MT PLEASANT ROAD - 2022/23	131,813	0	N/A	100%	
RESHEET - NORTH - 1238 - GOLF HILL ROAD - 2022/23	74,271	0	N/A	100%	
RESHEET - NORTH - 2043 - WHITES NORTH ROAD	93,464	0	N/A	100%	
RESHEET - NORTH - 1198 - HATCHERS ROAD - 2022/23	86,718	0	N/A	100%	
RESHEET - NORTH - 1248 - ROSEBERRY RAINBOW ROAD	93,464	0	N/A	100%	
RESHEET - NORTH - 1251 - YAAPEET SOUTH ROAD	93,464	0	N/A	100%	
RESHEET - NORTH - 1704 - ANGP LANE - 2022/23	37,637	0	N/A	100%	
CONSTRUCTION - SOUTH - 1422 - BANYENA PIMPINIO RD	150,000	0	N/A	0%	
<b>TOTAL DISASTER RECOVERY FUNDING ARRANGEMENT WORKS</b>	<b>1,996,555</b>	<b>0</b>			
<b>ROAD INFRASTRUCTURE</b>					
<b>GRAVEL RESHEETS</b>					
<b>Southern Gravel Resheets</b>					
SOUTH - 1969 - WALLERS ROAD Ch 0.00-0.55	22,825	20,000	114%	100%	Works Completed
SOUTH - 1375 - CARRON LAWLER ROAD Ch 0.00-3.00	94,837	108,000	88%	100%	Works Completed
SOUTH - 1396 - BURRUM LAWLER ROAD Ch 0.00-1.00	38,739	36,000	108%	100%	Works Completed
SOUTH - 1426 - HOLT KAMPS ROAD Ch 1.66-2.13	14,102	16,920	83%	100%	Works Completed
SOUTH - 1806 - TEMPLEMORE ROAD Ch 0.00-1.00	36,300	25,000	145%	100%	Works Completed
SOUTH - 1425 - NOWOTNAS ROAD Ch 0.00-0.95	42,577	34,200	124%	100%	Works Completed
SOUTH - 1462 - BOYDS ROAD Ch 0.00-1.60	35,583	57,600	62%	100%	Works completed
SOUTH - 1468 - DUNLOPS ROAD Ch 3.97-4.97	28,213	30,000	94%	100%	Works completed
SOUTH - 1472 - DYERS ESTATE ROAD Ch 0.00-1.80	0	0	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
SOUTH - 1497 - 3LK ROAD Ch 4.52-5.90	52,276	50,000	105%	100%	Works completed
SOUTH - 1499 - McINTYRES ROAD Ch 0.05-6.55	13,519	21,600	63%	100%	Works completed
SOUTH - 1503 - LEN MATTHEWS ROAD Ch 8.14-8.69	0	0	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
SOUTH - 1555 - DUNMUNKLE CREEK EAST RD Ch 0-1.15	25,887	41,400	63%	100%	Works completed
SOUTH - 1559 - GULBIN ROAD Ch 0.705-0.795	2,209	3,240	68%	100%	Works completed
SOUTH - 1615 - LINGHAMS ROAD Ch 1.65-2.47	0	0	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
SOUTH - 1620 - LONGERENONG WARRACKNABEAL ROAD				100%	Works completed - identified that amount adopted during budget process did not agree to procurement plan and cost estimate
SOUTH - 8421 - MUNRO STREET Ch 0.00-0.17	3,325	6,120	54%	100%	Works completed
SOUTH - 1394 - WOODS ROAD - 2022/23 (EMERGENCY WORKS)	102,418	0	N/A	100%	Emergency works undertaken. Budget to attributed from additional Financial Assistance Grant payment received in Q1
SOUTH - 1396 - BURRUM LAWLER ROAD - 2022/23 (EMERGENCY WORKS)	102,637	0	N/A	100%	Emergency works undertaken. Budget to attributed from additional Financial Assistance Grant payment received in Q1
<b>Total Southern Gravel Resheets</b>	<b>745,026</b>	<b>494,400</b>	0%		
<b>Central Gravel Resheets</b>					
CENTRAL - 1719 - WALDEN ROAD Ch 0.00-2.80	101,118	101,000	100%	100%	Works completed
CENTRAL - 1315 - MARTINS ROAD Ch 14.18-15.78	0	0	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
CENTRAL - 1336 - GAULKES ROAD Ch 0.00-1.09	46,286	39,240	118%	100%	Works completed
CENTRAL - 1366 - MELLIS ROAD Ch 1.00-2.60	44,143	57,600	77%	100%	Works completed
CENTRAL - 1394 - WOODS ROAD Ch 6.52-8.60	74,088	74,880	99%	100%	Works completed
CENTRAL - 1545 - WALDERS ROAD Ch 1.95-3.29	0	240	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
CENTRAL - 1658 - HEMPILLS ROAD Ch 0.00-0.70	23,382	25,200	93%	100%	Works completed
CENTRAL - 1766 - LIEBCH ROAD Ch 0.00-0.73	23,940	26,280	91%	100%	Works completed
CENTRAL - 1781 - NULLAN ROAD Ch 0.00-3.00	15,845	10,800	145%	100%	Works completed
CENTRAL - 1789 - PETERS ROAD Ch 1.47-1.70	12,132	8,280	147%	100%	Works completed
CENTRAL - 2045 - PINE HILL ROAD Ch 0.00-1.62	0	320	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
<b>Total Central Gravel Resheets</b>	<b>340,733</b>	<b>343,440</b>	99%		
<b>Northern Gravel Resheets</b>					
NORTH - 1776 - MOYLES ROAD Ch 0.00-0.80	18,164	19,000	96%	100%	Deferred to future year program as per Sept 22 Council Meeting
NORTH - 1166 - BURROIN ROAD Ch 11.000-11.68	22,955	48,000	48%	100%	Works completed
NORTH - 1295 - CAMBACANYA ROAD Ch 0.70-3.96	47,531	93,360	51%	100%	Works completed
NORTH - 1101 - FRED FRANKEL ROAD Ch 0.55-3.55	34,962	72,000	49%	100%	Works completed
NORTH - 1143 - DESERT ROAD Ch 2.00-4.00	38,785	60,000	65%	100%	Works completed
NORTH - 1144 - WATHE RESERVE ROAD Ch 0.00-0.80	9,482	19,200	49%	100%	Works completed
NORTH - 1189 - KELLYS ROAD Ch 1.24-1.88	10,981	15,360	71%	100%	Works completed
NORTH - 1213 - MAROSKIS ROAD Ch 0.00-1.20	13,117	28,800	46%	100%	Works completed
NORTH - 1228 - BRENTWOOD WEST ROAD Ch 7.96-8.66	10,737	16,800	64%	100%	Works completed
NORTH - 1232 - BOUNDARY ROAD 2 Ch 7.40-8.76	44,222	32,640	135%	100%	Works completed
NORTH - 1312 - BRIKLE ROAD Ch 9.18-9.51	5,110	7,920	65%	100%	Works completed
NORTH - 9603 - BARNES STREET Ch 0.273-0.373	1,840	2,400	77%	100%	Works completed
<b>Total Northern Gravel Resheets</b>	<b>257,887</b>	<b>415,480</b>	62%		
<b>TOTAL GRAVEL RESHEETS</b>	<b>1,343,646</b>	<b>1,253,320</b>	107%		
<b>HOT MIX</b>					
Line Marking	0	8,000	0%	0%	Works not yet commenced
CENTRAL - 8169 - SCOTT STREET ROUNDABOUT	0	60,500	0%	95%	Works complete. Invoice still to come in. Line marking outstanding
SOUTH - 8401 - BREEN STREET MURTOA	0	15,000	0%	95%	Works complete. Invoice still to come in. Line marking outstanding
<b>TOTAL HOT MIX</b>	<b>0</b>	<b>83,500</b>	0%		
<b>SHOULDER RESHEETS</b>					
NORTH - 1208 - GOYURA EAST SCHOOL BUS ROUTE Ch 5.805-9.10	44,654	105,440	42%	5%	100% carted to stack site
CENTRAL - 1324 - AUBREY ROAD Ch 14.165-17.785	178,473	130,320	137%	100%	Works completed
NORTH - 1248 - ROSEBERRY RAINBOW RD Ch 4.413-7.650	24,725	103,584	24%	66%	Works commenced
CENTRAL - 1367 - RUPANYUP ROAD Ch 21.19-23.55	66,218	84,960	78%	100%	Works completed
CENTRAL - 2047 - DIMBOOLA MINYP ROAD Ch 2.20-4.00	0	200	N/A	N/A	Deferred to future year program as per Sept 22 Council Meeting
NORTH - 1109 - NANDALY TEMPY ROAD Ch 0.00-1.60	17,241	25,200	68%	100%	Works completed
NORTH - 1157 - LASCELLES WEST ROAD Ch 6.595-8.435	523	58,880	1%	0%	Works not yet commenced
NORTH - 1229 - GALAQUIL EAST ROAD Ch 15.923-17.79	58,776	59,744	98%	100%	Works complete
NORTH - 1306 - LAH WEST ROAD Ch 4.915-6.495	18,132	50,560	36%	100%	Works complete. Costs to still come in.
NORTH - 1534 - TURRIFF WEST ROAD Ch 0.52-1.72	29,511	38,400	77%	100%	Works completed
SOUTH - 1398 - MINYP RICH AVON ROAD Ch 7.70-11.70	37,254	176,000	21%	100%	Works completed, awaiting carting invoice quoted at 109k
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 8.23-11.70	80,003	112,680	71%	100%	Works completed
SOUTH - 1462 - BOYDS ROAD Ch 1.39-2.00	0	26,840	0%	0%	Works not yet commenced
<b>TOTAL SHOULDER RESHEETS</b>	<b>555,511</b>	<b>972,808</b>	57%		

Job Name	Actual Costs	Budget 22-23 plus CWP Adjustments	Actual Cost as a % of Budget	Indicator / % of Physical Completion	Comment on Status
<b>REHABILITATIONS</b>					
<b>Rural Rehabilitation</b>					
CENTRAL - 1318 - WATCHEM WARRACKNABEAL RD	5,630	264,000	2%	65%	Works commenced. Awaiting invoices
CENTRAL - 1324 - AUBREY ROAD Ch 2.04-3.22	218,787	236,000	93%	100%	Works completed
SOUTH - 1673 - WARRANOOKE ROAD Ch 4.75-5.95	31,764	192,000	17%	25%	Works commenced. Stablisising
CENTRAL - 1302 - BRIM WEST ROAD Ch 6.40-7.41	108,496	70,700	153%	100%	Works completed.
SOUTH - 2047 DIMBOOLA MINYIP ROAD Ch				0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP). Shared job with HRCC for boundary road.
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 15.465-17.37	435,769	425,000	103%	100%	Works completed
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch				0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP). Shared job with NGSC for boundary road.
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 2.80-4.88	0	83,000	0%	0%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP). Shared job with NGSC for boundary road.
CENTRAL - 1370 - SHEEP HILLS WARRACKNABEAL ROAD	0	165,600	0%	0%	Unsuccessful in application for HVSPF funding, which contributes 80% towards total cost of job.
CENTRAL - 1695 - SHEEP HILLS INTERSECTION	0	65,000	0%	0%	Works not yet commenced
NORTH - 1277 - HOPETOUN YAAPEET RD Ch 15.56-16.625				80%	Successful in receiving funding for Heavy Vehicle Safety and Productivity Program (HVSPP).
	24,248	283,800	9%		Works commenced
SOUTH - 1427 - COORONG SWAMP ROAD Ch 1.70-3.30	189,894	256,000	74%	100%	Works completed
<b>Total Rural Rehabilitation</b>	<b>1,014,641</b>	<b>2,182,100</b>	46%		
<b>Urban Rehabilitation</b>					
CONSTRUCTION - HOPETOUN - 9122 - TOOLE STREET	573	21,000	3%	0%	Works not yet commenced
CONSTRUCTION - RUPANYUP - 8219 - WESTCOTT AVE	0	56,000	0%	60%	Works commenced
CONSTRUCTION - MINYIP - 8311 - R LEARMONTH ROAD	201,835	231,000	87%	100%	required.
<b>Total Urban Rehabilitation</b>	<b>202,408</b>	<b>308,000</b>	66%		
<b>TOTAL REHABILITATION</b>	<b>1,217,049</b>	<b>2,490,100</b>	49%		
<b>FOOTPATHS</b>					
HOPETOUN - 9102 - AUSTIN STREET	55,597	74,000	75%	95%	Concrete path complete. Quarry dust path outstanding
MURTOA - 8415 - LAKE STREET	0	32,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8118 - CRAIG AVENUE	0	16,000	0%	70%	Works commenced
WARRACKNABEAL - 8169 - SCOTT STREET	0	48,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8184 - LYLE STREET	210	38,000	1%	0%	Works not yet commenced
WARRACKNABEAL - 8184 - WERRIGAR STREET	0	16,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8187 - WOOLCOCK STREET	0	20,000	0%	0%	Works not yet commenced
HOPETOUN - 9112 - EVELYN STREET - 2022/23	3,693	0	N/A	100%	Footpath leading into Hopetoun pool that was completed prior to pool opening.
<b>TOTAL FOOTPATHS</b>	<b>59,500</b>	<b>244,000</b>	24%		
<b>RESEALS</b>					
SHEEP HILLS - 1695 - SHEEP HILLS MINYIP RD	31,979	42,900	75%	100%	Works completed
HOPETOUN - 9108 - CUTYA LANE Ch 0.00-0.11	9,713	6,600	147%	100%	Works completed. Area grew slightly from time of measure, note overall reseal budget not over budget
MURTOA - 8427 - TOBIN STREET Ch TBA	17,467	11,678	150%	100%	Works completed. Area grew slightly from time of measure, note overall reseal budget not over budget
WARRACKNABEAL - 8103 - ANDERSON STREET	41,825	30,750	136%	100%	Works completed. Area grew slightly from time of measure, note overall reseal budget not over budget
WARRACKNABEAL - 8113 - CEMETERY ROAD Ch 0-0.80	29,378	34,320	86%	100%	Works completed
WARRACKNABEAL - 8169 - SCOTT STREET	12,172	58,500	21%	100%	Works completed
WARRACKNABEAL - 8174 - SUTCLIFFE STREET	6,259	12,036	52%	100%	Works completed
<b>TOTAL RESEALS</b>	<b>148,793</b>	<b>196,784</b>	76%		
<b>KERB &amp; CHANNEL</b>					
MINYIP - 8301 - CARROLL STREET	0	60,250	0%	0%	Works not yet commenced
WARRACKNABEAL - 8140 - JAMOUNEAU STREET	0	55,000	0%	0%	Works not yet commenced.
HOPETOUN - 9106 - CONRAN STREET	0	62,500	0%	0%	Works not yet commenced
MURTOA - 8408 - DUNCAN STREET	0	37,500	0%	0%	Works not yet commenced
WARRACKNABEAL - 8110 - BOWMAN STREET	0	62,500	0%	0%	Works not yet commenced
<b>TOTAL KERB &amp; CHANNEL</b>	<b>0</b>	<b>277,750</b>	0%		
<b>STABILISATIONS</b>					
Various Road Sections	0	50,000	0%	90%	Significant maintenance stablisations have occurred during the year to date.
<b>TOTAL STABILISATIONS</b>	<b>0</b>	<b>50,000</b>	0%		
<b>DRAINAGE</b>					
Beulah	0	50,000	0%	0%	Works not yet commenced
<b>TOTAL DRAINAGE</b>	<b>0</b>	<b>50,000</b>	0%		
<b>TOTAL ROAD INFRASTRUCTURE</b>	<b>3,324,499</b>	<b>5,618,262</b>	59%		
<b>TOTAL INFRASTRUCTURE</b>	<b>5,829,091</b>	<b>6,182,262</b>	94%		

Job Name	Actual Costs	Budget 22-23 plus CWP Adjustments	Actual Cost as a % of Budget	Indicator / % of Physical Completion	Comment on Status
<b>NON CAPITAL PROJECTS</b>					
Minyip Recreation Reserve Masterplan	9,600	37,588	26%		Community consultation completed during quarter, project to be completed by June 30 2023.
Hopetoun Recreation Reserve Masterplan	7,200	37,588	19%		Community consultation completed during quarter, project to be completed by June 30 2023.
Warracknabeal Recreation Precinct Masterplan	12,000	37,588	32%		Community consultation completed during quarter, project to be completed by June 30 2023.
Rabl Park Designs	8,800	15,000	59%		Community consultation completed during quarter, project to be completed by June 30 2023.
Minyip Cabins	3,590	75,000	5%		Wimmera Development Association was successful in receiving \$240k State Government Regional Infrastructure Tourism Funding for the installation of two Cabins at the Minyip Caravan Park. The \$240k is in addition to the \$75k Council contribution included in the budget. Council is project managing the works. Tenderer appointed. Service planning commenced. Project to be completed by June 2024. Total Project value of \$325,000
Beulah Community Store	10,890	25,000	44%		Business Case and Feasibility Study completed. Next stage to assess co-contribution and source funding. Advocacy document has been developed.
Murtoa Silo Art	15,000	15,000	100%		Co-contribution towards the Murtoa Silo Art project paid to Murtoa Progress Association.
Woomelang Op Shop Shelving	10,000	10,000	100%		Payment made to Woomelang and District Historical Society for the fit out of the Makers Gallery Shop located at the Woomelang Railway Station.
Woomelang Wagon Shelter	0	38,000	0%		Funding to be paid to the Woomelang and District Development Association for the construction of a shelter over the historical wagon.
Town Signs	0	20,000	0%		Funding allocated as part of a replacement program where town arch signs have faded across the Shire.
Minyip Pool	36,517	0	N/A		Repair works to pool surface covering. Complete.
Hopetoun Caravan Park Masterplan	0	18,090	0%		Landscape architect appointed. Budget from operational funding, not itemised in project budget.
Sport & Recreation Strategy	17,729	40,000	44%		Community consultation completed during quarter, final draft strategy expected to be delivered by 30 June 2023. Budget from operational funding, not itemised in project budget.
<b>TOTAL NON CAPITAL PROJECTS</b>	<b>131,326</b>	<b>368,854</b>	36%		

**CARRY FORWARD 2021-22**

Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 22-23 Budget

Job Name	Actuals			Budget		Actual Cost as a percentage of Budget	Indicator	Comment on Status
	Lifetime Project Actual Costs	Actual Costs at 30 June 2022	Actual Costs This Financial Year 2022-23	Lifetime Project Budget	Project Budget This Financial Year 2022-			
PROPERTY								
LAND PURCHASES								
Hopetoun Old School Site								Master planning for the Old School Site complete. Advisory Committee established. Regional Infrastructure Fund - Fast Track Investment Funding grant application for \$101,250 submitted to undertake Feasibility Study and to develop Business Case. This amount was not included in the Budget. The budget amount represents the purchase of the land final payment, to be settled by April 2023.
Total LAND PURCHASES	124,431	20,029	104,402	135,000	114,971	91%		
BUILDINGS								
Hopetoun Caravan Park - Installation Of 2 New Cabins	157,935	1,898	156,037	154,000	172,342	91%		Cabins completed, finalising internal furniture and fittings
Hopetoun Caravan Park - Installation Of Camp Kitchen	6,720	0	6,720	35,000	35,000	19%		Camp kitchens have been descope to align with available funding. Designs have been completed and contractors engaged to complete works.
Hopetoun Memorial Hall - Upgrade	3,825	3,825	0	3,825	2,523	0%		Concreting rectified, handrail to be installed
Lascelles Caravan Park - Powered Sites	33,583	24,683	8,900	30,000	5,317	167%		Complete
Warracknabeal Caravan Park - Fire Safety Upgrades	2,150	0	2,150	25,000	25,000	9%		Water pressure testing at site complete.
Warracknabeal Caravan Park - Installation Of 3 New	235,038	0	235,038	246,000	261,360	90%		Cabins completed, internal furniture and fittings purchased, cabins open for public
Warracknabeal Caravan Park - Installation Of Camp Kitchen	14,530	5,598	8,932	35,000	29,402	30%		Camp kitchens have been descope to align with available funding. Works in construction phase and due for completion mid April.
Warracknabeal Depot - Office	0	0	0	20,000	200,000	0%		Project has not commenced. Project to be rescope and considered in 2023-24 capital budget
Warracknabeal Early Years Facilities Upgrade	819,004	306,794	512,210	1,550,000	1,243,206	41%		Early Years 3 Year old building is currently under construction. Estimated completion first term 2024.
Warracknabeal Enhancing Creekside Camping Assets	177,750	153,680	24,070	360,000	206,320	12%		Updating building design to consider raised floor height to address flood level requirements. Site preparation works to commence in Q4. Redundant amenities building to be demolished once new building is commissioned. Project expected to be completed October 2023.
Warracknabeal Leisure Centre - Rust removal on outside steel supports	0	0	0	20,000	20,000	0%		Currently seeking quotes for works
Warracknabeal Livestock Exchange Upgrades And Fire Design	120,481	65,651	54,830	140,000	74,349	74%		Works complete, awaiting final contractor invoice
Warracknabeal Livestock Exchange Concrete Drainage Works	0	0	0	32,470	32,470	0%		Project has not commenced. Project to be rescope and considered in 2023-24 capital budget
Warracknabeal Public Amenities Upgrade (Toilet)	9,980	0	9,980	150,000	150,000	7%		This project will commence construction in 2023-24 financial year. Council resources have been assigned to ensuring the tourist information centre project is completed prior to commencing the amenities upgrade.
Warracknabeal Shire Office - Technical Services Building	0	0	0	25,000	25,000	0%		In progress. Awaiting contractor availability to complete rendering works and internal painting.
Warracknabeal Tourist Information Centre Amenities Upgrade	106,963	60,566	46,397	225,000	164,434	28%		Tourist Information Centre opened 05 April 2023, with desk and shelving to be received, and outdoor tables to be ordered.
Warracknabeal Town Hall - Kitchen Upgrade	63,018	37,460	25,558	55,000	13,540	189%		Project overspend has occurred due to cost escalation on materials and increased visits required from Heritage Victoria.
Warracknabeal Town Hall - Ramp, Air Conditioning &	72,068	53,792	18,276	72,068	24,208	75%		Completed
Warracknabeal Town Hall Stronger Foundations Project	260,593	248,081	12,512	263,877	15,796	79%		Rendering works around the bottom and side of the Hall outstanding. Delays due to contractor availability.
TOTAL BUILDINGS	2,083,638	962,028	1,121,610	3,442,240	2,700,268	42%		
TOTAL PROPERTY	2,208,069	982,057	1,226,012	3,577,240	2,815,239			
Plant and Equipment								
PLANT								
Glass Crusher								Plant has arrived, on site installation and operation procedure being developed and refined, including water tank installation for dust suppression. Additional purchase of generator to meet power requirements of machinery at transfer station
Flocon	326,700	159,000	167,700	300,000	141,000	119%		
Roller	0	0	0	410,000	410,000	0%		Plant expected to be delivered in early Q4.
	183,264	15,000	168,264	200,000	185,000	91%		Roller refurbishment program complete. One roller left to refurbish, to be included in 2023/24 refurb program
Digital Radio System	70,738	68,093	2,645	71,000	2,907	91%		Complete
Words on Wheels to the People - Bike	3,317	2,555	762	6,000	3,445	22%		Complete
TOTAL PLANT	584,018	244,648	339,370	987,000	742,352	0%		
FURNITURE & FIXTURES								
Warracknabeal Early Years Facilities Furniture	0	0	0	22,000	22,000	0%		To be purchased once Warracknabeal Early Years Facilities Upgrade is complete
TOTAL Furniture & Fixtures	0	0	0	22,000	22,000	73%		
TOTAL PLANT & EQUIPMENT	584,018	244,648	339,370	1,009,000	764,352			


















	Actuals			Budget		Actual Cost as a percentage of Budget	Indicator / % of Physical Completion	Comment on Status
Job Name	Lifetime Project Actual Costs	Actual Costs at 30 June 2022	Actual Costs This Financial Year 2022-23	Lifetime Project Budget	Project Budget This Financial Year 2022-			
INFRASTRUCTURE								
RECREATION								
Hopetoun Swimming Pool Audit Condition Report & Repairs	29,318	0	29,318	50,000	50,000	59%		Audit completed. Chlorination tank installed. Work being undertaken around earthing items surrounding pool.
Rupanyup Kindergarten Playground Redevelopment	7,019	3,509	3,510	187,500	183,991	2%		Successful submission to Department of Education's Building Block Fund. Applied for \$140,000 in funding, agreement being signed and tender being scoped.
Warracknabeal Leisure Centre - Upgrades	13,724	3,488	10,236	20,000	16,512	62%		Netball and volleyball equipment purchased, remaining funding to be utilised on purchasing motorised floor cleaner for stadium
Warracknabeal Leisure Centre Floor Cleaner	6,625	0	6,625	6,999	0	N/A		Complete - Cleaner has arrived.
TOTAL RECREATION	56,687	6,997	49,690	264,499	250,503	107%		
WASTE INFRASTRUCTURE								
Warracknabeal Transfer Station - Hard Waste Shed Extension - West	42,855	17,583	25,272	91,000	73,417	34%		Shed extension largely completed - just awaiting glass crusher adjustment
Warracknabeal Drop Off Point Upgrade	0	0	0	29,500	29,500	0%		Funding extended for works completion to May 31
Patchewollock Transfer Station Upgrade	0	0	0	14,500	14,500	0%		Funding extended for works completion to May 31
Speed / Tempy Transfer Station Upgrade	0	0	0	14,500	14,500	0%		Funding extended for works completion to May 31
Yaapeet Transfer Station Upgrade	0	0	0	14,500	14,500	0%		Funding extended for works completion to May 31
Beulah Transfer Station Upgrade	0	0	0	14,500	14,500	0%		Funding extended for works completion to May 31
Hopetoun Transfer Station Upgrade	558	0	558	91,000	91,000	1%		Funding extended for works completion to May 31
Hopetoun Drop Off Point Upgrade	0	0	0	14,500	14,500	0%		Funding extended for works completion to May 31
Woomelang Transfer Station Upgrade	333	0	333	14,500	14,500	2%		Funding extended for works completion to May 31
Minyip Transfer Station Upgrade	333	0	333	14,500	14,500	2%		Funding extended for works completion to May 31
Murtoa Transfer Station Upgrade	560	0	560	91,000	91,000	1%		Funding extended for works completion to May 31
Murtoa Drop Off Point Upgrade	0	0	0	14,500	14,500	0%		Funding extended for works completion to May 31
Rupanyup Transfer Station Upgrade	558	0	558	14,500	14,500	4%		Funding extended for works completion to May 31
Warracknabeal Transfer Station	1,958	0	1,958	52,000	52,000	4%		Funding extended for works completion to May 31
TOTAL WASTE INFRASTRUCTURE	47,155	17,583	29,572	485,000	467,417	6%		
OTHER								
Hopetoun Depot - Emulsion Tank	20,010	0	20,010	25,000	25,000	80%		Complete – priority safety upgrades
Murtoa Caravan Park - Irrigation and Landscaping	13,198	84	13,114	14,977	14,893	88%		Complete
Rupanyup Depot - Emulsion Tank	25,703	0	25,703	25,000	25,000	103%		Complete – priority safety upgrades
Signage Boundary Signs	0	0	0	70,414	45,000	0%		Contract has been awarded and the signage has been ordered.
TOTAL OTHER	58,911	84	58,827	135,391	109,893	12%		
ROAD INFRASTRUCTURE								
GRAVEL RESHEETS								
RESHEET - SOUTH - 1464 - GRAHAMS ROAD Ch 0.00-	26,544	3,030	23,514	36,000	32,970	71%	100%	Works completed
TOTAL GRAVEL RESHEETS	26,544	3,030	23,514	36,000	32,970	71%		
REHABILITATIONS								
Rural Rehabilitation								
CENTRAL - 1248 - LAH EAST ROAD Ch 3.27-4.12	202,775	83,169	119,606	136,000	52,831	228%	100%	Works completed, significant weather delay and weather impacts.
NORTH - 1152 - SEA LAKE LASCELLES RD 2021/22	327,508	253,324	74,184	262,000	8,676	855%	100%	Works completed, significant weather delay and weather impacts.
NORTH - 1152 - SEA LAKE LASCELLES RD AGLINKS	398,015	396,815	1,200	416,175	19,360	6%	100%	Works completed
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 15.465-17.37	435,769	5,324	430,445	425,000	444,676	97%	100%	Works completed
SOUTH - 1585 - HORSHAM LUBECK ROAD Ch 0.00-	4,833	483	4,350	425,000	425,000	1%	35%	
Total Rural Rehabilitation	1,368,902	739,115	629,787	1,664,175	950,542	66%		
Urban Rehabilitation								
NORTH - 9122 - TOOLE STREET (Opposite to	22,058	10,626	11,432	16,000	5,374	213%	100%	Job more difficult than earlier anticipated. Impacted by weather and cobblestones.
SOUTH - 8205 - DYER STREET	38,509	23,652	14,857	39,600	16,348	91%	100%	Works not yet commenced
SOUTH - 8211 - MCINTOSH AVENUE	780	780	0	55,968	55,220	0%	0%	Works not yet commenced. Deferred to 23/24
SOUTH - 8412 - HAMILTON STREET	23,338	0	23,338	86,400	86,000	27%	100%	Work completed, job has been completed in conjunction with the kerb and channel job on Hamilton St.
NORTH - 9208 - LALOR ST (Deakin St to Rear of Carpark Entrance)	83,884	0	83,884	46,000	30,000	280%		Scope of job increased to whole carpark, extended around to Gladstone Street, also asbestos pipe at entrance. Original scheduled and budged on the basis for YSC to deliver - Contractors carried out pavement works.
Total Urban Rehabilitation	168,569	35,058	133,511	243,968	192,942	69%		
TOTAL REHABILITATIONS	1,537,470	774,173	763,297	1,908,143	1,143,484	67%		
FOOTPATHS								
FOOTPATH - SOUTH - 8408 - DUNCAN ST (40 Duncan	322	322	0	10,000	9,678	0%	0%	Works not yet commenced
TOTAL FOOTPATHS	322	322	0	10,000	9,678			
RESEALS								
RESEAL - CENTRAL - McLEAN STREET	15,788	15,788	0	9,000	8,025	0%	100%	Works completed
RESEAL - SOUTH - CONNOLLY PARADE	15,725	15,725	0	5,000	8,298	0%	100%	Works completed
TOTAL RESEALS	31,513	31,513	0	14,000	16,323	0%		






















Job Name	Actuals			Budget		Actual Cost as a percentage of Budget	Indicator / % of Physical Completion	Comment on Status
	Lifetime Project Actual Costs	Actual Costs at 30 June 2022	Actual Costs This Financial Year 2022-23	Lifetime Project Budget	Project Budget This Financial Year 2022-			
KERB & CHANNEL								
WARRACKNABEAL - 8169 - SCOTT ST	39,300	0	39,300	20,000	20,000	197%	100%	Increases to scope to meet practical needs - additional crossover and pavement works and matching into drain at cemetery road.
MURTOA - 8412 - HAMILTON STREET	141,270	848	140,422	130,000	129,152	109%	100%	Work completed, job has been completed in conjunction with the urban construction job on Hamilton St.
MURTOA - 8419 - MCDONALD ST (Comyn St -	32,978	108	32,870	60,000	59,892	55%	100%	Work completed, invoice to be received.
MURTOA - 8419 - MCDONALD STREET (Marma St -	72,510	0	72,510	90,000	90,000	81%	100%	Work completed, invoice to be received.
WARRACKNABEAL - 8110 - BOWMAN STREET	0	0	0	12,000	12,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8124 - DEVEREUX STREET	123,320	0	123,320	100,000	100,000	123%	100%	Work completed, invoice to be received.
WARRACKNABEAL - 8140 - JAMOUNEAU STREET	69,920	0	69,920	66,000	66,000	106%	100%	Work completed, invoice to be received.
TOTAL KERB & CHANNEL	479,298	956	478,342	478,000	477,044	100%		
STABILISATIONS								
VARIOUS - 2021/22	0	0	0	80,000	80,000	0%	100%	Works completed. This area is for the slightly larger patches (capital) which is costed to the area the small patches are costed. Reallocation to be completed in second half of year.
CENTRAL - 1316 - SHEEP HILLS BANGERANG RD Ch 11.82-12.0	523	523	0	23,895	22,477	0%	100%	Works completed. This area is for the slightly larger patches (capital) which is costed to the area the small patches are costed. Reallocation to be completed in second half of year.
TOTAL STABILISATIONS	523	523	0	103,895	102,477	0%		
BRIDGES								
NORTH - 1248 - ROSEBERY RAINBOW ROAD	0	0	0	50,000	50,000	0%	0%	Rosebery Rainbow bridge is yet to secure Bridge Renewal funding. This is an ongoing application.
TOTAL BRIDGES	0	0	0	50,000	50,000	0%		
DRAINAGE								
SOUTH - DYER STREET TO CONNOLLY PD	0	0	0	95,000	95,000	0%	0%	Works not yet commenced
NORTH - PHILLIP STREET - HIGGINBOTHAM STREET	0	0	0	5,000	5,000	0%	100%	Works completed
TOTAL DRAINAGE	0	0	0	100,000	100,000	0%		
TOTAL ROAD INFRASTRUCTURE								
	2,075,670	810,517	1,265,152	2,700,038	1,931,977	65%		
TOTAL INFRASTRUCTURE	2,238,423	835,181	1,403,241	3,584,928	2,759,791	51%		
NON CAPITAL PROJECTS								
Words on Wheels to the People - Workshop & Program	13,099	1,390	11,709	24,000	22,610	52%		Project funded by Libraries for Health and Wellbeing Innovation Grants program, collaborative activities have been taking place during the first half of the year, with more scheduled for the second half of the financial year.
Anzac Park Master Plan	39,820	30,280	9,540	40,000	9,720	98%		Masterplan adopted by Council in February 2023
Brim Caravan Park - Amenities Refurbishment	3,979	0	3,979	1,834	1,834	217%		Amenities Refurbishment has been complete.
Brim Caravan Park - Installation 8 Power Sites	0	0	0	10,912	10,912	0%		Awaiting contractor to deliver project on behalf of Brim Lions Club.
Business Innovation Pilot Project	29,163	29,163	0	60,000	30,837	0%		Spark Tank Innovation Grant program round 1 and 2 complete. Assessing options to expend remaining funds per funding guidelines
COVID Ventilation Grant - Kindergartens	0	18,192	0	27,000	8,808	0%		Ventilation improvements made across kindergarten sites with remaining funding to be utilised as part of new Warracknabeal Kindergarten building when complete.
Cultural Heritage Augmented & Virtually Reality Project	30,000	5,000	25,000	50,000	45,000	56%		Project to be delivered by Wimmera Development Association. Funding has been transferred.
Mallee Silo Art Trail Signage Project	224,000	0	224,000	250,000	250,000	90%		Project to be delivered by Wimmera Development Association. Funding has been transferred.
Mirnyip Memorial Hall	15,811	14,611	1,200	80,811	28,250	4%		Awaiting availability of qualified contractors to complete project.
Murtoa - Stick Shed Refurbishment	29,454	19,638	9,816	445,404	330,363	3%		Project commenced, demolition works have begun at site.
Murtoa Mechanics Hall	86,905	86,905	0	88,773	14,523	0%		Completed
Murtoa - Recreation Reserve Masterplan	37,770	18,725	19,045	40,000	21,275	90%		Masterplan adopted by Council in February 2023
Patchewollock - Drought Communities	23,536	1,900	4,470	70,000	4,063	110%		Signage installed. Completed.
Warracknabeal Court House - Artists-in-residence accommodation & creative hub project	110,000	110,000	0	500,000	390,000	0%		Project designs completed. Project being managed by Monash University. Artist in Residency program commenced during quarter.
Yaapeet Recreation Reserve - Hall	37,186	30,953	6,233	38,570	8,551	73%		Works have been completed and an inspection has been taken. Drainage issue with urnals to be addressed.
Rupanyup Streetscape Master Plan Designs	29,550	4,750	24,800	35,000	30,250	82%		Completed
Beulah Streetscape - Trees	0	0	0	25,000	25,000	0%		Community feedback collated, types of trees decided and ready to order for Autumn 2023 planting.
TOTAL NON CAPITAL PROJECTS	710,272	371,507	339,792	1,787,304	1,231,996	28%		



















## 13 Non-Financial Performance Reporting
















### Performance Indicator













	Acceptable
	Tolerable
	Unacceptable

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Tolerance Traffic Light Indicator Qtr 3	Comment on 1st Quarter Results
Financial	A cautious appetite for financial volatility and desire to carefully control costs. We will monitor this by: <ul style="list-style-type: none"> <li>We operate within the approved organisational budget expenditure limit of <math>\leq 10.0\%</math> (Operational, Capital and Labour).</li> </ul>	Annual Councillor approved budget	1.0% – 5.0%				Expenditure is currently within acceptable tolerance range and is 1.6% less than budget at the end of quarter 3.
	<ul style="list-style-type: none"> <li>Decrease in rates debtors from prior financial year by 10.0%</li> </ul>		= or >10.0%				As of 30 June 2022 the rates debtors were \$1.4 million. As of 31 December 2022 the arrears balance was \$1.1 million. As of 31 March 2023, the arrears balance is \$1.0million. This is a reduction of \$100,000 or 9% for the quarter. Rates debtors for have reduced 29% for the financial year to date.
	<ul style="list-style-type: none"> <li>Working capital ratio to be &gt;100%</li> </ul>		>100%				Council's working capital ratio of 3.6 indicates Council is in a strong financial position and able to pay current liabilities as fall due.
	<ul style="list-style-type: none"> <li>Suppliers paid in 30 days or less</li> </ul>		30 days or less				The average creditor days for January, February and March was 15.98 days.







Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Tolerance Traffic Light Indicator Qtr 3	Comment on 1st Quarter Results
	Completing the Local Government Performance Reporting bi-annually and the ratio's quarterly to Councillors and A&R Committee.		Quarterly				Annual Local Government Performance Reporting ratios included in Financial and Non-Financial Performance Report prepared quarterly and presented at April Council Meeting. Bi-annual LGPR completed as of 31 December 2022, presented at January Council Meeting.
Talent Management	An accepting appetite for applying new approaches to ensure we remain an employer of choice in our region, while maintaining safety and service levels.  We will do this by: <ul style="list-style-type: none"> <li>maintaining an annualised staff turnover rate of 15% or less over a rolling 12-month period.</li> </ul>	Median staff initiated turnover rate for public sector agencies.	≤15%				Number of permanent staff resignations and terminations / Average number of permanent staff to 31 March 2023 x 100 = 8.6%
	<ul style="list-style-type: none"> <li>ensuring our rate of staff absenteeism remains at ≤3% in each month.</li> </ul>	VPS benchmark	<3.0%				The rate of absenteeism is at 4.98%, a reduction from last quarter. The increased personal leave is still reflective of the impacts of COVID-19.
	<ul style="list-style-type: none"> <li>less than five accepted workers' compensation claims annually.</li> </ul>	2019 sector benchmark	<5				Four claims for quarter 1 and 2. Quarter 3 saw one new claim which is currently pending decision. There is one open claim at 31/03/2023.
	<ul style="list-style-type: none"> <li>Maintain the number of staff with excess of 8 weeks leave at &lt;10%.</li> </ul>	Key Pay Reports	<10.0%				Council has 11 (7.19%) staff with leave more than 8 weeks, this is a reduction of 38% from last quarter. 9 staff with excess leave have leave plans to ensure they take leave within the next 12 months. Leave plans for the remaining two staff to be finalised by Q4.
Reputational	A cautious appetite to lose a valued position of trust with our community.  We will maintain a level of community engagement of at least 60%.	Councillor approved minimum level	≥60%				Community satisfaction survey for overall performance was 60% in 2022, down 1% from 2021 (61%).
	We will address all complaints within their required timeframes in accordance with Council's Complaints Handling Policy		Complaints open >30 days				As of 31 March 2023, no complaints were greater than 30 days.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Tolerance Traffic Light Indicator Qtr 3	Comment on 1st Quarter Results
Innovation	An accepting appetite to innovate through projects and R&D to benefit our community. We accept that 10% of project effort may not result in immediate or direct community benefits as long as lessons are learned for future services and products.	Annual Councillor approved budget	≥10%				Council has as invested significant time in preparing funding submissions for grants.
Corporate Governance, Compliance and Liability	A very controlled appetite for information security breaches, frauds or proven ethical complaints. We maintain a zero tolerance for such events. We will monitor this level by: <ul style="list-style-type: none"> <li>Reporting on Number of Policies overdue, with a zero tolerance to overdue legislative policies, and 60 days for administrative policies.</li> </ul>	Government Information Security Standard, Compliance Standard Policy	Legislative Policies & Plans 0 instances				There are no legislative policies or plans overdue.
			Administrative Policies & Plans Completed and adopted within >60 days				Footpath Hierarchy currently under review and to be completed by 30 June 2023. Road Hierarchy currently under review and to be completed by 30 June 2023.
	<ul style="list-style-type: none"> <li>Number of extreme consequence level audit actions not rectified within one month.</li> </ul>	Internal and External Audits	Completed and adopted within >30 days				None outstanding on 31 March 2023.
	<ul style="list-style-type: none"> <li>Engaging an Internal Auditor and establishing a functioning Audit and Risk Committee that meets at minimum quarterly.</li> </ul>	Auditor engagement					Internal Auditor appointed via an Invitation to Supply process. Audit and Risk Committee Charter adopted, and Committee appointed. Four meetings scheduled per year.
	<ul style="list-style-type: none"> <li>Maintaining an Audit and Risk Committee Workplan.</li> </ul>	A&R Committee Charter					Audit and Risk Committee Workplan reviewed and adopted annually.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator	Tolerance Traffic Light Indicator	Tolerance Traffic Light Indicator	Comment on 1st Quarter Results
				Qtr 1	Qtr 2	Qtr 3	
	<ul style="list-style-type: none"> <li>Reporting quarterly to Council and the Audit and Risk Committee on the Performance Management Framework Indicators, that are based on Council's Risk Appetite.</li> </ul>	Financial and Non-Financial Performance Report					Commenced as of quarter 1, 2021-22 Financial Year with revised process of reporting.
	<ul style="list-style-type: none"> <li>Monitoring the number of Public Liability Claims, Significant legislative breaches and reporting to Council and A&amp;R Committee quarterly.</li> </ul>						No public liability claims or significant legislative breaches to report.
	<ul style="list-style-type: none"> <li>100% of Staff to be up to date and completed Governance and Compliance Training and Induction Program.</li> </ul>		100% complete				<p>All staff completed in person and/or online training.</p> <p>Good Governance in person and virtual training was completed in March 2023 for all staff. All new staff complete online modules.</p>
	<ul style="list-style-type: none"> <li>Encouraging a 'just' culture that allows staff and community to identify and register risks, issues or complaints without fear of reprisal.</li> </ul>						Council has actively promoted and encouraged CRM reporting. Is continuously reviewing and improving our feedback loop to the community. Actively promotes transparency in decision making. Has a well-developed Complaints Handling Policy and process.
Programs and Projects	<p>An accepting appetite to apply for funding opportunities and/or utilise Council funds to delivery programs and project that meet Council Plan objectives and community expectations.</p> <p>We accept that to secure funding and to deliver additional projects and programs (in addition to current offered programs) our full-time equivalent employees may increase up to 1 FTE per \$5 million additional funds received.</p>	Council Plan objectives.  Priority Project List.	1 FTE increase				Engagement of one fixed term Project Officer to deliver a combined capital works and community projects grant funded program of approx. \$17.7 million in 2022-2023.
	<p>We will aim to apply for and be successful in securing funding opportunities in excess of \$1.5 million per year, in addition to already secured operational funding.</p>		= or >\$1.5 million				Council has secured Flood Support Funding and had the workplan for emergency works approved for DRFA funding. Council was also successful in receiving funding for the Hopetoun-Yaaapeet Road Upgrade, Hopetoun Former School Site Feasibility Study and Business Case and JMAPP Funding for Building Security risk management, Digital Literacy for Seniors

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Tolerance Traffic Light Indicator Qtr 3	Comment on 1st Quarter Results
							Funding. Combined funding commitments exceed \$1.5m this financial year.
	We will ensure all contracts are current and no contracts are past due date.	Contracts Register	0 due				At the end of the quarter, no contracts are past due.
Strategy Execution and Change Management	<p>An accepting appetite to be agile on the delivery of the Council Plan objectives to meet the changing internal and external environment.</p> <p>We accept that our Council Plan actions will be an evolving action plan being reviewed annually.</p> <p>We will monitor our Strategy Execution and Change Management by:</p> <ul style="list-style-type: none"> <li>Monitoring the number of overdue Strategies and Plans</li> </ul>	Council Plan	0 instance				<p>Council currently has the following plans and strategies due for review:</p> <p>Economic Development and Tourism Plan – consultant engaged and expected completion Q4 2023.</p> <p>The Waste Resource, Environment and Climate Change Strategy to be ready for review in Q2 23-24.</p> <p>Youth Engagement Strategy: Council is currently reviewing goals of previous strategy and starting to scope stakeholder and engagement plan with the community to develop the next strategy.</p>
	<ul style="list-style-type: none"> <li>Delivery on each Year of Action Plan annually</li> </ul>		1 x action not delivered	N/A	N/A	N/A	<p>To be reported to Council annually.</p> <p>Management has adopted quarterly Council Plan performance reporting, with the next report due to be presented to Council in the October meeting.</p>
Security and Technology	<p>A very controlled appetite for security breaches and technology failures, due to our ICT environment not being maintained.</p> <p>We maintain a zero tolerance for such events.</p> <p>We will monitor this by:</p> <ul style="list-style-type: none"> <li>Aiming to have 80% of help desk tickets resolved.</li> </ul>	Contractor Compliance Reports	0 instances				For the 3rd quarter, 269 help desk tickets were received, and 264 tickets were successfully closed out.
	<ul style="list-style-type: none"> <li>Ensuring all back-ups of all systems are completed and successful each day.</li> </ul>		1 daily back-up				100% of back-ups completed and successful each day.



Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Tolerance Traffic Light Indicator Qtr 2	Tolerance Traffic Light Indicator Qtr 3	Comment on 1st Quarter Results
	<ul style="list-style-type: none"> <li>Reporting annually on ICT Strategy completion</li> </ul>	ICT Business Transformation Strategy	1 x action not delivered	N/A			Reporting on the Annual ICT Strategy completion will be delivered at the April Audit and Risk Committee Meeting
Environment and Sustainability	<p>A controlled appetite for environment and sustainability breaches.</p> <p>We will maintain a zero tolerance for such events.</p> <p>We will monitor this level by:</p> <ul style="list-style-type: none"> <li>Adequate annual EPA approvals in place for saleyard and landfills.</li> </ul>		0 instances				<p>Council is required to register all Landfill Sites and the Sale Yard with the Environmental Protection Authority (EPA).</p> <p>All Transfer Stations are registered, and landfill site have been closed.</p> <p>The Sale Yards is covered by a transition period.</p>
Political	<p>A cautious appetite to jeopardise a well-developed political relationship across all levels of government.</p> <p>We will maintain a level of respect and advocacy at a Councillor Senior Management Level to achieve positive outcomes for our community.</p> <p>We will monitor this by:</p> <ul style="list-style-type: none"> <li>Recording the number of advocacy events attended by Councillors and Senior Management, with the aim to attend at minimum 10 per year.</li> </ul>	Advocacy events and meetings	> 10 events per year				Seventeen advocacy meetings attended between the Mayor and CEO in the first and second quarters of 2022.

## 14 Asset Management

Asset Class	% Of condition assessment complete	Year Completed	Completion Due Date	Comments	Status
Road	100%	October 2020	30 June 2020	Sealed road inspection completed by IMG. Unsealed road inspection completed by Road inspector.	Sealed road condition assessment completed in 2020.
Footpath	100%	November 2022	November 2025	Inspection regime completed in 2022.	Annual condition assessment was completed in November 2019 and again in November 2022. This is a three-year program and the data has been captured in AssetFinda.
Bridges and Culverts	100%	August 2019		Inspection regime to be completed again in 2022.	Last Level 2 assessment completed in 2015. Data is in AssetFinda. Next inspection was due in 2021/22 Financial Year subject to budget availability.  Major bridges and culverts will be inspected in 22-23 and moderate to minor culverts to be inspected in 23-24 financial year. This has been separated out due to budget constraints.
Buildings	100%	June 2020	May 2023	Building valuations and condition assessments undertaken and completed by 30 June 2020, next scheduled cycle May 2023.	Building assessments to be undertaken again in 2022-23 Financial Year.
Fleet	80%		30 June 2023	Condition assessment is not applicable for fleet assets. The replacement is based on utilisation and age.	Data validation for major assets completed. Minor plant validation works ongoing and to be completed by 30 June 2023.

## 15 Occupational Health and Safety

Quarter 3 – 1 January to 31 March 2023						
Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours	No. Incident Category - Control Measured Implemented and Assessed	Number Remain Open as of 31st December 2022	Number of WorkSafe Notified Reports
Incident	10	3	581.5	7	3	0
Near Miss	0	0	0	0	0	0
Hazard	2	0	0	1	1	0
Public Incident	4	4	0	4	0	0
<b>TOTAL</b>	<b>16</b>	<b>7</b>	<b>581.5</b>			

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	0
High	2
Medium	3
Low	11

The implementation of Happy HR OHS reporting has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

581.5 hours of lost time injuries have been reported during the quarter.

There were no WorkSafe notified reports in the first three quarters of 22-23 financial year.

### SUMMARY FOR YEAR

Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours
Incident	36	6	817.7
Near Miss	5	0	0
Hazard	4	0	0
Public Incident	8	5	0
<b>TOTAL</b>	<b>53</b>	<b>11</b>	<b>817.7</b>

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	1
High	3
Medium	15
Low	18

TOTAL 37

Likelihood	Consequence				
	1. Insignificant	2. Minor	3. Moderate	4. Major	5. Severe
5 Almost Certain	Medium	High	Extreme	Extreme	Extreme
4 Likely	Medium	Medium	High	Extreme	Extreme
3 Possible	Low	Low	Medium	High	Extreme
2 Unlikely	Low	Low	Medium	Medium	High
1 Rare	Low	Low	Low	Medium	High

## 16 Strategic Risk Register

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
Innovation Risk	Failure to identify opportunities to find cost-effective solutions to improve efficiency within the organisation and longevity of our assets and infrastructure. Lack of investment or willingness to embrace innovation can lead to staff being unsatisfied and inability to retain high performing staff. Increased carbon emissions, increased waste.	Current	Financial	Medium	Low
Corporate Governance, Compliance and Liability Risk	The risk that insiders (employees) won't act in the best interest of the Council. The risk that Council's services or corporate execution leads to legal liability issues. The risk of non-compliance with regulations and law. Consequences: Leading to poor culture, fraud, and corruption, integrity being compromised, reputational damage, loss of funding or inability to attract funding, dismissal of Council, administrators appointed. Legal proceedings and significant financial losses, investigations by integrity bodies and compromised health and safety of staff and community.	Current	Legal and Compliance	Medium	Low
Strategy Execution and Change Management Risk	The risk that business strategy and execution will fail. Failure to deliver the Council Plan objectives. The risks associated with organisational change and Management to achieve organisational objectives. Consequences: Services to ratepayers compromised. Deterioration of assets and roadways. Financial losses and/or investment failures. Lack of staff buy-in, impacts negatively on culture. Investments not realised, financial losses.	Current	Management	Medium	Low
Security and Technology Risk	The risk that Council's technology strategy will fail, and we will fall behind other Council's and benchmark performance KPI's. The risk of an information security/privacy incident. Information security can damage the reputation, cause compliance issues. Consequences: Loss of innovation. Financial loss, privacy compromised, business efficiencies not realised. OVIC Report (personal information data breach), legal action, negative media coverage and reputational damage.	Current	Legal and Compliance	Medium	Low
Program and Project Risk	The risks associated with program/project delivery failures. Consequences: Financial loss. Occupational health and safety compromised. Council Plan objectives not realised. Community expectations not met. Funding revoked.	Current	Financial	High	Medium
Talent Management Risk	The risk of losing key talent to other Local Government Entities or Government Departments. Inability to attract high calibre staff to drive innovation and change. Consequences: Financial impact, loss of high calibre staff, high staff turnover, additional costs for training and development.	Current	People	Low	Low
Financial Risk	Risks to the financial health of Council. For example, the risk that you'll be unable to raise sufficient capital to fund operations. Consequences: Government funding changes, Government reduces rate cap, inability to pay staff and contractors. Poor project management leading to overspending and significant financial losses.	Current	Financial	Medium	Low
Environmental Sustainability Risk	The risk of missing sustainability targets or non-compliance with environmental laws and regulations. Depletion of natural resources, inability to maintain an ecological balance. Environmental sustainability is a central theme of the principles and ethics of many Councils. Environmental sustainability is increasingly	Current	Environmental	Medium	Low

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
	important to maintaining the reputation of a Council. Consequences: Damage to the environment leading to significant financial loss, reputational damage, regulatory body fines and/or prosecutions.				
Reputational Risk	The risk of bad publicity or negative relationships with employees, ratepayers, partners, counterparties, and regulators. Reputational risk can be a serious threat to Councils. Consequences: Loss of talent and/or inability to recruit staff. Poor media coverage, damage to reputation within Community and across the state. Loss of funding opportunities.	Current	Reputation	Low	Low
Political Risk	The risk that the political environment will turn hostile. Consequences: Lack of funding opportunities, financial losses, inability to maintain assets.	Current	Financial	Low	Low

### ***Risk Environmental – Whole of Sector Events***

The release during the quarter from the Commission of Inquiry on Moira Shire Council has a significant impact on the local government sector. Management with Council are currently in the process of performing an in-depth risk assessment on themes raised in the document. The final results of this, and the impact on the strategic risk register will be captured in Q4's financial and non-financial performance report.

The upcoming release of the Victorian State Government budget in May 2023 has the potential to impact the strategic risk register of the organisation. This impact will also be reviewed and included in Q4's financial and non-financial performance report.

The collapse of the building company Porter Davis late in the quarter is likely to place additional pressure on the program and project risk due to the flow on effects in the construction industry. At the time of publishing this report, these impacts were not able to be accurately determined, but will be considered in future analysis.