

YARRIAMBIACK SHIRE COUNCIL

2025-26

**BUDGET
REPORT**



Yarriambiack
SHIRE COUNCIL



ACKNOWLEDGEMENT TO COUNTRY

We acknowledge that the activities of Yarriambiack Shire Council are held under the traditional skies and in the waterways and lands of the Wotjobaluk, Jaadwa, Jadawadjali, Wergaia and Jupagulk people and Council pays respect to their elders past and present

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MAYOR'S BUDGET MESSAGE FOR 2025/26

The budget for the 2025/26 fiscal year has been developed with a conservative approach, acknowledging the constrained financial environment in which we operate.

With rate capping set at 3%, we are facing increased costs that exceed this cap, placing considerable pressure on maintaining service levels and supporting community initiatives.

The absence of a renewed commitment from the Commonwealth Government for Local Roads and Community Infrastructure Funding is a significant blow, as these funds were crucial for our roadworks and infrastructure projects.

Despite these financial challenges we remain steadfast in our support for community providing allocations to support Swimming Pools, Progress Associations, Recreation Reserves, Halls, and Weir Pools. The tireless efforts of our volunteers are the backbone to providing an abundance of services and recreational activities to our communities, and their contribution cannot be overstated.

The Differential Farm rate will be set at 42% less than the general rate, with overall farm valuations in the Shire remaining stable compared to previous years' significant increases.

Waste and Recycling costs continue to be a struggle for Council, with the gap to achieving full cost recovery continuing to grow. We will adopt a 10% increase for 2025/26, accepting a deficit of \$315k as we undertake a full and extensive service review in late 2025, to achieve full cost recovery in the 2026/27 budget year.

Our advocacy efforts for the coming year will focus on securing funding for Roads and Associated Infrastructure, Community Recycling, and Assets. We will continue to highlight the financial challenges faced by rural communities to both State and Federal Governments, emphasizing the vast distances and low population density that add to our waste and recycling collection costs.

We will continue to push for funding for the developments at ANZAC Park, Hopetoun Former School Site, Murtoa Recreation Reserve, and the construction of the new Beulah Supermarket.

The housing and childcare shortage in our region is another critical issue we will continue to advocate for change.

In light of the escalating financial challenges, we are dedicated to pursuing service delivery partnerships, engaging with alternative service providers, and fostering innovation to enhance efficiency and achieve cost savings.

We are committed to pursuing funding opportunities to enhance the livability of our Shire.



MAYOR KYLIE ZANKER

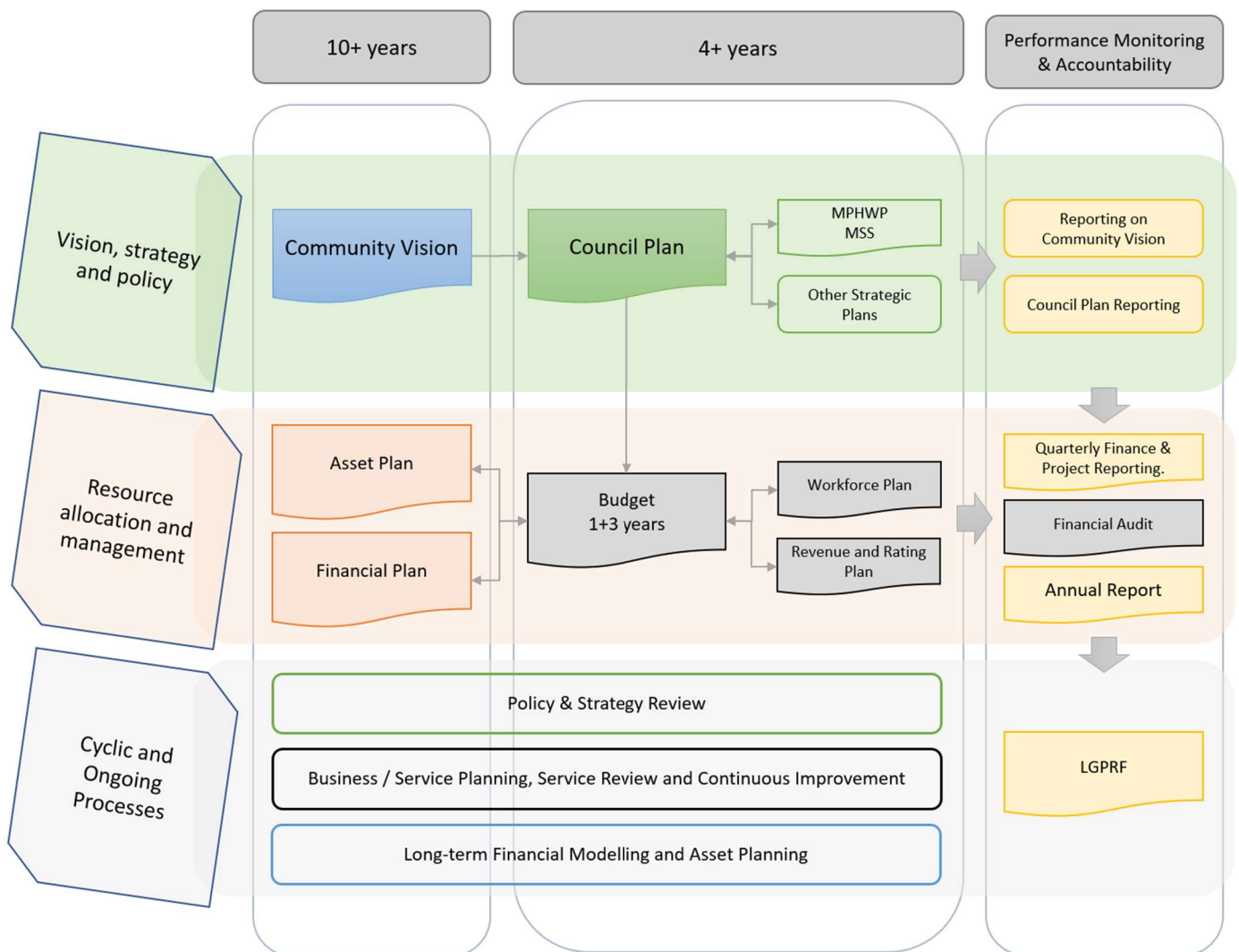
A handwritten signature in black ink, appearing to read 'Kylie Zanker'.

1. LINK TO THE INTEGRATED STRATEGIC PLANNING AND REPORTING FRAMEWORK

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 LEGISLATIVE PLANNING AND ACCOUNTABILITY FRAMEWORK

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Skills, Industry and Regions

The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

“A STRONG AND CONNECTED COMMUNITY PRIORITISING SUSTAINABLE AND INNOVATIVE APPROACHES TO SUPPORT THE WELLBEING OF OUR PEOPLE, ECONOMY AND ENVIRONMENT”

Community Vision

A strong and connected community prioritising sustainable and innovative approaches to support the wellbeing of our people, economy and environment

We will achieve this shared vision by:

- Looking after our communities, with an aim of enhancing social connection through better infrastructure, safety, wellbeing, advocacy, health and education services.
- Supporting the diversification of our economy by focusing on tourism and agriculture.
- Committing to environmental responsibility by making decisions that consider the impact on our community's ecosystem.

Our Mission

Through strong leadership, transparency and strategic planning Councillors and Staff in partnership with the community will achieve our vision.



ICARE VALUES

We are responsible for passing on a Shire that meets the needs of generations beyond our own. Therefore, our work to create the Yarriambiack of the future is guided by the following values:



ICARE Values:

Integrity

- Make decisions lawfully, fairly, impartially, and in the public interest.
- We are honest, trustworthy, reliable, transparent and accountable in our dealings.
- Keep our customers informed, in plain language, about the process and outcome.

Community Focus

- Lead and develop leadership within our community.
- Constantly strive to improve our services.
- Forge closer relationships with customers.

Accountability

- We are careful, conscientious and diligent.
- Use public resources economically and efficiently.
- Investigate matters thoroughly and objectively.

Respect

- Treat people fairly, with respect and have proper regard for their rights.
- Treat our customers with courtesy and respect.

Excellence

- Actively pursue positive outcomes for the community.



Yarriambiack
SHIRE COUNCIL

1.3 STRATEGIC OBJECTIVES

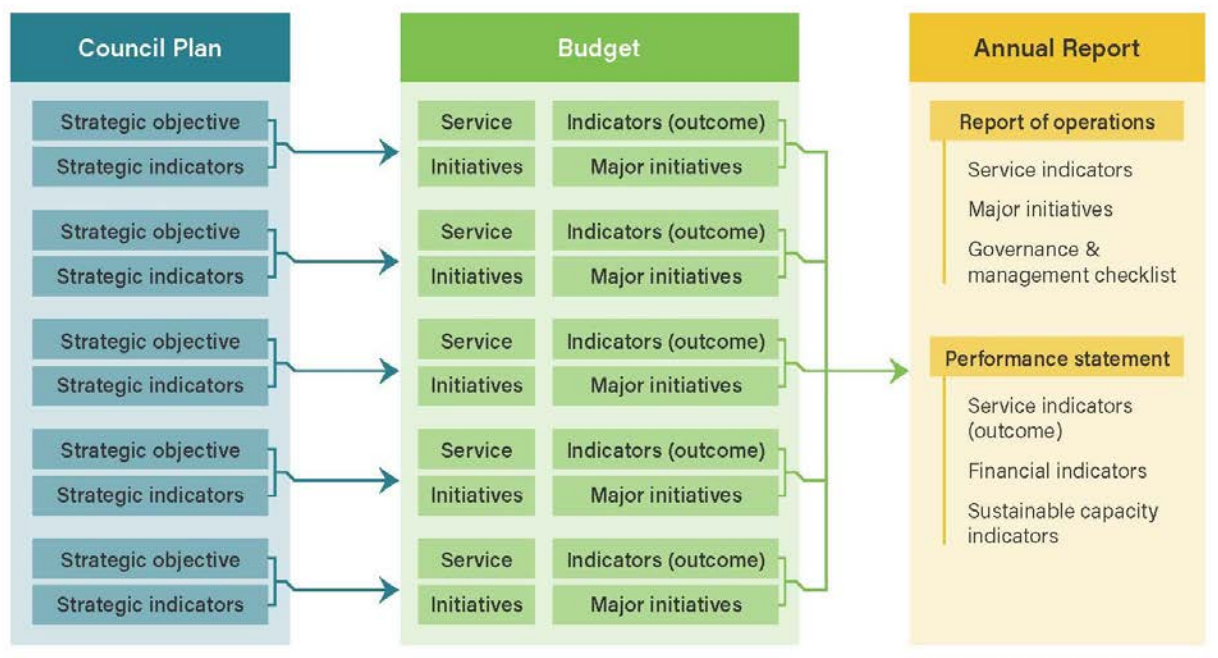
Council delivers activities and initiatives under major service categories. Each contributes to the achievement of one of the four (4) strategic objectives as set out in the Draft Council Plan for the 2025-2029 years. The following is a list of the strategic objectives as described in the Draft Council Plan.

| | |
|-----------------------|---|
| Strategic Objective 1 | <p><i>An Innovative and Diversified Economy</i></p> <p>We will:</p> <ul style="list-style-type: none"> • Advocate and support agriculture, economic development and investment in our region. • Proactively communicate and advocate to Government bodies, to delivery positive tourism outcomes for our community, capitalising on opportunities as they arise. • Advocate for continued and enhanced funding to enable strategic investment in our roads, footpaths, and associated assets to support tourism, economic development and social inclusion and connection across our Shire. • Understand, support and advocate for services and associated skilled workforces to unlock economic and community development opportunities across our Shire. |
| Strategic Objective 2 | <p><i>A Healthy and Inclusive Community</i></p> <p>We will:</p> <ul style="list-style-type: none"> • Develop and/or maintain strong partnerships to deliver high quality services and sustainable infrastructure to enhance the social health and wellbeing outcomes for all our residents. • Plan for and support diverse housing options to meet community needs now and into the future. • Advocate, prioritise, and invest in infrastructure that supports an accessible, inclusive, and socially connected community to improve livability. • Advocate and support community safety initiatives, that enhance community safety and the liveability of our communities. • Promote and support volunteerism throughout our Shire, recognising that collaborative efforts can lead to enhanced outcomes for our communities. |
| Strategic Objective 3 | <p><i>A Resilient and Sustainable Natural Environment</i></p> <p>We will:</p> <ul style="list-style-type: none"> • Advocate and strategically position Council to maintain and enhance water security and harvesting. • Advocate for responsible land use, with consideration for the natural environment. • Embed climate change action into everything we do with a focus on decreased emissions, heat reduction and emergency management preparedness. • Provide innovative solutions that meet the specific requirements of our community to enable compliance with the State Government Circular Economy policy. • Elevate community education and positive engagement experience as a key priority while performing regulatory functions. • Support community groups to deliver on the Sport and Recreation Strategy and Recreation Reserve Master Plan initiatives, in alignment with Council's policies. |
| Strategic Objective 4 | <p><i>A Council that serves its community</i></p> <p>We will:</p> <ul style="list-style-type: none"> • Undertake robust and transparent planning and risk management to ensure our organisation is sustainable now and into the future. • Embed good governance practices into all decision making. • Advocate for our community, on matters that are important to the entire municipal district. • Build trust through engaging with our community, delivering quality services and outcomes. • Consider a broad base of evidence before making decisions, ensuring value for money and responsive, innovative services and solutions are provided. • Promote initiatives ensuring safety, respect, and equal opportunities for all genders, aiming to end family violence. |

2. Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2025/26 year and how these will contribute to achieving the strategic objectives outlined in the Draft Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



2.1 AN INNOVATIVE AND DIVERSIFIED ECONOMY

| <i>Service Area</i> | <i>Description of services provided</i> | | <i>2023/24 Actual \$'000</i> | <i>2024/25 Forecast \$'000</i> | <i>2025/26 Budget \$'000</i> |
|------------------------------------|--|----------------------------|--------------------------------------|--|--------------------------------------|
| Community and Economic Development | The service provides a range of services that facilitates an environment that is conducive to sustainable and growing local residential and business sectors. The services include town planning, economic development and building control. | Inc | 513,059 | 190,652 | 268,700 |
| | | Exp | 1,805,390 | 1,638,803 | 1,622,113 |
| | | <i>Surplus / (deficit)</i> | (1,292,331) | (1,448,151) | (1,353,413) |
| Saleyards | This service is responsible for the management and maintenance of the Warracknabeal Municipal Saleyard. | Inc | 100,514 | 82,170 | 99,000 |
| | | Exp | 138,585 | 115,566 | 117,684 |
| | | <i>Surplus / (deficit)</i> | (38,071) | (33,396) | (18,684) |
| Public Halls | This service provides contributions towards insurance for public halls. | Inc | - | - | - |
| | | Exp | 249,120 | 226,820 | 225,142 |
| | | <i>Surplus / (deficit)</i> | (249,120) | (226,820) | (225,142) |
| Other Heritage and Culture | This service provides a range of services that facilitates the maintenance and development of museums, other heritage buildings and cultures for the enjoyment of future generations. | Inc | 1,605 | 2,680 | 2,895 |
| | | Exp | 89,311 | 93,688 | 82,971 |
| | | <i>Surplus / (deficit)</i> | (87,706) | (91,008) | (80,076) |
| Roads, Streets and Footpaths | The service provides ongoing maintenance of the Council's roads, drains and footpaths. | Inc | 2,555,399 | 2,773,546 | 3,370,463 |
| | | Exp | 10,241,445 | 9,328,828 | 9,721,422 |
| | | <i>Surplus / (deficit)</i> | (7,686,046) | (6,555,282) | (6,350,959) |
| Tourism and Area Promotion | This service provides a range of services that facilitates the tourist industry, and the cleaning and maintenance of the tourist centre, caravan parks and public amenities. | Inc | 422,084 | 496,069 | 237,500 |
| | | Exp | 713,655 | 735,315 | 897,827 |
| | | <i>Surplus / (deficit)</i> | (291,571) | (239,246) | (660,327) |
| Passive Recreation | This service provides for the maintenance of public parks and gardens. | Inc | 78,100 | - | - |
| | | Exp | 232,151 | 174,846 | 263,983 |
| | | <i>Surplus / (deficit)</i> | (154,051) | (174,846) | (263,983) |
| Other Transport Services | This service provides for the works crew administration and plant operations as well as any private works. | Inc | 316,953 | 214,751 | 327,310 |
| | | Exp | 1,369,569 | 2,663,875 | 3,027,005 |
| | | <i>Surplus / (deficit)</i> | (1,052,616) | (2,449,124) | (2,699,695) |

Service Performance Outcome Indicators

| <i>Service</i> | <i>Indicator</i> | <i>2023/24 Actual</i> | <i>2024/25 Forecast</i> | <i>2025/26 Target</i> |
|---------------------------|---|---------------------------|-----------------------------|---------------------------|
| Roads | Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads. | 33 | 35 | 38 |
| Statutory Planning | Percentage of planning application decisions subject to review by VCAT that were not set aside | 100% | 100% | 100% |

INITIATIVES

| MAJOR PROJECTS/INITIATIVES | COUNCIL ROLE |
|--|--------------|
| Secure funding to develop the Hopetoun Former School Site for tourism initiatives. | Deliver |
| Secure funding for the construction of the Beulah Supermarket | Deliver |
| Apply for and allocate funding to develop and construct connecting footpaths, walkways, and trails to improve accessibility. | Deliver |
| Secure funding to widen our strategic road network across the Shire. | Deliver |
| Revision of the Road Management Plan and Road Hierarchy to meet legislative timeline requirements. | Deliver |
| Revision of the Asset Management Plan, and development of Asset Class Plans to enable and support informed decision making. | Deliver |
| Replace public toilet amenities across the Shire, with accessible and inclusive infrastructure. | Deliver |
| Support Progress Associations (or equivalent) to enact their Community Action Plans to deliver positive outcomes for their respective communities. | Partner |
| Finalise planning scheme amendments to support effective and efficient development and planning across the Shire. | Deliver |
| Complete town structure plans that inform long-term, strategic guidance for future development and change in a town or area, addressing issues like land use, housing, infrastructure, and community need. | Deliver |

| SERVICE AREA | INITIATIVES | COST |
|--|---|--|
| <i>Community and Economic Development</i> | <ul style="list-style-type: none"> • Warracknabeal Courthouse activation • Progress Association annual contributions • SHARE Grants • Events & community engagement initiatives • Grant writing community workshops and Economic Development initiatives • Heritage planning review • Planning scheme review • Legal cost for potential planning panels • Demolition of derelict buildings | <ul style="list-style-type: none"> \$5,000 \$17,072 \$60,000 \$18,000 \$21,000 \$45,000 \$75,000 \$30,000 \$150,000 |
| <i>Public Halls</i> | <ul style="list-style-type: none"> • Annual contribution | <ul style="list-style-type: none"> \$45,450 |
| <i>Tourism and Area Promotion</i> | <ul style="list-style-type: none"> • Visitor Economy Partnership initiatives | <ul style="list-style-type: none"> \$12,000 |

2.2 A HEALTHY AND INCLUSIVE COMMUNITY

| Service Area | Description of services provided | | 2023/24 Actual \$'000 | 2024/25 Forecast \$'000 | 2025/26 Budget \$'000 |
|----------------------------|---|----------------------------|-----------------------------|-------------------------------|-----------------------------|
| Health and Education | This service provides family oriented support services including kindergartens, maternal & child health, counselling & support, immunisation, holiday programs and health & safety. | Inc | 2,788,518 | 2,364,492 | 372,030 |
| | | Exp | 2,004,918 | 2,160,302 | 928,259 |
| | | <i>Surplus / (deficit)</i> | 783,600 | 204,190 | (556,229) |
| Aged & Disability Services | Council ceased offering CHSP services from the 1st July 2023 and regional assessment services from 1st July 2024. Council provides housing support and facilities for senior citizens buildings and meetings. | Inc | 2,404,233 | 369,953 | 328,792 |
| | | Exp | 481,932 | 185,894 | 201,458 |
| | | <i>Surplus / (deficit)</i> | 1,922,301 | 184,059 | 127,334 |
| Library Services | This service is the provision of mobile and static library services throughout the Shire. | Inc | 740,784 | 335,385 | 132,100 |
| | | Exp | 311,343 | 286,257 | 303,039 |
| | | <i>Surplus / (deficit)</i> | 429,441 | 49,128 | (170,939) |

Service Performance Outcome Indicators

| Service | Indicator | 2023/24 Actual | 2024/25 Forecast | 2025/26 Target |
|--------------------|--|-------------------|---------------------|-------------------|
| Libraries | Active library members in municipality | 16% | 18% | 20% |
| Food Safety | Percentage of critical and major non compliance notifications that are followed up by Council. | 0% | 0% | 0% |

INITIATIVES

| MAJOR PROJECTS/INITIATIVES | COUNCIL ROLE |
|---|--------------------|
| Provide diverse housing options across the Shire, in partnership with private developers and/or the community with priority to be given to the Hopetoun Former School site, Anderson Street Warracknabeal, Gibson Street Rupanyup and Cromie Street Murtoa. | Advocate & Partner |
| Support funding applications to expand connecting infrastructure in Murtoa to unlock housing opportunities. | Deliver |
| Utilise the Community Engagement Van to support Coffee with a Councillor, CEO drop-in sessions, and meetings with a Local Laws Officer engagement initiatives. | Deliver |
| Support community groups to utilise the Warracknabeal and Rupanyup Library buildings to meet the diverse needs of the community, whilst also focusing on the expansion of the Minyip and Hopetoun Library sites. | Deliver |
| Champion Emerge to be the Wimmera Southern Mallee Early Years Leader to enhance developmental outcomes for our youngest people. | Deliver |
| Champion West Wimmera Health Service to deliver Maternal Child Health Services in alignment with the Wimmera Southern Mallee By5 Vision | Advocate |

| SERVICE AREA | INITIATIVES | COST |
|-----------------------------|---|----------|
| Health and Education | • Western Bulldogs Community Foundation | \$50,000 |
| Library Services | • Programmed activities and self service and engagement van initiatives | \$9,500 |
| | • Contribution for venues for library services throughout the shire | \$11,000 |

2.3 A RESILIENT AND SUSTAINABLE NATURAL ENVIRONMENT

| Service Area | Description of services provided | | 2023/24 Actual \$'000 | 2024/25 Forecast \$'000 | 2025/26 Budget \$'000 |
|--|--|----------------------------|-----------------------------|-------------------------------|-----------------------------|
| Active Recreation | This service provides for the contributions and maintenance of indoor and outdoor sporting complexes, clubs, amenities and recreation officer. | Inc | 87,631 | 138,839 | 1,197,152 |
| | | Exp | 818,282 | 671,408 | 1,893,636 |
| | | Surplus / (deficit) | (730,651) | (532,569) | (696,484) |
| Swimming Areas and Beaches | This service provides for the contributions and maintenance of swimming pools as well as the contribution to the weir pools. | Inc | 23,938 | 78,125 | 980,388 |
| | | Exp | 353,240 | 356,947 | 458,563 |
| | | Surplus / (deficit) | (329,302) | (278,822) | 521,825 |
| Street Cleaning, Lighting and Beautification | This service provides for the cleaning, lighting and beautification of Council's streets. | Inc | 104 | - | - |
| | | Exp | 1,059,819 | 793,594 | 1,371,166 |
| | | Surplus / (deficit) | (1,059,715) | (793,594) | (1,371,166) |
| Law, Order and Public Safety | This service provides support services including fire prevention, animal control, local laws, emergency services and natural disaster | Inc | 84,858 | 633,454 | 67,438 |
| | | Exp | 372,712 | 363,389 | 365,983 |
| | | Surplus / (deficit) | (287,854) | 270,065 | (298,545) |
| Waste Management and Environment | This service is responsible for garbage, transfer stations, septic tanks, kerbside recycling and land care operations of Council. | Inc | 327,558 | 230,205 | 285,500 |
| | | Exp | 2,468,476 | 2,301,487 | 2,729,594 |
| | | Surplus / (deficit) | (2,140,918) | (2,071,282) | (2,444,094) |

Service Performance Outcome Indicators

| Service | Indicator | 2023/24 Actual | 2024/25 Forecast | 2025/26 Target |
|---------------------------|--|-------------------|---------------------|-------------------|
| Animal Management | Animal management prosecutions | 100% | 100% | 100% |
| Aquatic Facilities | Utilisation of aquatic facilities | 0.57 | 0.65 | 0.70 |
| Waste Collection | Kerbside collection waste diverted from landfill | 17% | 20% | 22% |

INITIATIVES

| MAJOR PROJECTS/INITIATIVES | COUNCIL ROLE |
|--|---------------------|
| Work in partnership with the community, to advocate and secure funding for the ANZAC Park Warracknabeal redevelopment. | Advocate |
| Work in partnership with the community to advocate and secure funding for Murtoa Recreation Reserve Community Centre redevelopment. | Advocate Partner |
| Support Recreation Reserves and Sporting Clubs to enact their Master Plans where co-contributions are provided to apply for funding opportunities. | Partner Deliver |
| We will advocate for high security recreational water to maintain our weir pools and lakes. | Advocacy |
| Investigate alternatives to transfer station waste and recycling collection, to meet our diverse community needs, that is financially sustainable now and into the future. | Deliver |
| Urban township tree planting to mitigate heat impacts, address climate change to beautify our Shire. | Deliver |

| SERVICE AREA | INITIATIVES | COST |
|---|--|-----------|
| <i>Active Recreation</i> | • Annual contributions to Recreation Reserves | \$194,199 |
| <i>Swimming Areas and Beaches</i> | • Annual contributions to Swimming pools | \$269,429 |
| | • Pool start ups and shut downs | \$20,000 |
| | • Emergency allocation per pool | \$35,000 |
| | • Annual contributions to Weir pools | \$40,213 |
| | • Warracknabeal weir pool clean | \$10,000 |
| <i>Law, Order and Public Safety</i> | • Pigeon control program | \$18,000 |
| | • Legal costs for prosecution for failure to comply with Fire Prevention Notices | \$10,000 |
| <i>Waste Management and Environment</i> | • Allowance for illegal dumping | \$25,000 |
| | • Green waste mulching | \$100,000 |
| | • Tree Management | \$240,000 |
| | • Roadside spraying | \$85,000 |
| | • Educational materials & Master Environment Strategy initiatives | \$40,000 |

2.4 A COUNCIL THAT SERVES ITS COMMUNITY

| Service Area | Description of services provided | | 2023/24 Actual \$'000 | 2024/25 Forecast \$'000 | 2025/26 Budget \$'000 |
|---|---|----------------------------|-----------------------------|-------------------------------|-----------------------------|
| Councillors, Chief Executive and Executive Team | This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas. | Inc | 20,854 | 15,692 | 20,734 |
| | | Exp | 2,486,399 | 2,811,496 | 3,229,149 |
| | | <i>Surplus / (deficit)</i> | (2,465,545) | (2,795,804) | (3,208,415) |
| Information Services | This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way. | Inc | 184,094 | - | - |
| | | Exp | 1,170,579 | 1,053,865 | 1,192,192 |
| | | <i>Surplus / (deficit)</i> | (986,485) | (1,053,865) | (1,192,192) |
| Customer Service and Administration Staff and Municipal Offices | This service provides Council with strategic and operational organisation development support. It provides meeting rooms and function venues for Council use. It also provides a customer interface for an increasing number of service units and a wide range of transactions. The service is delivered through two customer service centres, a free call number and an emergency after hours service. | Inc | 17,964 | 16,377 | 12,600 |
| | | Exp | 1,023,707 | 665,996 | 468,222 |
| | | <i>Surplus / (deficit)</i> | (1,005,743) | (649,619) | (455,622) |
| Engineering, Design and Asset Management | This area includes the Director and Council Officers and associated costs of supporting these positions. | Inc | 29,049 | 30,942 | 8,000 |
| | | Exp | 832,696 | 1,037,078 | 1,305,227 |
| | | <i>Surplus / (deficit)</i> | (803,647) | (1,006,136) | (1,297,227) |
| Accounting and Finance | This service predominately provides financial based services to both internal and external customers including the management of Council's finances, payments of salaries and wages to Council employees, procurement and contracting of services, raising and collection of rates and charges and valuation of properties throughout the municipality. | Inc | 14,032,041 | 13,599,878 | 13,913,748 |
| | | Exp | 997,008 | 927,743 | 1,041,636 |
| | | <i>Surplus / (deficit)</i> | 13,035,033 | 12,672,135 | 12,872,112 |

Service Performance Outcome Indicators

| Service | Indicator | 2023/24 Actual | 2024/25 Forecast | 2025/26 Target |
|-------------------|---|-------------------|---------------------|-------------------|
| Governance | Community satisfaction rating out of 100 with the consultation and engagement efforts of Council. | 58 | 59 | 60 |

INITIATIVES

| MAJOR PROJECTS/INITIATIVES | COUNCIL ROLE |
|--|---------------------|
| Advocacy to Government on key initiatives outlined in Council's Position Statement on Mining, Renewables and Transmission | Advocacy |
| Revision of the Workforce Plan and Gender Equality Action Plan | Deliver |
| Annual Budget and Long Term Financial Plan revision to meet legislative timeframes. | Deliver |
| Development of the Annual Report, including Annual Financial Statements and Performance Report to meet legislative timeframes. | Deliver |
| Revision of the ICT and Business Transformation Strategy | Deliver |
| Annual Councillor training to meet the requirements of the Local Government Act 2020. | Partner Deliver |
| Continued development and revision of Key Priority Project Advocacy documents to support funding submissions and advocacy to Government. | Advocacy Deliver |
| Revision of the Community Engagement Policy and development of Guidelines to reflect community expectations. | Deliver |
| Advocacy for the increase of the Financial Assistance Grant to meet Council's increasing operational and renewal gap demands. | Advocacy |
| Promote zero-tolerance messaging around family violence through Councils social media platforms, and support / actively participate in events. | Deliver |
| Apply a Gender Lens or Gender Impact Assessment when developing policies and programs in delivering services that are to be provided to the public or have a direct and significant impact on the public or workplace. | Deliver |

| SERVICE AREA | INITIATIVES | COST |
|---|---|-----------------------|
| Councillors, Chief Executive and Executive Team | <ul style="list-style-type: none"> Councillor training and development Staff training and development | \$65,000 \$165,000 |
| Information Services | <ul style="list-style-type: none"> IT strategy development | \$30,000 |
| Director, Contracts, Design and Asset Management | <ul style="list-style-type: none"> Asbestos Audit | \$30,000 |
| Accounting and Finance | <ul style="list-style-type: none"> Legal costs associated with s181 sales of rate properties | \$100,000 |

SERVICE PERFORMANCE OUTCOME INDICATORS

| <i>Service</i> | <i>Indicator</i> | <i>Performance Measure</i> | <i>Computation</i> |
|----------------------------------|-----------------------------|--|--|
| Governance | Consultation and engagement | Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council) | Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement |
| Statutory Planning | Service standard | Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes) | [Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100 |
| Roads | Condition | Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal) | [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100 |
| Libraries | Participation | Library membership (Percentage of the population that are registered library members) | [Number of registered library members / Population] x100 |
| Waste Management | Waste diversion | Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill) | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 |
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population) | Number of visits to aquatic facilities / Population |
| Animal Management | Health and safety | Animal management prosecutions. (Percentage of animal management prosecutions which are successful) | Number of successful animal management prosecutions / Total number of animal management prosecutions |
| Food Safety | Health and safety | Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Maternal and Child Health | Participation | Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service) | [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100 |
| | Participation | Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service) | [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100 |

2.6 PERFORMANCE STATEMENT

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2023/24 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report.

The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.7 RECONCILIATION WITH BUDGETED OPERATING RESULT

| | <i>Net Cost</i> \$'000 | <i>Expenditure</i> \$'000 | <i>Revenue</i> \$'000 |
|---|---------------------------|------------------------------|--------------------------|
| An Innovative and Diversified Economy | (11,652,279) | 15,958,147 | 4,305,868 |
| A Healthy and Inclusive Community | (599,834) | 1,432,756 | 832,922 |
| A Resilient and Sustainable Natural Environment | (4,288,464) | 6,818,942 | 2,530,478 |
| A Council that serves its community | (6,900,592) | 7,236,426 | 335,834 |
| Total services and initiatives | (23,441,169) | 31,446,271 | 8,005,102 |
| Deficit before funding sources | (23,441,169) | | |
| <u>Funding sources added in:</u> | | | |
| Victorian Grants Commission | 7,393,408 | | |
| Rates and charges revenue | 15,590,269 | | |
| Total funding sources | 22,983,677 | | |
| Operating surplus/(deficit) for the year | (457,492) | | |

3. Financial Statements

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

COMPREHENSIVE INCOME STATEMENT

For the four years ending 30 June 2029

| | Note | Forecast 2024/25 \$ | Budget 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|--|--------|---------------------------|-------------------------|-------------------|-------------------|-------------------|
| Income / Revenue | | | | | | |
| Rates and charges | 4.1.1 | 15,033,735 | 15,590,269 | 16,057,977 | 16,539,716 | 17,035,908 |
| Statutory fees and fines | 4.1.2 | 240,973 | 183,200 | 188,696 | 194,357 | 200,188 |
| User fees | 4.1.3 | 615,844 | 657,775 | 677,508 | 697,833 | 718,769 |
| Grants - operating | 4.1.4 | 9,762,372 | 8,986,014 | 8,328,594 | 8,578,452 | 8,835,806 |
| Grants - capital | 4.1.4 | 3,781,605 | 4,567,705 | 2,163,000 | 2,227,890 | 2,294,727 |
| Contributions - monetary | 4.1.5 | 170,333 | 164,548 | 50,000 | 51,500 | 53,045 |
| Net gain (or loss) on disposal of property, infrastructure, plant and equipment | | (150,047) | 300,000 | (150,000) | (154,500) | (159,135) |
| Other income | 4.1.6 | 747,436 | 539,268 | 555,446 | 572,109 | 589,273 |
| Total income / revenue | | 30,202,251 | 30,988,779 | 27,871,221 | 28,707,358 | 29,568,579 |
| Expenses | | | | | | |
| Employee costs | 4.1.7 | 12,484,989 | 11,853,379 | 11,899,981 | 12,256,980 | 12,624,690 |
| Materials and services | 4.1.8 | 6,583,676 | 9,033,739 | 6,082,083 | 6,234,135 | 6,389,988 |
| Bad & Doubtful Debts | | 4394 | 4,000 | 4,120 | 4,244 | 4,371 |
| Depreciation | 4.1.9 | 6,604,606 | 7,822,116 | 7,900,337 | 7,979,340 | 8,059,134 |
| Contributions and donations | | 569,178 | 626,361 | 645,152 | 664,507 | 684,442 |
| Borrowing costs | | 25,881 | 16,116 | 16,599 | 17,097 | 17,610 |
| Other expenses | 4.1.12 | 1,973,994 | 2,090,559 | 2,142,823 | 2,196,393 | 2,251,303 |
| Total expenses | | 28,246,718 | 31,446,271 | 28,691,095 | 29,352,697 | 30,031,538 |
| Surplus/(deficit) for the year | | 1,955,532 | (457,492) | (819,874) | (645,339) | (462,959) |
| Other comprehensive income | | | | | | |
| <i>Items that will not be reclassified to surplus or deficit in future periods</i> | | | | | | |
| Net asset revaluation gain /(loss) | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total other comprehensive income | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total comprehensive result | | 2,955,532 | 542,508 | 180,126 | 354,661 | 537,041 |

BALANCE SHEET

For the four years ending 30 June 2029

| | Note | Forecast 2024/25 \$ | Budget 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|---|--------------|---------------------------|-------------------------|--------------------|--------------------|--------------------|
| ASSETS | | | | | | |
| Cash and cash equivalents | | 4,322,463 | 2,824,615 | 1,905,016 | 2,478,399 | 3,830,887 |
| Trade and other receivables | | 1,700,000 | 1,600,000 | 1,700,000 | 1,700,000 | 1,700,000 |
| Other financial assets | | 446,000 | 459,380 | 473,161 | - | - |
| Inventories | | 472,158 | 486,323 | 694,912 | 715,760 | 737,233 |
| Prepayments | | 150,000 | 154,500 | 159,135 | 163,909 | 168,826 |
| Other assets | | 271,920 | 280,078 | 288,480 | 297,134 | 306,048 |
| Total current assets | 4.2.1 | 7,362,541 | 5,804,895 | 5,220,705 | 5,355,202 | 6,742,994 |
| Non-current assets | | | | | | |
| Other financial assets | | 437,692 | 450,823 | - | - | - |
| Investments in associates, joint arrangement and subsidiaries | | 288,241 | 294,006 | 299,886 | 305,884 | 312,001 |
| Property, infrastructure, plant & equipment | | 227,242,920 | 228,979,818 | 229,413,987 | 229,710,852 | 229,059,270 |
| Right-of-use assets | 4.2.4 | 1,047,288 | 822,288 | 597,288 | 372,288 | 147,288 |
| Total non-current assets | 4.2.1 | 229,016,141 | 230,546,935 | 230,311,161 | 230,389,024 | 229,518,559 |
| Total assets | | 236,378,682 | 236,351,830 | 235,531,866 | 235,744,226 | 236,261,554 |
| LIABILITIES | | | | | | |
| Current liabilities | | | | | | |
| Trade and other payables | | 737,508 | 1,084,699 | 921,239 | 927,411 | 1,104,870 |
| Trust funds and deposits | | 1,400,000 | 1,240,000 | 700,000 | 721,000 | 742,630 |
| Contract and other liabilities | | 1,157,398 | - | - | - | - |
| Provisions | | 2,863,172 | 2,954,172 | 3,045,559 | 3,139,524 | 3,236,142 |
| Interest-bearing liabilities | 4.2.3 | 42,848 | 44,966 | 47,189 | 49,522 | 51,971 |
| Lease liabilities | 4.2.4 | 369,890 | 369,764 | 243,764 | 126,764 | - |
| Total current liabilities | 4.2.2 | 6,570,816 | 5,693,601 | 4,957,752 | 4,964,221 | 5,135,613 |
| Non-current liabilities | | | | | | |
| Provisions | | 537,608 | 890,428 | 917,141 | 944,655 | 972,995 |
| Interest-bearing liabilities | 4.2.3 | 396,634 | 351,668 | 304,479 | 254,957 | 202,986 |
| Lease liabilities | 4.2.4 | 538,000 | 538,000 | 294,236 | 167,472 | - |
| Total non-current liabilities | 4.2.2 | 1,472,242 | 1,780,096 | 1,515,856 | 1,367,084 | 1,175,981 |
| Total liabilities | | 8,043,058 | 7,473,698 | 6,473,608 | 6,331,306 | 6,311,594 |
| Net assets | | 228,335,624 | 228,878,132 | 229,058,258 | 229,412,920 | 229,949,960 |
| EQUITY | | | | | | |
| Accumulated surplus | | 88,135,204 | 87,677,712 | 86,857,838 | 86,212,500 | 85,749,540 |
| Reserves | | 140,200,420 | 141,200,420 | 142,200,420 | 143,200,420 | 144,200,420 |
| Total equity | | 228,335,624 | 228,878,132 | 229,058,258 | 229,412,920 | 229,949,960 |

STATEMENT OF CHANGES IN EQUITY

For the four years ending 30 June 2029

| | Note | Total \$ | Accumulated Surplus \$ | Revaluation Reserve \$ | Other Reserves \$ |
|---|-------|--------------------|------------------------------|------------------------------|-------------------------|
| 2025 Forecast Actual | | | | | |
| Balance at beginning of the financial year | | 225,380,092 | 86,179,672 | 139,185,866 | 14,554 |
| Surplus/(deficit) for the year | | 1,955,532 | 1,955,532 | - | - |
| Net asset revaluation gain/(loss) | | 1,000,000 | - | 1,000,000 | - |
| Balance at end of the financial year | | 228,335,624 | 88,135,204 | 140,185,866 | 14,554 |
| 2026 Budget | | | | | |
| Balance at beginning of the financial year | | 228,335,624 | 88,135,204 | 140,185,866 | 14,554 |
| Surplus/(deficit) for the year | | (457,492) | (457,492) | - | - |
| Net asset revaluation gain/(loss) | | 1,000,000 | - | 1,000,000 | - |
| Balance at end of the financial year | 4.3.2 | 228,878,132 | 87,677,712 | 141,185,866 | 14,554 |
| 2027 | | | | | |
| Balance at beginning of the financial year | | 228,878,132 | 87,677,712 | 141,185,866 | 14,554 |
| Surplus/(deficit) for the year | | (819,874) | (819,874) | - | - |
| Net asset revaluation gain/(loss) | | 1,000,000 | - | 1,000,000 | - |
| Balance at end of the financial year | | 229,058,258 | 86,857,838 | 142,185,866 | 14,554 |
| 2028 | | | | | |
| Balance at beginning of the financial year | | 229,058,258 | 86,857,838 | 142,185,866 | 14,554 |
| Surplus/(deficit) for the year | | (645,339) | (645,339) | - | - |
| Net asset revaluation gain/(loss) | | 1,000,000 | - | 1,000,000 | - |
| Balance at end of the financial year | | 229,412,920 | 86,212,500 | 143,185,866 | 14,554 |
| 2029 | | | | | |
| Balance at beginning of the financial year | | 229,412,920 | 86,212,500 | 143,185,866 | 14,554 |
| Surplus/(deficit) for the year | | (462,959) | (462,959) | - | - |
| Net asset revaluation gain/(loss) | | 1,000,000 | - | 1,000,000 | - |
| Balance at end of the financial year | | 229,949,960 | 85,749,540 | 144,185,866 | 14,554 |

STATEMENT OF CASH FLOWS

For the four years ending 30 June 2029

| | Note | Forecast 2024/25 \$ | Budget 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|---|--------------|---------------------------|-------------------------|-----------------------|-----------------------|-----------------------|
| | | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) |
| Cash flows from operating activities | | | | | | |
| Rates and charges | | 13,333,735 | 13,990,269 | 14,357,977 | 14,839,716 | 15,335,908 |
| Statutory fees and fines | | 174,645 | 183,200 | 188,696 | 194,357 | 200,188 |
| User fees | | 115,294 | 657,775 | 677,508 | 697,833 | 718,769 |
| Grants - operating | | 9,762,372 | 8,986,014 | 8,328,594 | 8,578,452 | 8,835,806 |
| Grants - capital | | 3,781,605 | 4,567,705 | 2,163,000 | 2,227,890 | 2,294,727 |
| Contributions - monetary | | 170,333 | 164,548 | 50,000 | 51,500 | 53,045 |
| Interest received | | 166,513 | 162,000 | 45,000 | 45,000 | 45,000 |
| Trust funds and deposits taken/repaid | | 500,000 | 482,667 | 497,147 | 512,061 | 527,423 |
| Other receipts | | 580,923 | 377,268 | 510,446 | 527,109 | 544,273 |
| Net GST refund / payment | | 658,368 | 600,000 | 600,000 | 600,000 | 600,000 |
| Employee costs | | (12,484,989) | (11,853,379) | (12,699,981) | (12,256,980) | (12,624,690) |
| Materials and services | | (6,583,676) | (9,033,739) | (7,264,545) | (7,921,159) | (7,581,688) |
| Other payments | | (1,404,816) | (1,464,197) | (1,875,284) | (1,497,578) | (1,916,694) |
| Net cash provided by/(used in) operating activities | 4.4.1 | 8,770,306 | 7,820,130 | 5,578,558 | 6,598,202 | 7,032,065 |
| Cash flows from investing activities | | | | | | |
| Payments for property, infrastructure, plant and equipment | | (10,612,799) | (8,559,014) | (5,284,369) | (5,303,700) | (5,450,861) |
| Proceeds from sale of property, infrastructure, plant and equipment | | (150,047) | 300,000 | (150,000) | (154,500) | (159,135) |
| Proceeds from sale of investments | | - | (1,000,000) | (1,000,000) | (500,000) | - |
| Net cash provided by/ (used in) investing activities | 4.4.2 | (10,762,846) | (9,259,014) | (6,434,369) | (5,958,200) | (5,609,996) |
| Cash flows from financing activities | | | | | | |
| Finance costs | | (15,605) | (16,116) | (16,599) | (17,097) | (17,610) |
| Repayment of borrowings | | (40,829) | (42,848) | (47,189) | (49,522) | (51,971) |
| Net cash provided by/(used in) financing activities | 4.4.3 | (66,710) | (58,964) | (63,788) | (66,619) | (69,581) |
| Net increase/(decrease) in cash & cash equivalents | | (2,059,250) | (1,497,848) | (919,599) | 573,383 | 1,352,488 |
| Cash and cash equivalents at the beginning of the financial year | | 6,381,713 | 4,322,463 | 2,824,615 | 1,905,016 | 2,478,399 |
| Cash and cash equivalents at the end of the financial year | | 4,322,463 | 2,824,615 | 1,905,016 | 2,478,399 | 3,830,887 |

STATEMENT OF CAPITAL WORKS

For the four years ending 30 June 2029

| | Note | Forecast 2024/25 \$ | Budget 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|--|-------|---------------------------|-------------------------|------------------|------------------|------------------|
| Property | | | | | | |
| Buildings | | | | | | |
| Building | | 3,658,855 | 340,000 | 300,000 | 225,000 | 275,000 |
| Total buildings | | 3,658,855 | 340,000 | 300,000 | 225,000 | 275,000 |
| Total property | | 3,658,855 | 340,000 | 300,000 | 225,000 | 275,000 |
| Plant and equipment | | | | | | |
| Plant, machinery and equipment | | 1,288,155 | 1,295,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Fixtures, fittings and furniture | | 14,519 | - | 5,000 | 5,000 | 5,000 |
| Computers and telecommunications | | 265,000 | 60,000 | 65,000 | 65,000 | 65,000 |
| Library books | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total plant and equipment | | 1,587,674 | 1,375,000 | 1,090,000 | 1,090,000 | 1,090,000 |
| Infrastructure | | | | | | |
| Roads | | 4,249,042 | 4,654,143 | 3,144,369 | 3,238,700 | 3,335,861 |
| Bridges | | - | - | - | - | - |
| Footpaths | | 491,766 | 270,916 | 300,000 | 300,000 | 300,000 |
| Kerb & Channel | | 348,383 | 392,852 | 150,000 | 150,000 | 150,000 |
| Drainage | | - | 75,600 | 50,000 | 50,000 | 50,000 |
| Recreational, leisure and community facilities | | 277,079 | 1,450,503 | 50,000 | 50,000 | 50,000 |
| Parks, open space and streetscapes | | - | - | 50,000 | 50,000 | 50,000 |
| Waste management | | - | - | 150,000 | 150,000 | 150,000 |
| Total infrastructure | | 5,366,270 | 6,844,014 | 3,894,369 | 3,988,700 | 4,085,861 |
| Total capital works expenditure | 4.5.1 | 10,612,799 | 8,559,014 | 5,284,369 | 5,303,700 | 5,450,861 |
| <i>Represented by:</i> | | | | | | |
| New asset expenditure | | 3,678,855 | 767,402 | 1,140,000 | 1,140,000 | 1,140,000 |
| Asset renewal expenditure | | 6,308,482 | 4,564,111 | 3,794,369 | 3,813,700 | 3,960,861 |
| Asset upgrade expenditure | | 625,462 | 3,227,501 | 350,000 | 350,000 | 350,000 |
| Total capital works expenditure | 4.5.1 | 10,612,799 | 8,559,014 | 5,284,369 | 5,303,700 | 5,450,861 |
| Funding sources represented by: | | | | | | |
| Grants | | 3,781,605 | 6,038,962 | 2,163,000 | 2,227,890 | 2,294,727 |
| Contributions | | 170,333 | 45,000 | - | - | - |
| Council cash | | 6,660,861 | 2,475,052 | 3,121,369 | 3,125,810 | 3,156,134 |
| Borrowings | | - | - | - | - | - |
| Total capital works expenditure | 4.5.1 | 10,612,799 | 8,559,014 | 5,284,369 | 5,353,700 | 5,450,861 |

STATEMENT OF HUMAN RESOURCES

For the four years ending 30 June 2029

| Note | Forecast 2024/25 \$ | Budget 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|--------------------------------|---------------------------|-------------------------|-------------------|-------------------|-------------------|
| Staff expenditure | | | | | |
| Employee costs - operating | 11,709,413 | 13,505,915 | 13,462,281 | 13,757,722 | 14,149,453 |
| Employee costs - capital | 850,000 | 800,000 | 700,000 | 700,000 | 700,000 |
| Total staff expenditure | 12,559,413 | 14,305,915 | 14,162,281 | 14,457,722 | 14,849,453 |
| Staff numbers | | | | | |
| | FTE | FTE | FTE | FTE | FTE |
| Employees | 106.7 | 106.7 | 102.7 | 102.7 | 102.7 |
| Total staff numbers | 106.7 | 106.7 | 102.7 | 102.7 | 102.7 |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| DEPARTMENT | Budget 2025/26 | Permanent Full Time | Permanent Part Time | Casual |
|--|-------------------|------------------------|------------------------|----------|
| Community Services | 315,351 | 176,615 | 138,736 | - |
| Corporate Services | 785,564 | 785,564 | - | - |
| Economic Development | 438,401 | 438,401 | - | - |
| Engineering | 7,777,352 | 7,602,822 | 174,530 | - |
| Governance | 1,583,970 | 1,296,690 | 287,281 | - |
| Recreation, Culture and Leisure Services | 435,365 | 258,394 | 176,970 | - |
| Regulatory Services | 813,732 | 718,394 | 95,338 | - |
| Waste and Environment | 556,179 | 556,179 | - | - |
| Total permanent staff expenditure | 12,705,915 | 11,833,061 | 872,854 | - |
| Capitalised labour costs | 800,000 | | | |
| Total expenditure | 13,505,915 | | | |

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

| DEPARTMENT | Budget 2025/26 | Permanent Full Time | Permanent Part Time | Casual |
|--|-------------------|------------------------|------------------------|----------|
| Community Services | 4.0 | 1.5 | 2.5 | - |
| Corporate Services | 5.0 | 5.0 | - | - |
| Economic Development | 3.0 | 3.0 | - | - |
| Engineering | 70.7 | 69.0 | 1.7 | - |
| Governance | 9.6 | 7.0 | 2.6 | - |
| Recreation, Culture and Leisure Services | 3.8 | 2.0 | 1.8 | - |
| Regulatory Services | 5.6 | 5.0 | 0.6 | - |
| Waste and Environment | 5.0 | 5.0 | - | - |
| Total staff | 106.7 | 97.5 | 9.2 | - |

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

For the four years ending 30 June 2029

| | 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|-----------------------------------|------------------|------------------|------------------|------------------|
| COMMUNITY SERVICES | | | | |
| Permanent - Full time | 176,615 | 0 | 0 | 0 |
| Women | 176,615 | 0 | 0 | 0 |
| Men | 0 | 0 | 0 | 0 |
| Permanent - Part time | 138,736 | 0 | 0 | 0 |
| Women | 138,736 | 0 | 0 | 0 |
| Men | 0 | 0 | 0 | 0 |
| Total Community Services | 315,351 | 0 | 0 | 0 |
| CORPORATE SERVICES | | | | |
| Permanent - Full time | 785,564 | 809,131 | 833,405 | 858,407 |
| Women | 785,564 | 809,131 | 833,405 | 858,407 |
| Men | 0 | 0 | 0 | 0 |
| Permanent - Part time | 0 | 0 | 0 | 0 |
| Women | 0 | 0 | 0 | 0 |
| Men | 0 | 0 | 0 | 0 |
| Total Corporate Services | 785,564 | 809,131 | 833,405 | 858,407 |
| ECONOMIC DEVELOPMENT | | | | |
| Permanent - Full time | 438,401 | 451,553 | 465,100 | 479,053 |
| Women | 199,820 | 205,814 | 211,989 | 218,348 |
| Men | 238,582 | 245,739 | 253,111 | 260,705 |
| Permanent - Part time | 0 | 0 | 0 | 0 |
| Women | 0 | 0 | 0 | 0 |
| Men | 0 | 0 | 0 | 0 |
| Total Economic Development | 438,401 | 451,553 | 465,100 | 479,053 |
| ENGINEERING | | | | |
| Permanent - Full time | 7,602,822 | 7,830,907 | 8,065,834 | 8,307,809 |
| Women | 301,924 | 310,982 | 320,311 | 329,921 |
| Men | 7,300,898 | 7,519,925 | 7,745,522 | 7,977,888 |
| Permanent - Part time | 174,530 | 179,765 | 185,158 | 190,713 |
| Women | 19,529 | 20,115 | 20,719 | 21,340 |
| Men | 155,000 | 159,650 | 164,440 | 169,373 |
| Total Engineering | 7,777,352 | 8,010,672 | 8,250,992 | 8,498,522 |
| GOVERNANCE | | | | |
| Permanent - Full time | 1,296,690 | 1,335,591 | 1,375,658 | 1,416,928 |
| Women | 757,145 | 779,860 | 803,255 | 827,353 |
| Men | 539,545 | 555,731 | 572,403 | 589,575 |
| Permanent - Part time | 287,281 | 295,899 | 304,776 | 313,919 |
| Women | 287,281 | 295,899 | 304,776 | 313,919 |
| Men | 0 | 0 | 0 | 0 |
| Total Governance | 1,583,970 | 1,631,490 | 1,680,434 | 1,730,847 |

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

For the four years ending 30 June 2029

| | 2025/26 \$ | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
|---|-------------------|-------------------|-------------------|-------------------|
| RECREATION, CULTURE AND LEISURE SERVICES | | | | |
| Permanent - Full time | 258,394 | 266,146 | 274,131 | 282,354 |
| Women | 258,394 | 266,146 | 274,131 | 282,354 |
| Men | 0 | 0 | 0 | 0 |
| Permanent - Part time | 176,970 | 182,279 | 100,320 | 103,330 |
| Women | 94,562 | 97,398 | 100,320 | 103,330 |
| Men | 82,409 | 84,881 | 0 | 0 |
| Total Recreation, Culture and Leisure Services | 435,365 | 448,426 | 374,451 | 385,684 |
| REGULATORY SERVICES | | | | |
| Permanent - Full time | 718,394 | 739,946 | 762,145 | 785,009 |
| Women | 0 | 0 | 0 | 0 |
| Men | 718,394 | 739,946 | 762,145 | 785,009 |
| Permanent - Part time | 95,338 | 98,198 | 101,144 | 104,178 |
| Women | 95,338 | 98,198 | 101,144 | 104,178 |
| Men | 0 | 0 | 0 | 0 |
| Total Regulatory Services | 813,732 | 838,144 | 863,288 | 889,187 |
| WASTE AND ENVIRONMENT | | | | |
| Permanent - Full time | 556,179 | 572,865 | 590,051 | 607,752 |
| Women | 157,896 | 162,633 | 167,512 | 172,538 |
| Men | 398,283 | 410,232 | 422,538 | 435,215 |
| Permanent - Part time | 0 | 0 | 0 | 0 |
| Women | 0 | 0 | 0 | 0 |
| Men | 0 | 0 | 0 | 0 |
| Total Waste and Environment | 556,179 | 572,865 | 590,051 | 607,752 |
| Capitalised labour costs | 800,000 | 700,000 | 700,000 | 700,000 |
| Total staff expenditure | 13,505,915 | 13,462,281 | 13,757,722 | 14,149,453 |

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

For the four years ending 30 June 2029

| | 2025/26 FTE | 2026/27 FTE | 2027/28 FTE | 2028/29 FTE |
|-----------------------------------|----------------|----------------|----------------|----------------|
| COMMUNITY SERVICES | | | | |
| Permanent - Full time | 1.5 | 0.0 | 0.0 | 0.0 |
| Women | 1.5 | 0.0 | 0.0 | 0.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 2.5 | 0.0 | 0.0 | 0.0 |
| Women | 2.5 | 0.0 | 0.0 | 0.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Community Services | 4.0 | 0.0 | 0.0 | 0.0 |
| CORPORATE SERVICES | | | | |
| Permanent - Full time | 5.0 | 5.0 | 5.0 | 5.0 |
| Women | 5.0 | 5.0 | 5.0 | 5.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 0.0 | 0.0 | 0.0 | 0.0 |
| Women | 0.0 | 0.0 | 0.0 | 0.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Corporate Services | 5.0 | 5.0 | 5.0 | 5.0 |
| ECONOMIC DEVELOPMENT | | | | |
| Permanent - Full time | 3.0 | 3.0 | 3.0 | 3.0 |
| Women | 1.0 | 1.0 | 1.0 | 1.0 |
| Men | 2.0 | 2.0 | 2.0 | 2.0 |
| Permanent - Part time | 0.0 | 0.0 | 0.0 | 0.0 |
| Women | 0.0 | 0.0 | 0.0 | 0.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Economic Development | 3.0 | 3.0 | 3.0 | 3.0 |
| ENGINEERING | | | | |
| Permanent - Full time | 69.0 | 69.0 | 69.0 | 69.0 |
| Women | 3.0 | 3.0 | 3.0 | 3.0 |
| Men | 66.0 | 66.0 | 66.0 | 66.0 |
| Permanent - Part time | 1.7 | 1.7 | 1.7 | 1.7 |
| Women | 0.2 | 0.2 | 0.2 | 0.2 |
| Men | 1.5 | 1.5 | 1.5 | 1.5 |
| Total Engineering | 70.7 | 70.7 | 70.7 | 70.7 |
| GOVERNANCE | | | | |
| Permanent - Full time | 7.0 | 7.0 | 7.0 | 7.0 |
| Women | 4.0 | 4.0 | 4.0 | 4.0 |
| Men | 3.0 | 3.0 | 3.0 | 3.0 |
| Permanent - Part time | 2.6 | 2.6 | 2.6 | 2.6 |
| Women | 2.6 | 2.6 | 2.6 | 2.6 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Community Services | 9.6 | 9.6 | 9.6 | 9.6 |

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

For the four years ending 30 June 2029

| | 2025/26 FTE | 2026/27 FTE | 2027/28 FTE | 2028/29 FTE |
|---|----------------|----------------|----------------|----------------|
| RECREATION, CULTURE AND LEISURE SERVICES | | | | |
| Permanent - Full time | 2.0 | 2.0 | 2.0 | 2.0 |
| Women | 2.0 | 2.0 | 2.0 | 2.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 1.8 | 1.8 | 1.8 | 1.8 |
| Women | 1.0 | 1.0 | 1.0 | 1.0 |
| Men | 0.8 | 0.8 | 0.8 | 0.8 |
| Total Recreation, Culture and Leisure Services | 3.8 | 3.8 | 3.8 | 3.8 |
| REGULATORY SERVICES | | | | |
| Permanent - Full time | 5.0 | 5.0 | 5.0 | 5.0 |
| Women | 0.0 | 0.0 | 0.0 | 0.0 |
| Men | 5.0 | 5.0 | 5.0 | 5.0 |
| Permanent - Part time | 0.6 | 0.6 | 0.6 | 0.6 |
| Women | 0.6 | 0.6 | 0.6 | 0.6 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Regulatory Services | 5.6 | 5.6 | 5.6 | 5.6 |
| WASTE AND ENVIRONMENT | | | | |
| Permanent - Full time | 5.0 | 5.0 | 5.0 | 5.0 |
| Women | 1.0 | 1.0 | 1.0 | 1.0 |
| Men | 4.0 | 4.0 | 4.0 | 4.0 |
| Permanent - Part time | 0.0 | 0.0 | 0.0 | 0.0 |
| Women | 0.0 | 0.0 | 0.0 | 0.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Waste and Environment | 5.0 | 5.0 | 5.0 | 5.0 |
| Total staff numbers | 106.7 | 102.7 | 102.7 | 102.7 |

4. Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 COMPREHENSIVE INCOME STATEMENT

4.1.1 RATES AND CHARGES

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2025/26 the FGRS cap has been set at 3.00%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 3.00% in line with the rate cap.

This will raise total rates and charges for 2025/26 to \$15,590,269.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|---------------------------------|----------------------------------|-------------------------|----------------|--------------|
| General rates* | 12,276,104 | 12,631,466 | 355,362 | 2.89% |
| Municipal charge* | 426,677 | 440,979 | 14,302 | 3.35% |
| General waste rates and charges | 997,139 | 1,102,066 | 104,927 | 10.52% |
| Recycling rates and charges | 787,827 | 868,955 | 81,128 | 10.30% |
| Interest on rates and charges | 71,595 | 66,200 | (5,395) | (7.54%) |
| Revenue in lieu of rates | 474,393 | 480,603 | 6,210 | 1.31% |
| Total rates and charges | 15,033,735 | 15,590,269 | 556,534 | 3.70% |

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

| TYPE OR CLASS OF LAND | 2024/25 cents/\$CIV | 2025/26 cents/\$CIV | Change % |
|--|------------------------|------------------------|-------------|
| General rate for rateable residential properties | 0.002997 | 0.003029 | 1.07% |
| General rate for rateable commercial properties | 0.002997 | 0.003029 | 1.07% |
| General rate for rateable farm properties | 0.001739 | 0.001762 | 1.32% |

Capital Improved Value (CIV) valuation basis used by the Council

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

| TYPE OR CLASS OF LAND | 2024/25 \$ | 2025/26 \$ | Change \$ | % |
|---|----------------------|----------------------|---------------------|--------------|
| Residential | 1,761,781 | 1,894,317 | 132,536 | 7.52% |
| Commercial | 248,790 | 270,949 | 22,159 | 8.91% |
| Rural | 10,265,533 | 10,466,200 | 200,667 | 1.95% |
| Total amount to be raised by general rates | 12,276,104 | 12,631,466 | 355,362 | 2.89% |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

| TYPE OR CLASS OF LAND | 2024/25 Number | 2025/26 Number | Change Number | % |
|------------------------------------|--------------------------|--------------------------|-------------------------|--------------|
| Residential | 3,452 | 3,476 | 24 | 0.70% |
| Commercial | 447 | 436 | (11) | (2.46%) |
| Rural | 3,156 | 3,167 | 11 | 0.35% |
| Total number of assessments | 7,055 | 7,079 | 24 | 0.34% |

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

| TYPE OR CLASS OF LAND | 2024/25 \$ | 2025/26 \$ | Change \$ | % |
|------------------------------|----------------------|----------------------|---------------------|--------------|
| Residential | 585,581,200 | 625,393,500 | 39,812,300 | 6.80% |
| Commercial | 84,268,500 | 89,451,500 | 5,183,000 | 6.15% |
| Rural | 5,899,138,500 | 5,939,954,400 | 40,815,900 | 0.69% |
| Total value of land | 6,568,988,200 | 6,654,799,400 | 85,811,200 | 1.31% |

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

| TYPE OR CLASS OF LAND | 2024/25 \$ | 2025/26 \$ | Change \$ | % |
|------------------------------|----------------------|----------------------|---------------------|----------|
| Municipal | 84.08 | 86.60 | 2.52 | 3.00% |

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

| TYPE OF CHARGE | 2024/25 \$ | 2025/26 \$ | Change \$ | % |
|-----------------------|----------------------|----------------------|---------------------|----------|
| Municipal | 426,677 | 440,979 | 14,302 | 3.35% |

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

| TYPE OF CHARGE | Per Rateable Property | Per Rateable Property | Change | |
|-----------------------------|-----------------------|-----------------------|-------------|---------------|
| | 2024/25 \$ | 2025/26 \$ | \$ | % |
| <i>Kerbside collection</i> | | | | |
| Residential - 80lt bin | 173.78 | 191.16 | 17.38 | 10.00% |
| Residential - 120lt bin | 241.25 | 265.38 | 24.13 | 10.00% |
| Residential - 240lt bin | 469.56 | 516.51 | 46.95 | 10.00% |
| Other - 80lt bin | 173.78 | 191.16 | 17.38 | 10.00% |
| Other - 120lt bin | 241.25 | 265.37 | 24.12 | 10.00% |
| Other - 240lt bin | 469.56 | 516.51 | 46.95 | 10.00% |
| <i>Recycling collection</i> | | | | |
| Residential | 169.11 | 186.02 | 16.91 | 10.00% |
| Other | 169.11 | 186.02 | 16.91 | 10.00% |
| <i>Glass collection</i> | | | | |
| Residential | 84.56 | 93.02 | 8.46 | 10.00% |

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

| TYPE OF CHARGE | 2024/25 | 2025/26 | Change | |
|----------------------|------------------|------------------|----------------|---------------|
| | \$ | \$ | \$ | % |
| Kerbside collection | 997,139 | 1,102,066 | 104,927 | 10.52% |
| Recycling collection | 524,804 | 582,522 | 57,718 | 11.00% |
| Glass collection | 263,023 | 286,433 | 23,410 | 8.90% |
| Total | 1,784,966 | 1,971,021 | 186,055 | 10.42% |

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

| | 2024/25 | 2025/26 | Change | |
|--------------------------------|-------------------|-------------------|----------------|--------------|
| | \$ | \$ | \$ | % |
| Rates and charges | 12,276,104 | 12,631,466 | 355,362 | 2.89% |
| Municipal charge | 426,677 | 440,979 | 14,302 | 3.35% |
| Kerbside collection | 997,139 | 1,102,066 | 104,927 | 10.52% |
| Recycling collection | 524,804 | 582,522 | 57,718 | 11.00% |
| Glass collection | 263,023 | 286,433 | 23,410 | 8.90% |
| Payment in lieu of rates | 474,393 | 480,603 | 6,210 | 1.31% |
| Total Rates and charges | 14,962,140 | 15,524,069 | 561,929 | 3.76% |

4.1.1(l) Fair Go Rates System Compliance

Yarriambiack Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS).

The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

| | 2024/25 | 2025/26 |
|--|--------------|--------------|
| Total Rates | \$12,354,301 | \$12,702,781 |
| Number of rateable properties | 7,055 | 7,079 |
| Base Average Rate | \$1,751.14 | \$1,794.43 |
| Maximum Rate Increase (set by the State Government) | 2.75% | 3.00% |
| Capped Average Rate | \$1,799.30 | \$1,848.26 |
| Maximum General Rates and Municipal Charges Revenue | \$12,694,062 | \$13,083,864 |
| Budgeted General Rates and Municipal Charges Revenue | \$12,692,766 | \$13,072,445 |
| Budgeted Total Rates and Municipal Charges Revenue | \$12,692,766 | \$13,072,445 |

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

RATES TO BE LEVIED

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.3029% (0.003029 cents in the dollar of CIV) for all rateable residential and commercial properties; and
- A general rate of 0.1762% (0.001762 cents in the dollar of CIV) for all rateable farming properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

RESIDENTIAL AND COMMERCIAL LAND

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Yarriambiack Shire Council Planning Scheme.

Commercial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the Yarriambiack Shire Council Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council.

The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to commercial land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Yarriambiack Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024/25 financial year.

FARM LAND

Farm land is any rateable land:

- that is not less than 2 hectares in area; and
- that is used primarily for grazing (including agistment, dairying, pig farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and
- that is used by a business -
 - that has a significant and substantial commercial purpose of character; and
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Yarriambiack Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024/25 financial year.

4.1.2 STATUTORY FEES AND FINES

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|---------------------------------------|----------------------------------|-------------------------|-----------------|-----------------|
| Animal fees | 65,689 | 36,000 | (29,689) | (45.20%) |
| Building fees | 64,764 | 76,560 | 11,796 | 18.21% |
| Town planning fees | 63,037 | 50,640 | (12,397) | (19.67%) |
| Other fees | 47,483 | 20,000 | (27,483) | (57.88%) |
| Total statutory fees and fines | 240,973 | 183,200 | (57,773) | (23.97%) |

Most statutory fees and fines are levied in accordance with legislation and related to income collected through animal registrations, planning and building permits.

Statutory fees and fines for 2025/26 are expected to decrease by \$57,773 due mainly to expected decrease in animal fees and town planning fees.

4.1.3 USER FEES

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|-------------------------------|----------------------------------|-------------------------|---------------|--------------|
| Leisure centre and recreation | 50 | 8,430 | 8,380 | 16760.00% |
| Caravan parks | 208,978 | 237,500 | 28,522 | 13.65% |
| Waste management | 119,661 | 111,000 | (8,661) | (7.24%) |
| Rents | 74,676 | 77,597 | 2,921 | 3.91% |
| Livestock exchange | 81,845 | 99,000 | 17,155 | 20.96% |
| Vic Roads | 10,582 | 10,900 | 318 | 3.01% |
| Rates | 48,963 | 51,200 | 2,237 | 4.57% |
| Other | 71,089 | 62,148 | (8,941) | (12.58%) |
| Total user fees | 615,844 | 657,775 | 41,931 | 6.81% |

User fees relate to the wide range of services Council provides across its extensive service delivery programs and includes caravan park fees, leisure centre user charges, caravan park fees, livestock exchange selling fees and waste management fees.

Council set fees based on market conditions and the costs associated with running a service while giving consideration to those who may be suffering financial hardship.

User fees are expected to increase by \$41,931 or 6.81%.

4.1.4 GRANTS

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|--|----------------------------------|-------------------------|--------------------|-----------------|
| <i>Grants were received in respect of the following:</i> | | | | |
| Summary of grants | | | | |
| Commonwealth funded grants | 9,511,345 | 9,503,407 | (7,938) | 0% |
| State funded grants | 4,032,632 | 4,050,312 | 17,680 | 0% |
| Total grants received | 13,543,977 | 13,553,719 | 9,742 | 0% |
| (A) OPERATING GRANTS | | | | |
| Recurrent - Commonwealth Government | | | | |
| Financial Assistance Grants | 7,006,293 | 7,393,408 | 387,115 | 5.53% |
| Other | 1,764 | - | (1,764) | (100.00%) |
| Recurrent - State Government | | | | |
| Libraries | 132,799 | 132,100 | (699) | (0.53%) |
| Maternal and child health | 317,318 | - | (317,318) | (100.00%) |
| Sustainability | 85,000 | 85,000 | 0 | 0.00% |
| Youth | 53,250 | 50,000 | (3,250) | (6.10%) |
| Community health | 13,533 | 14,652 | 1,119 | 8.27% |
| Kindergarten | 1,334,657 | 265,134 | (1,069,523) | (80.13%) |
| Senior citizens | 3,700 | 3,000 | (700) | (18.92%) |
| Other | 1,500 | 1,500 | 0 | 0.00% |
| Total Recurrent - State Government | 8,949,814 | 7,944,794 | (1,005,020) | (11.23%) |
| Non-recurrent - State Government | | | | |
| Building | 60,000 | 140,000 | 80,000 | 133.33% |
| Tourism | 286,649 | - | (286,649) | (100.00%) |
| Natural Disaster | 465,909 | - | (465,909) | (100.00%) |
| Recreation Reserve | - | 901,220 | 901,220 | 0.00% |
| Total non-recurrent grants | 812,558 | 1,041,220 | 228,662 | 28.14% |
| Total operating grants | 9,762,372 | 8,986,014 | (776,358) | (7.95%) |

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|---|----------------------------------|-------------------------|------------------|-----------------|
| (B) CAPITAL GRANTS | | | | |
| <i>Recurrent - Commonwealth Government</i> | | | | |
| Roads to recovery | 1,472,850 | 2,109,999 | 637,149 | 43% |
| Local Community Roads & Infrastructure | 1,030,438 | - | (1,030,438) | (100.00%) |
| Total recurrent grants | 2,503,288 | 2,109,999 | (393,289) | (15.71%) |
| <i>Non-recurrent - State Government</i> | | | | |
| Roads | 48,531 | 1,094,464 | 1,045,933 | 2155.19% |
| Waste - Recycling | 133,280 | - | (133,280) | (100.00%) |
| Kindergarten | 523,149 | - | (523,149) | (100.00%) |
| Other Sporting Club | 48,366 | - | (48,366) | (100.00%) |
| Library | 200,000 | - | (200,000) | (100.00%) |
| Housing | 324,991 | 280,000 | (44,991) | 0.00% |
| Recreation Reserve | - | 132,402 | 132,402 | 0.00% |
| Swimming Pool | - | 950,840 | 950,840 | 0.00% |
| Total non-recurrent grants | 1,278,317 | 2,457,706 | 1,179,389 | 92.26% |
| Total capital grants | 3,781,605 | 4,567,705 | 786,100 | 20.79% |
| Total Grants | 13,543,977 | 13,553,719 | 9,742 | 0.07% |

Operating grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services for ratepayers. Overall, the level of operating grants has decreased by \$776,358 or 7.95%.

Capital grants include all monies received from State and Federal sources for the purpose of funding the capital works program. Overall, the level of capital grants has increased by \$786,100 or 20.79%.

4.1.5 CONTRIBUTIONS

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|----------------------------|----------------------------------|-------------------------|----------------|----------------|
| Monetary | 170,333 | 164,548 | (5,785) | (3.40%) |
| Total contributions | 170,333 | 164,548 | (5,785) | (3.40%) |

Contributions includes monies received from community groups for projects. This had decreased by \$5,785. The main projects that will have community contributions for 2025/26 include Murtoa Recreation Reserve - Netball/Tennis Courts (\$100,000) and Hopetoun Netball Courts - lighting (\$45,000).

4.1.6 OTHER INCOME

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|-----------------------------------|----------------------------------|-------------------------|------------------|-----------------|
| Interest | 166,513 | 162,000 | (4,513) | (2.71%) |
| Private use vehicle reimbursement | 40,173 | 50,968 | 10,795 | 26.87% |
| Employee contributions | 63,538 | 54,000 | (9,538) | (15.01%) |
| Income protection | 143,609 | 100,000 | (43,609) | (30.37%) |
| Insurance recoupment | 38,980 | - | (38,980) | (100.00%) |
| Workcover reimbursement | 38,069 | 20,000 | (18,069) | (47.46%) |
| Legal costs recovered | 112,780 | 60,000 | (52,780) | (46.80%) |
| Recycling | 66,938 | 89,500 | 22,562 | 33.71% |
| Other | 76,836 | 2,800 | (74,036) | (96.36%) |
| Total other income | 747,436 | 539,268 | (208,168) | (27.85%) |

Other income includes interest investments, reimbursements, recoupments, recycling and legal costs recovered. Council has been able to recover legal costs during the 2024/25 year due to the sale of a number of Section 181 properties. This process will continue in 2025/26. Other income has reduced significantly in 2025/26. In 2024/25 a staff member was seconded to an Emergency Management position at Horsham Rural City Council for six months.

4.1.7 EMPLOYEE COSTS

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|-----------------------------|----------------------------------|-------------------------|------------------|----------------|
| Wages and oncosts | 10,259,704 | 9,976,886 | (282,818) | (2.76%) |
| WorkCover | 334,374 | 286,896 | (47,478) | (14.20%) |
| Superannuation | 1,263,684 | 985,706 | (277,978) | (22.00%) |
| Councillor allowances | 249,189 | 264,866 | 15,677 | 6.29% |
| Conferences & training | 165,834 | 230,000 | 64,166 | 38.69% |
| Fringe benefits tax | 20,618 | 4,000 | (16,618) | (80.60%) |
| Travel | 14,909 | 31,672 | 16,763 | 112.43% |
| Uniform & PPE | 65,185 | 65,750 | 565 | 0.87% |
| Redundancies | 105,755 | - | (105,755) | (100.00%) |
| Other | 5,737 | 7,603 | 1,866 | 32.53% |
| Total employee costs | 12,484,989 | 11,853,379 | (631,610) | (5.06%) |

Employee costs include all labour related expenditure such as wages and on-costs such as allowances, leave entitlements, employer superannuation, travel and conference and training.

Employee costs are forecast to decrease by 5.06% or \$631,610 compared to 2024/25. This decrease relates to decreased in the number of permanent staff due to the transfer of maternal and child health and two kinder services to other service providers. Annual enterprise agreement increases and movement between levels within wage bands as well as workcover insurance and superannuation increases have also been factored into the 2025/26 budget.

4.1.8 MATERIALS AND SERVICES

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|--------------------------------------|----------------------------------|-------------------------|------------------|---------------|
| Contractors | 3,695,211 | 4,691,358 | 996,147 | 26.96% |
| Consultants | 372,877 | 801,917 | 429,040 | 115.06% |
| Building maintenance | 29,587 | 103,626 | 74,039 | 250.24% |
| Ground maintenance | 6,131 | 1,560 | (4,571) | (74.56%) |
| Equipment maintenance | 603,619 | 563,100 | (40,519) | (6.71%) |
| Information technology and equipment | 511,104 | 680,723 | 169,619 | 33.19% |
| External plant hire | 13,771 | 16,320 | 2,549 | 18.51% |
| Internal plant hire | (739,482) | 70,526 | 810,008 | (109.54%) |
| Fuel | 824,256 | 927,000 | 102,744 | 12.47% |
| Materials | 790,046 | 805,686 | 15,640 | 1.98% |
| Motor vehicles | 41,924 | 51,600 | 9,676 | 23.08% |
| Telecommunications | 70,163 | 67,203 | (2,960) | (4.22%) |
| Utilities - Gas | 5,722 | 9,520 | 3,798 | 66.38% |
| Utilities - Power | 173,281 | 152,260 | (21,021) | (12.13%) |
| Utilities - Water | 100,583 | 91,340 | (9,243) | (9.19%) |
| Other | 84,883 | - | (84,883) | (100.00%) |
| Total materials and services | 6,583,676 | 9,033,739 | 2,450,063 | 37.21% |

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are budgeted to increase by 37.21% or \$2.450 million compared to 2024/25.

The increase is mainly due to the reduction in the use of contractors (\$1.142 million) due to the completion of flood restoration works in 2023/24 and the reduction of the use of consultants (\$223,024) who have completed master plans across various services of the Council.

4.1.9 DEPRECIATION

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|---------------------------|----------------------------------|-------------------------|------------------|---------------|
| Property | 810,605 | 728,287 | (82,318) | (10.16%) |
| Plant & equipment | 1,042,436 | 1,014,970 | (27,466) | (2.63%) |
| Infrastructure | 4,751,565 | 6,078,859 | 1,327,294 | 27.93% |
| Total depreciation | 6,604,606 | 7,822,116 | 1,217,510 | 18.43% |

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life. The depreciation charge is used as a proxy for the funds required to renew council's assets to maintain agreed service levels. The increase of \$1,217,510 or 18.43% due to the effect of assets related to the capital works program having a full year effect of depreciation.

4.1.10 CONTRIBUTIONS AND DONATIONS

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|---|----------------------------------|-------------------------|---------------|---------------|
| Community groups | 17,072 | 17,072 | 0 | 0.00% |
| Community halls | 47,864 | 45,450 | (2,414) | (5.04%) |
| Economic development | 54,768 | 60,000 | 5,232 | 9.55% |
| Recreation reserves | 184,863 | 194,198 | 9,335 | 5.05% |
| Swimming pools | 228,267 | 269,428 | 41,161 | 18.03% |
| Weir pools | 36,344 | 40,214 | 3,870 | 10.65% |
| Total contribution and donations | 569,178 | 626,361 | 57,183 | 10.05% |

All recreation reserves, swimming pools, community halls progress associations and weir pools have received an annual increase in funding of 3% for the 2025/26 financial year.

4.1.12 OTHER EXPENSES

| | 2024/25 Forecast Actual \$ | 2025/26 Budget \$ | Change \$ | % |
|--------------------------------------|----------------------------------|-------------------------|----------------|--------------|
| Advertising | 85,701 | 110,000 | 24,299 | 28.35% |
| Bank Fees and charges | 22,228 | 34,000 | 11,772 | 52.96% |
| External Auditors | 30,000 | 40,500 | 10,500 | 35.00% |
| Insurances | 920,215 | 976,446 | 56,231 | 6.11% |
| Internal Auditors | 44,129 | 40,000 | (4,129) | (9.36%) |
| Legal Costs | 336,134 | 333,000 | (3,134) | (0.93%) |
| Meeting expenses | 18,274 | 33,632 | 15,358 | 84.04% |
| Operating lease rentals | 71,195 | 24,875 | (46,320) | (65.06%) |
| Plant and motor vehicle registration | 139,534 | 145,000 | 5,466 | 3.92% |
| Other | 33,020 | 71,000 | 37,980 | 115.02% |
| Postage and freight | 18,803 | 26,000 | 7,197 | 38.28% |
| Printing and stationery | 32,149 | 19,250 | (12,899) | (40.12%) |
| Subscription | 222,612 | 236,856 | 14,244 | 6.40% |
| Total other expenses | 1,973,994 | 2,090,559 | 116,565 | 5.91% |

Other expenses relates to a range of unclassified items including audit fees, insurances, auditor remuneration, subscriptions and other miscellaneous items.

4.2 BALANCE SHEET

4.2.1 ASSETS

Current assets (\$1.557 million decrease) and Non Current assets (\$1.530 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

These balances are projected to decrease by \$1.557 million during the year, this is dependent on when capital works are completed. Trade and other receivables are monies owed to council by ratepayers and others. The balance is expected to increase by \$100,000 over the budget period and no large accounts are expected to be raised for grants in 2025/26.

4.2.2 LIABILITIES

Current liabilities (\$877,214 decrease) and Non Current liabilities (\$307,854 increase)

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave, sick leave owing to employees and rehabilitation costs for ceased landfill and gravel pit sites.

4.2.3 BORROWINGS

The table below shows information on borrowings specifically required by the Regulations.

| | Forecast Actual 2024/25 \$ | Budget 2025/26 \$ | Projections | | |
|---|---|----------------------------------|-----------------------|-----------------------|-----------------------|
| | | | 2026/27 \$ | 2027/28 \$ | 2028/29 \$ |
| Amount borrowed as at 30 June of the prior year | 480,312 | 439,483 | 396,635 | 349,446 | 299,924 |
| Amount proposed to be borrowed | - | - | - | - | - |
| Amount projected to be redeemed | (40,829) | (42,848) | (47,189) | (49,522) | (51,971) |
| Amount of borrowings as at 30 June | 439,483 | 396,635 | 349,446 | 299,924 | 247,953 |

4.2.4 LEASES BY CATEGORY

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

| | Forecast Actual 2024/25 \$ | Budget 2025/26 \$ |
|--|---|----------------------------------|
| Right-of-use assets | | |
| Plant and equipment | 1,047,288 | 822,288 |
| Total right-of-use assets | 1,047,288 | 822,288 |
| Lease liabilities | | |
| Current lease Liabilities | | |
| Plant and equipment | 369,890 | 369,764 |
| Total current lease liabilities | 369,890 | 369,764 |
| Non-current lease liabilities | | |
| Plant and equipment | 538,000 | 538,000 |
| Total non-current lease liabilities | 538,000 | 538,000 |
| Total lease liabilities | 907,890 | 907,764 |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities.

4.3 STATEMENT OF CHANGES IN EQUITY

4.3.1 RESERVES

Reserves contain both a specific cash backed reserve and asset revaluation reserves. The cash backed reserve is a small infrastructure fund for aerodromes. No variation is expected in 2025/26.

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. Asset valuations are required to be considered annually and formally revalued if there is a material change.

4.3.2 EQUITY

Equity is the accumulated surplus in the value of all net assets less specific reserve allocation and revaluations that have been built up over the financial year.

4.4 STATEMENT OF CASH FLOWS

4.4.1 NET CASH FLOWS PROVIDED BY/USED IN OPERATING ACTIVITIES

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works or repayment of debt.

The 2025/26 budget for net cash provided by operating activities is \$950,177 less than the forecast in 2024/25

The net cash flows from operating activities does not equal the operating result for the year, as the expected revenues and expenses of the council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 NET CASH FLOWS PROVIDED BY/USED IN INVESTING ACTIVITIES

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

The decrease in payments for investing activities represents the planned decrease in capital works expenditure disclosed in Section 3 of the Budget.

4.4.3 NET CASH FLOWS PROVIDED BY/USED IN FINANCING ACTIVITIES

Financing activities refers to cash generated or used in the financing of Council's functions and include borrowings from financial institutions and advancing or repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

4.5 CAPITAL WORKS PROGRAM

This section presents a listing of the capital works projects that will be undertaken for the 2025/26 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 SUMMARY

| | 2024/25 Forecast Actual | 2025/26 Budget | Change | % |
|-------------------|----------------------------|-------------------|--------------------|-----------------|
| | \$ | \$ | \$ | |
| Property | 3,658,855 | 340,000 | (3,318,855) | (90.71%) |
| Plant & equipment | 1,587,674 | 1,375,000 | (212,674) | (13.40%) |
| Infrastructure | 5,366,270 | 6,844,014 | 1,477,744 | 27.54% |
| Total | 10,612,799 | 8,559,014 | (2,053,786) | (19.35%) |

| | ASSET EXPENDITURE TYPES | | | | SUMMARY OF FUNDING SOURCES | | | |
|-------------------|-------------------------|----------------|------------------|------------------|----------------------------|---------------|------------------|------------|
| | Project Cost | New | Renewal | Upgrade | Grants | Contributions | Council Cash | Borrowings |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Property | 340,000 | 340,000 | - | - | - | - | 340,000 | - |
| Plant & equipment | 1,375,000 | 250,000 | 1,125,000 | - | - | - | 1,375,000 | - |
| Infrastructure | 6,844,014 | 177,402 | 3,439,111 | 3,227,501 | 6,038,962 | 45,000 | 760,052 | - |
| Total | 8,559,014 | 767,402 | 4,564,111 | 3,227,501 | 6,083,962 | 45,000 | 2,475,052 | - |

Council will be undertaking \$8.559 million worth of capital works projects during the 2025/26 financial year.

4.5.2 CURRENT BUDGET

| | | ASSET EXPENDITURE TYPES | | | | SUMMARY OF FUNDING SOURCES | | | |
|---|------------------|-------------------------|------------------|------------|-----------|----------------------------|------------------|---------------|---|
| Capital Works Area | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ | |
| PROPERTY | | | | | | | | | |
| Buildings | | | | | | | | | |
| Murtoa Depot - New Shed | 240,000 | 240,000 | - | - | - | - | 240,000 | - | - |
| Murtoa Depot - New Amenities Block | 100,000 | 100,000 | - | - | - | - | 100,000 | - | - |
| TOTAL PROPERTY | 340,000 | 340,000 | - | - | - | - | 340,000 | - | - |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, Machinery and Equipment | | | | | | | | | |
| Tractor | 250,000 | - | 250,000 | - | - | - | 250,000 | - | - |
| Loader | 215,000 | - | 215,000 | - | - | - | 215,000 | - | - |
| Excavator | 130,000 | - | 130,000 | - | - | - | 130,000 | - | - |
| Water Tanker | 450,000 | - | 450,000 | - | - | - | 450,000 | - | - |
| Utilities | 250,000 | 250,000 | - | - | - | - | 250,000 | - | - |
| | 1,295,000 | 250,000 | 1,045,000 | - | - | - | 1,295,000 | - | - |
| Computers and Telecommunications | | | | | | | | | |
| Various | 60,000 | - | 60,000 | - | - | - | 60,000 | - | - |
| Library books | | | | | | | | | |
| Various | 20,000 | - | 20,000 | - | - | - | 20,000 | - | - |
| TOTAL PLANT AND EQUIPMENT | 1,375,000 | 250,000 | 1,125,000 | - | - | - | 1,375,000 | - | - |

| ASSET EXPENDITURE TYPES | | SUMMARY OF FUNDING SOURCES | | | | | | | |
|-------------------------|---------|----------------------------|-----------|---------------|---------------|--------------|---------------------|--------------------|------------------|
| | | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
| INFRASTRUCTURE | | | | | | | | | |
| ROADS | | | | | | | | | |
| <u>Resheets</u> | | | | | | | | | |
| Northern | | | | | | | | | |
| Desert Road | 28,000 | - | 28,000 | - | - | 28,000 | - | - | - |
| Yaapeet North Road | 35,000 | - | 35,000 | - | - | 35,000 | - | - | - |
| Healeys Road | 52,500 | - | 52,500 | - | - | 52,500 | - | - | - |
| Brentwood West Road | 21,000 | - | 21,000 | - | - | 21,000 | - | - | - |
| Tempy East Road | 42,000 | - | 42,000 | - | - | 42,000 | - | - | - |
| Turrieff West Road | 70,000 | - | 70,000 | - | - | 70,000 | - | - | - |
| Hopevale Road | 24,500 | - | 24,500 | - | - | 24,500 | - | - | - |
| Rosebery Rainbow Road | 94,500 | - | 94,500 | - | - | 94,500 | - | - | - |
| SUB TOTAL | 367,500 | - | 367,500 | - | - | 367,500 | - | - | - |
| Central | | | | | | | | | |
| Browns Lane | 54,625 | - | 54,625 | - | - | 54,625 | - | - | - |
| Areegra Exchange Road | 69,000 | - | 69,000 | - | - | 69,000 | - | - | - |
| Oultons Road | 40,250 | - | 40,250 | - | - | 40,250 | - | - | - |
| Donald Boolite Road | 74,750 | - | 74,750 | - | - | 74,750 | - | - | - |
| Blue Ribbon Road | 92,000 | - | 92,000 | - | - | 92,000 | - | - | - |
| Gertz Lane | 36,225 | - | 36,225 | - | - | 36,225 | - | - | - |
| Glovers Road | 40,250 | - | 40,250 | - | - | 40,250 | - | - | - |
| SUB TOTAL | 407,100 | - | 407,100 | - | - | 407,100 | - | - | - |

ASSET EXPENDITURE TYPES SUMMARY OF FUNDING SOURCES

| Capital Works Area | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
|--------------------------------|--------------------|-----------|---------------|---------------|--------------|---------------------|--------------------|------------------|
| INFRASTRUCTURE | | | | | | | | |
| ROADS | | | | | | | | |
| <u>Resheets</u> | | | | | | | | |
| Southern | | | | | | | | |
| Longerenong-Warracknabeal Road | 94,875 | - | 94,875 | - | 94,875 | - | - | - |
| Adlers Road | 92,000 | - | 92,000 | - | 92,000 | - | - | - |
| Kewell School Road | 63,250 | - | 63,250 | - | 63,250 | - | - | - |
| Dyers Estate Road | 57,500 | - | 57,500 | - | 57,500 | - | - | - |
| Middas Road | 40,250 | - | 40,250 | - | 40,250 | - | - | - |
| Burru Lawler Road | 103,500 | - | 103,500 | - | 103,500 | - | - | - |
| SUB TOTAL | 451,375 | - | 451,375 | - | 451,375 | - | - | - |
| TOTAL RESHEETS | 1,225,975 | - | 1,225,975 | - | 1,225,975 | - | - | - |

ASSET EXPENDITURE TYPES SUMMARY OF FUNDING SOURCES

| Capital Works Area | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
|---|--------------------|-----------|---------------|---------------|--------------|---------------------|--------------------|------------------|
| INFRASTRUCTURE | | | | | | | | |
| ROADS | | | | | | | | |
| <u>Shoulder Resheets</u> | | | | | | | | |
| Northern | | | | | | | | |
| Goyura East School Bus Route | 196,875 | - | 196,875 | - | 196,875 | - | - | - |
| Lascelles West Road | 65,625 | - | 65,625 | - | 65,625 | - | - | - |
| Rosebery Rainbow Road | 98,438 | - | 98,438 | - | 98,438 | - | - | - |
| SUB TOTAL | 360,938 | - | 360,938 | - | 360,938 | - | - | - |
| Central | | | | | | | | |
| Sheep Hills Bangerang (Warracknabeal Birchip - Lah Angle) | 105,000 | - | 105,000 | - | 105,000 | - | - | - |
| Boolite Sheep Hills Road | 157,500 | - | 157,500 | - | 157,500 | - | - | - |
| Brim East Road (Near Cemetery) | 22,969 | - | 22,969 | - | 22,969 | - | - | - |
| Brim West Road | 78,750 | - | 78,750 | - | 78,750 | - | - | - |
| Aubrey Road | 19,688 | - | 19,688 | - | 19,688 | - | - | - |
| Watchem Warracknabeal | 72,188 | - | 72,188 | - | 72,188 | - | - | - |
| Sheep Hills Kellalac | 105,000 | - | 105,000 | - | 105,000 | - | - | - |
| SUB TOTAL | 561,095 | - | 561,095 | - | 561,095 | - | - | - |
| Southern | | | | | | | | |
| Banyena Pimpinio Road | 131,250 | - | 131,250 | - | 131,250 | - | - | - |
| SUB TOTAL | 131,250 | - | 131,250 | - | 131,250 | - | - | - |
| TOTAL SHOULDER RESHEETS | 1,053,283 | - | 1,053,283 | - | 1,053,283 | - | - | - |

ASSET EXPENDITURE TYPES SUMMARY OF FUNDING SOURCES

| Capital Works Area | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
|--|------------------|----------|----------------|------------------|------------------|------------------|-----------------|---------------|
| INFRASTRUCTURE | | | | | | | | |
| ROADS | | | | | | | | |
| <u>Rehabilitations</u> | | | | | | | | |
| Southern | | | | | | | | |
| Glenorchy Road | 700,000 | - | - | 700,000 | 525,000 | - | 175,000 | - |
| Banyena-Pimpinio Road | 1,254,400 | - | - | 1,254,400 | 940,800 | - | 313,600 | - |
| TOTAL REHABILITATIONS | 1,954,400 | - | - | 1,954,400 | 1,465,800 | - | 488,600 | - |
| <u>Reseals</u> | | | | | | | | |
| URBAN | | | | | | | | |
| Northern | | | | | | | | |
| Toole Street, Hopetoun | 3,920 | - | 3,920 | - | 3,920 | - | - | - |
| SUB TOTAL | 3,920 | - | 3,920 | - | 3,920 | - | - | - |
| Central | | | | | | | | |
| Watson Avenue, Warracknabeal | 8,512 | - | 8,512 | - | 8,512 | - | - | - |
| Noall Street, Warracknabeal | 15,360 | - | 15,360 | - | 15,360 | - | - | - |
| O'Brien Street, Warracknabeal | 9,965 | - | 9,965 | - | 9,965 | - | - | - |
| Craig Avenue, Warracknabeal | 23,904 | - | 23,904 | - | 23,904 | - | - | - |
| Menin Avenue (Intersection with Craig Avenue), Warracknabeal | 3,200 | - | 3,200 | - | 3,200 | - | - | - |
| Scott Street, Warracknabeal | 36,534 | - | 36,534 | - | 36,534 | - | - | - |
| Jamouneau Street, Warracknabeal | 39,560 | - | 39,560 | - | 39,560 | - | - | - |
| SUB TOTAL | 137,035 | - | 137,035 | - | 137,035 | - | - | - |
| Southern | | | | | | | | |
| Main Street (Parking Bays), Minyip | 16,800 | - | 16,800 | - | 16,800 | - | - | - |
| Degenhardt Street, Murtoa | 12,480 | - | 12,480 | - | 12,480 | - | - | - |
| SUB TOTAL | 29,280 | - | 29,280 | - | 29,280 | - | - | - |
| TOTAL URBAN RESEALS | 170,235 | - | 170,235 | - | 170,235 | - | - | - |

| Capital Works Area | ASSET EXPENDITURE TYPES | | | | SUMMARY OF FUNDING SOURCES | | | |
|----------------------------|-------------------------|-----------|------------------|------------------|----------------------------|---------------------|--------------------|------------------|
| | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
| INFRASTRUCTURE | | | | | | | | |
| ROADS | | | | | | | | |
| <u>Reseals</u> | | | | | | | | |
| RURAL | | | | | | | | |
| Northern | | | | | | | | |
| Rosebery Rainbow Road | 53,095 | - | 53,095 | - | 53,095 | - | - | - |
| Pathewollock Tempy Road | 46,200 | - | 46,200 | - | 46,200 | - | - | - |
| Sea Lake Lascelles Road | 72,800 | - | 72,800 | - | 72,800 | - | - | - |
| SUB TOTAL | 172,095 | - | 172,095 | - | 172,095 | - | - | - |
| Central | | | | | | | | |
| Antwerp Road | 15,498 | - | 15,498 | - | 15,498 | - | - | - |
| Brim East School Road | 7,252 | - | 7,252 | - | 7,252 | - | - | - |
| SUB TOTAL | 22,750 | - | 22,750 | - | 22,750 | - | - | - |
| Southern | | | | | | | | |
| Glenorchy Road | 41,580 | - | 41,580 | - | 41,580 | - | - | - |
| Minyip Banyena Road | 13,825 | - | 13,825 | - | 13,825 | - | - | - |
| SUB TOTAL | 55,405 | - | 55,405 | - | 55,405 | - | - | - |
| TOTAL RURAL RESEALS | 250,250 | - | 250,250 | - | 250,250 | - | - | - |
| TOTAL RESEALS | 420,485 | - | 420,485 | - | 420,485 | - | - | - |
| TOTAL ROADS | 4,654,143 | - | 2,699,743 | 1,954,400 | 4,165,543 | - | 488,600 | - |

ASSET EXPENDITURE TYPES SUMMARY OF FUNDING SOURCES

| Capital Works Area | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
|---|--------------------|-----------|----------------|---------------|----------------|---------------------|--------------------|------------------|
| FOOTPATHS | | | | | | | | |
| Northern | | | | | | | | |
| Lascelles Street, Hopetoun | 50,400 | - | 50,400 | - | 50,400 | - | - | - |
| Lascelles Street 2, Hopetoun | 19,000 | - | 19,000 | - | 19,000 | - | - | - |
| Gloucester Avenue, Woomelang | 41,000 | - | 41,000 | - | 41,000 | - | - | - |
| SUB TOTAL | 110,400 | - | 110,400 | - | 110,400 | - | - | - |
| Central | | | | | | | | |
| Woolcock Street, Warracknabeal | 47,355 | - | 47,355 | - | 47,355 | - | - | - |
| Anderson Street (In front of School), Warracknabeal | 15,375 | - | 15,375 | - | 15,375 | - | - | - |
| Scott Street, Warracknabeal | 47,663 | - | 47,663 | - | 47,663 | - | - | - |
| SUB TOTAL | 110,393 | - | 110,393 | - | 110,393 | - | - | - |
| Southern | | | | | | | | |
| Stewart Street, Rupanyup (Bitumen Path) | 37,208 | - | 37,208 | - | 37,208 | - | - | - |
| Mill Street (In Front of Kinder), Minyip | 12,915 | - | 12,915 | - | 12,915 | - | - | - |
| SUB TOTAL | 50,123 | - | 50,123 | - | 50,123 | - | - | - |
| TOTAL FOOTPATHS | 270,916 | - | 270,916 | - | 270,916 | - | - | - |
| KERB & CHANNEL | | | | | | | | |
| Cromie Street, Murtoa | 93,500 | - | 93,500 | - | - | - | 93,500 | - |
| Market Street, Minyip | 134,000 | - | 134,000 | - | 134,000 | - | - | - |
| O'Brien Street, Warracknabeal | 63,000 | - | 63,000 | - | 63,000 | - | - | - |
| Murdoch Stree, Hopetoun | 102,352 | - | 102,352 | - | - | - | 102,352 | - |
| TOTAL KERB & CHANNEL | 392,852 | - | 392,852 | - | 197,000 | - | 195,852 | - |

ASSET EXPENDITURE TYPES SUMMARY OF FUNDING SOURCES

| Capital Works Area | Project Cost \$ | New \$ | Renewal \$ | Upgrade \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
|---|--------------------|----------------|------------------|------------------|------------------|---------------------|--------------------|------------------|
| DRAINAGE | | | | | | | | |
| Barbary Street, Woomelang | 75,600 | - | 75,600 | - | - | - | 75,600 | - |
| TOTAL DRAINAGE | 75,600 | - | 75,600 | - | - | - | 75,600 | - |
| RECREATIONAL, LEISURE & COMMUNITY FACILITIES | | | | | | | | |
| Hopetoun Swimming Pool - Refit out & Upgrade | 1,273,101 | - | - | 1,273,101 | 1,273,101 | - | - | - |
| Hopetoun Recreation Reserve - Netball Courts Lights | 177,402 | 177,402 | - | - | 132,402 | 45,000 | - | - |
| TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES | 1,450,503 | 177,402 | - | 1,273,101 | 1,405,503 | 45,000 | - | - |
| TOTAL INFRASTRUCTURE | 6,844,014 | 177,402 | 3,439,111 | 3,227,501 | 6,038,962 | 45,000 | 760,052 | - |
| TOTAL NEW CAPITAL WORKS | 8,559,014 | 767,402 | 4,564,111 | 3,227,501 | 6,038,962 | 45,000 | 2,475,052 | - |

4.6 SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

Summary of Planned Capital Works Expenditure - For the years ending 30 June 2027, 2028 and 2029

| | | ASSET EXPENDITURE TYPES | | | | | SUMMARY OF FUNDING SOURCES | | | |
|--|------------------|-------------------------|------------------|----------------|----------------|------------------|----------------------------|---------------|------------------|------------|
| | | Total | New | Renewal | Upgrade | Total | Grants | Contributions | Council Cash | Borrowings |
| | | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2026/27 | | | | | | | | | | |
| PROPERTY | | | | | | | | | | |
| Buildings | 250,000 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 |
| Heritage buildings | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| TOTAL PROPERTY | 300,000 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 |
| PLANT AND EQUIPMENT | | | | | | | | | | |
| Plant, machinery and equipment | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 | 0 |
| Fixtures, fittings and furniture | 5,000 | 5,000 | 0 | 0 | 0 | 5,000 | 0 | 0 | 5,000 | 0 |
| Computers and telecommunications | 65,000 | 65,000 | 0 | 0 | 0 | 65,000 | 0 | 0 | 65,000 | 0 |
| Library books | 20,000 | 20,000 | 0 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | 0 |
| TOTAL PLANT AND EQUIPMENT | 1,090,000 | 1,090,000 | 0 | 0 | 0 | 1,090,000 | 0 | 0 | 1,090,000 | 0 |
| INFRASTRUCTURE | | | | | | | | | | |
| Roads | 3,382,513 | 0 | 3,382,513 | 0 | 0 | 3,188,343 | 3,188,343 | 0 | 0 | 0 |
| Bridges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Footpaths | 300,000 | 0 | 300,000 | 0 | 0 | 300,000 | 300,000 | 0 | 0 | 0 |
| Kerb & channel | 150,000 | 0 | 0 | 150,000 | 0 | 150,000 | 150,000 | 0 | 0 | 0 |
| Drainage | 100,000 | 0 | 0 | 100,000 | 0 | 100,000 | 100,000 | 0 | 0 | 0 |
| Recreational, leisure and community facilities | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| Waste management | 150,000 | 0 | 0 | 150,000 | 0 | 150,000 | 0 | 0 | 150,000 | 0 |
| Parks, open space and streetscapes | 50,000 | 50,000 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| TOTAL INFRASTRUCTURE | 3,988,343 | 50,000 | 3,538,343 | 400,000 | 400,000 | 3,988,343 | 3,738,343 | 0 | 250,000 | 0 |
| TOTAL CAPITAL WORKS EXPENDITURE | 5,353,343 | 1,140,000 | 3,813,343 | 400,000 | 400,000 | 5,353,343 | 3,738,343 | 0 | 1,615,000 | 0 |

Summary of Planned Capital Works Expenditure - For the years ending 30 June 2027, 2028 and 2029

| 2027/28 | ASSET EXPENDITURE TYPES | | | | SUMMARY OF FUNDING SOURCES | | | | |
|--|-------------------------|------------------|------------------|----------------|----------------------------|------------------|------------------|------------------|---------------|
| | Total \$ | New \$ | Renewal \$ | Upgrade \$ | Total \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
| PROPERTY | | | | | | | | | |
| Buildings | 250,000 | 0 | 250,000 | 0 | 250,000 | 0 | 0 | 250,000 | 0 |
| Heritage buildings | 25,000 | 0 | 25,000 | 0 | 25,000 | 0 | 0 | 25,000 | 0 |
| TOTAL PROPERTY | 275,000 | 0 | 275,000 | 0 | 275,000 | 0 | 0 | 275,000 | 0 |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, machinery and equipment | 1,000,000 | 1,000,000 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 | 0 |
| Fixtures, fittings and furniture | 5,000 | 5,000 | 0 | 0 | 5,000 | 0 | 0 | 5,000 | 0 |
| Computers and telecommunications | 65,000 | 65,000 | 0 | 0 | 65,000 | 0 | 0 | 65,000 | 0 |
| Library books | 20,000 | 20,000 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | 0 |
| TOTAL PLANT AND EQUIPMENT | 1,090,000 | 1,090,000 | 0 | 0 | 1,090,000 | 0 | 0 | 1,090,000 | 0 |
| INFRASTRUCTURE | | | | | | | | | |
| Roads | 3,283,993 | 0 | 3,283,993 | 0 | 3,283,993 | 3,188,343 | 0 | 95,650 | 0 |
| Bridges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Footpaths | 300,000 | 0 | 300,000 | 0 | 300,000 | 300,000 | 0 | 0 | 0 |
| Kerb and channel | 150,000 | 0 | 0 | 150,000 | 150,000 | 150,000 | 0 | 0 | 0 |
| Drainage | 100,000 | 0 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 |
| Recreational, leisure and community facilities | 50,000 | 0 | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| Waste management | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 0 |
| Parks, open space and streetscapes | 50,000 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| TOTAL INFRASTRUCTURE | 4,083,993 | 50,000 | 3,633,993 | 400,000 | 4,083,993 | 3,738,343 | 0 | 345,650 | 0 |
| TOTAL CAPITAL WORKS EXPENDITURE | 5,448,993 | 1,140,000 | 3,908,993 | 400,000 | 5,448,993 | 3,738,343 | 0 | 1,710,650 | 0 |

Summary of Planned Capital Works Expenditure - For the years ending 30 June 2027, 2028 and 2029

ASSET EXPENDITURE TYPES SUMMARY OF FUNDING SOURCES

| 22028/29 | ASSET EXPENDITURE TYPES | | | | SUMMARY OF FUNDING SOURCES | | | | |
|--|-------------------------|------------------|------------------|----------------|----------------------------|------------------|------------------|------------------|---------------|
| | Total \$ | New \$ | Renewal \$ | Upgrade \$ | Total \$ | Grants \$ | Contributions \$ | Council Cash \$ | Borrowings \$ |
| PROPERTY | | | | | | | | | |
| Buildings | 250,000 | 0 | 250,000 | 0 | 250,000 | 0 | 0 | 250,000 | 0 |
| Heritage buildings | 50,000 | 0 | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| TOTAL PROPERTY | 300,000 | 0 | 300,000 | 0 | 300,000 | 0 | 0 | 300,000 | 0 |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, machinery and equipment | 1,000,000 | 1,000,000 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 | 0 |
| Fixtures, fittings and furniture | 5,000 | 5,000 | 0 | 0 | 5,000 | 0 | 0 | 5,000 | 0 |
| Computers and telecommunications | 65,000 | 65,000 | 0 | 0 | 65,000 | 0 | 0 | 65,000 | 0 |
| Library books | 20,000 | 20,000 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | 0 |
| TOTAL PLANT AND EQUIPMENT | 1,090,000 | 1,090,000 | 0 | 0 | 1,090,000 | 0 | 0 | 1,090,000 | 0 |
| INFRASTRUCTURE | | | | | | | | | |
| Roads | 3,382,513 | 0 | 3,382,513 | 0 | 3,382,513 | 3,188,343 | 0 | 194,170 | 0 |
| Bridges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Footpaths | 300,000 | 0 | 300,000 | 0 | 300,000 | 300,000 | 0 | 0 | 0 |
| Kerb and channel | 150,000 | 0 | 0 | 150,000 | 150,000 | 150,000 | 0 | 0 | 0 |
| Drainage | 100,000 | 0 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 |
| Recreational, leisure and community facilities | 50,000 | 0 | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| Waste management | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 0 |
| Parks, open space and streetscapes | 50,000 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 |
| TOTAL INFRASTRUCTURE | 4,182,513 | 50,000 | 3,732,513 | 400,000 | 4,182,513 | 3,738,343 | 0 | 444,170 | 0 |
| TOTAL CAPITAL WORKS EXPENDITURE | 5,572,513 | 1,140,000 | 4,032,513 | 400,000 | 5,572,513 | 3,738,343 | 0 | 1,834,170 | 0 |

5. Financial Performance Indicators

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

| Indicator | Measure | Notes | Actual 2023/24 | Forecast 2024/25 | Target 2025/26 | 2026/27 | 2027/28 | 2028/29 | Trend +/- |
|--|--|-------|-------------------|---------------------|-------------------|---------|---------|---------|--------------|
| GOVERNANCE Consultation and engagement (Council decisions made and implemented with community input) | Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council | 1 | 58% | 59% | 60% | 61% | 62% | 63% | + |
| ROADS Condition (sealed local roads are maintained at the adopted condition standard) | Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads | 2 | 97% | 98% | 98% | 98% | 98% | 98% | 0 |
| STATUTORY PLANNING Service standard (planning application processing and decisions are in accordance with legislative requirements) | Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made | 3 | 72% | 75% | 76% | 77% | 77% | 78% | + |
| WASTE MANAGEMENT Waste diversion (amount of waste diverted from landfill is maximised) | Kerbside collection waste diverted from landfill Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins | 4 | 17% | 20% | 25% | 25% | 25% | 25% | 0 |

Targeted performance indicators - Financial

| Indicator | Measure | Notes | Actual 2023/24 | Forecast 2024/25 | Target 2025/26 | 2026/27 | 2027/28 | 2028/29 | Trend +/- |
|---|---|-------|-------------------|---------------------|-------------------|---------|---------|---------|--------------|
| LIQUIDITY | | | | | | | | | |
| Working Capital (sufficient working capital is available to pay bills as and when they fall due) | Current assets compared to current liabilities Current assets / current liabilities | 5 | 134% | 112% | 102% | 105% | 108% | 131% | 0 |
| OBLIGATIONS | | | | | | | | | |
| Asset renewal (assets are renewed as planned) | Asset renewal compared to depreciation Asset renewal and upgrade expense / Asset depreciation | 6 | 150% | 105% | 100% | 52% | 52% | 53% | 0 |
| STABILITY | | | | | | | | | |
| Rates concentration (revenue is generated from a range of sources) | Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue | 7 | 67% | 57% | 59% | 62% | 62% | 62% | 0 |
| EFFICIENCY | | | | | | | | | |
| Expenditure level (resources are used efficiently in the delivery of services) | Expenses per property assessment Total expenses / no. of property assessments | 8 | \$4,193 | \$4,004 | \$4,442 | \$4,053 | \$4,146 | \$4,242 | + |

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

| Indicator | Measure | Notes | Actual 2023/24 | Forecast 2024/25 | Target 2025/26 | 2026/27 | 2027/28 | 2028/29 | Trend +/- |
|---|---|-------|-------------------|---------------------|-------------------|----------|----------|----------|--------------|
| OPERATING POSITION | | | | | | | | | |
| Adjusted underlying result (an adjusted underlying surplus is generated in the ordinary course of business) | Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 9 | (33.72%) | (7.61%) | (19.77%) | (11.82%) | (11.07%) | (10.33%) | + |
| LIQUIDITY | | | | | | | | | |
| Unrestricted cash (sufficient cash that is free of restrictions is available to pay bills as and when they fall due) | Unrestricted cash compared to current liabilities Unrestricted cash / current liabilities | 10 | 94% | 44% | 27.83% | 24.31% | 35.40% | 60.13% | 0 |
| OBLIGATIONS | | | | | | | | | |
| Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities) | Loans and borrowings compared to rates Interest bearing loans and borrowings / rate revenue | 11 | 3.24% | 2.92% | 2.54% | 2.19% | 1.84% | 1.50% | + |
| Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities) | Loans and borrowings repayments compared to rates Interest and principal repayments on interest bearing loans and borrowings / rate revenue | | 0.14% | 0.17% | 0.10% | 0.10% | 0.10% | 0.10% | + |
| Indebtedness (level of long term liabilities is appropriate to the size and nature of a Council's activities) | Non-current liabilities compared to own-source revenue Non-current liabilities / own source revenue | | 10.52% | 39.68% | 34.22% | 33.21% | 31.53% | 30.52% | + |
| STABILITY | | | | | | | | | |
| Rates effort (rating level is set based on the community's capacity to pay) | Rates compared to property values Rate revenue / CIV of rateable properties in the municipal district | 12 | 0.26% | 0.23% | 0.23% | 0.24% | 0.25% | 0.26% | 0 |
| EFFICIENCY | | | | | | | | | |
| Revenue level (resources are used efficiently in the delivery of services) | Average rate per property assessment General rates and municipal charges / no. of property assessments | 13 | \$1,764 | \$1,801 | \$1,847 | \$1,902 | \$1,959 | \$2,018 | + |

| Indicator | Measure | Actual 2023/24 | Forecast 2024/25 | Target 2025/26 | 2026/27 | 2027/28 | 2028/29 | Trend +/- |
|---|---|-------------------|---------------------|-------------------|----------|----------|----------|--------------|
| SUSTAINABILITY CAPACITY | | | | | | | | |
| Population (population is a key driver of a Council's ability to fund the delivery of services to the community) | Expenses per head of population Total expenses / Population | \$4,594 | \$4,421 | \$4,922 | \$4,491 | \$4,594 | \$4,701 | o |
| Population (population is a key driver of a Council's ability to fund the delivery of services to the community) | Infrastructure per head of population Value of infrastructure / Population | \$32,407 | \$35,568 | \$35,840 | \$35,908 | \$35,954 | \$35,852 | o |
| Population (population is a key driver of a Council's ability to fund the delivery of services to the community) | Population density per length of road Population / Kilometres of local roads | \$1.32 | \$1.32 | \$1.32 | \$1.32 | \$1.32 | \$1.32 | o |
| Own-source revenue (revenue is generated from a range of sources in order to fund the delivery of services to the community) | Own-source revenue per head of population Own source revenue / Population | \$2,591 | \$3,173 | \$3,418 | \$3,051 | \$3,142 | \$3,237 | o |
| Recurrent grants (revenue is generated from a range of sources in order to fund the delivery of services to the community) | Recurrent grants per head of population Recurrent grants / Population | \$687 | \$1,401 | \$1,244 | \$1,281 | \$1,319 | \$1,359 | o |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

NOTES TO INDICATORS

5a.

- 1 **Satisfaction with community consultation and engagement**
Remains steady over the 4 years with slight increase
- 2 **Sealed local roads below the intervention level**
Expected to remain steadily across the 4 year period.
- 3 **Planning applications decided within the relevant required time**
Expected to remain steadily across the 4 year period.
- 4 **Kerbside collection waste diverted from landfill**
Expected to increase steadily across a four year period. The impacts of the Container Deposit Scheme are yet to be realised
- 5 **Working Capital**
Expected to remain steadily across the 4 year period.
- 6 **Asset renewal**
Increase in FY25/26 due to funded rehabilitation projects but then a decline over the forecasted years
- 7 **Rates concentration**
Gradually declines across the 4 year period.
- 8 **Expenditure level**
Expected to increase gradually across a four year period as assessments remain steady but expenditure continues to rise

5b.

- 9 **Adjusted underlying result**
Expected to decline over the 4 years due to an expected decrease in future capital grants which are unknown at present date
- 10 **Unrestricted Cash**
Council's cash contribution towards capital works reduces over the life of the four year budget improving the unrestricted cash balance
- 11 **Debt compared to rates**
Remains steady over the 4 years with slight decrease
- 12 **Rates effort**
Remains steady over the 4 years with slight increase
- 13 **Revenue level**
Gradual increase in revenue over the 4 years based on rate cap variation with no of assessments remaining the steady

6. Schedule of Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2025/26.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---------------------------------|----------------|-----------------|
| <i>Aerodrome</i> | | | | |
| Aerodrome hire charge - per day | \$257.50 | \$265.25 | \$7.75 | Non-statutory |
| <i>Animal Business</i> | | | | |
| Domestic Animal Business - Licence fee | \$270.00 | \$275.00 | \$5.00 | Non-statutory |
| Annual Audit Reinspection Fee for Non Compliance | \$130.00 | \$135.00 | \$5.00 | Non-statutory |
| <i>Animal Registrations</i> | | | | |
| Dog Registration - Dangerous or Restricted Breed | \$575.00 | \$575.00 | - | Non-statutory |
| Dog registration | \$105.00 | \$110.00 | \$5.00 | Non-statutory |
| Dog registration - desexed | \$34.95 | \$36.65 | \$5.00 | Non-statutory |
| Dog registration - pensioner | \$52.50 | \$55.00 | \$5.00 | Non-statutory |
| Dog registration - pensioner desexed | \$17.45 | \$18.35 | \$0.90 | Non-statutory |
| Dog registration - working | \$40.00 | \$45.00 | \$5.00 | Non-statutory |
| Dog registration - VCA registered | \$40.00 | \$45.00 | \$5.00 | Non-statutory |
| Cat registration | \$105.00 | \$110.00 | \$5.00 | Non-statutory |
| Cat registration - desexed | \$34.95 | \$36.65 | \$1.70 | Non-statutory |
| Cat registration - pensioner | \$52.50 | \$55.00 | \$2.50 | Non-statutory |
| Cat registration - pensioner desexed | \$17.45 | \$18.35 | \$0.90 | Non-statutory |
| Cat registration - FCC, CFA, DCC registered | \$34.00 | \$37.00 | \$3.00 | Non-statutory |
| Replacement of lost tag | \$14.00 | \$15.00 | \$1.00 | Non-statutory |
| Pound fees - Per impounded animal | \$120.00 | \$130.00 | \$10.00 | Non-statutory |
| Daily sustenance fee (after first day) | \$25.00 | \$25.00 | - | Non-statutory |
| Animal surrender fee | \$45.00 | \$90.00 | \$45.00 | Non-statutory |
| Late payment administration fee (payment not received before 30 April) | \$20.00 | \$20.00 | - | Non-statutory |
| New animal registration after 10th December | 50% of applicable fee | 50% of applicable fee | - | Non-statutory |
| Animal registration transfer from other municipality | 50% of applicable fee | 50% of applicable fee | - | Non-statutory |
| Eligible Assistance Dog | - | - | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---|----------------|-----------------|
| Building Department | | | | |
| New Dwellings, Re-erection/Re-siting | | | | |
| <i>These fees include up to 4 inspections; additional inspection fees will apply.</i> | | | | |
| Value of works \$1 to \$100,000 | \$1,990.00 | \$2,000.00 | \$10.00 | Non-statutory |
| Value of works \$100,001 to \$250,000 | \$1,990.00 | \$3,000.00 | \$1,010.00 | Non-statutory |
| Value of works \$250,001 to \$500,000 | \$2,575.00 | \$4,000.00 | \$1,425.00 | Non-statutory |
| Value of works \$500,001 and above | \$value/155 | \$1,000.00 + (value x 0.8%) | - | Non-statutory |
| Owner Builder fee | New | Fee based on value of works + 25% | - | Non-statutory |
| Extension/Alteration, Garage, carport, shed, patio, verandah, pergola, restumping, recladding | | | | |
| <i>These fees include up to 3 inspections; additional inspection fees will apply.</i> | | | | |
| Up to \$5,000 | \$450.00 | \$1,000.00 | \$550.00 | Non-statutory |
| \$5,001 to \$10,000 | \$690.00 | \$1,000.00 | \$310.00 | Non-statutory |
| \$10,001 to \$20,000 | \$910.00 | \$1,000.00 | \$90.00 | Non-statutory |
| \$20,001 to \$50,000 | \$1,175.00 | \$1,500.00 | \$325.00 | Non-statutory |
| \$50,001 to \$100,000 | \$1,510.00 | \$2,000.00 | \$490.00 | Non-statutory |
| \$100,001 to \$250,000 | \$1,990.00 | \$3,000.00 | \$1,010.00 | Non-statutory |
| \$250,001 to \$500,000 | \$2,575.00 | \$4,000.00 | \$1,425.00 | Non-statutory |
| \$500,001 and above | \$value/155 | \$1,000.00 + (value x 0.8%) | - | Non-statutory |
| Owner Builder fee | New | Fee based on value of works + 25% | - | Non-statutory |
| Commercial Works | | | | |
| Up to \$10,000 | \$690.00 | \$1,500.00 | \$810.00 | Non-statutory |
| \$10,001 to \$20,000 | \$865.00 | \$1,500.00 | \$635.00 | Non-statutory |
| \$20,001 to \$100,000 | \$1,690.00 | \$2,250.00 | \$560.00 | Non-statutory |
| \$100,001 to \$250,000 | \$value x 0.44% + \$2260 | \$3,500.00 | - | Non-statutory |
| \$250,001 to \$500,000 | \$value x 0.25% + \$3300 | \$5,000.00 | - | Non-statutory |
| \$500,001 and above | \$value x 0.25% + \$4000 | \$2,500.00 + (value x 0.8%) | - | Non-statutory |
| Miscellaneous - Building Permits | | | | |
| Fence - building permit (including Swimming pool fences only) | \$410.00 | \$425.00 | \$15.00 | Non-statutory |
| Swimming pool (above ground) and fence | \$515.00 | \$1,000.00 | \$485.00 | Non-statutory |
| Swimming pool (in ground) and fence | \$1,000.00 | \$1,000.00 | - | Non-statutory |
| Demolish / remove building | \$690.00 | \$1,000.00 | \$310.00 | Non-statutory |
| Place of Public Entertainment | New | \$650.00 | - | Non-statutory |
| Siting permits | New | \$400.00 | - | Non-statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|---|--|--|----------------|-----------------|
| Levies / Bonds | | | | |
| Building Administration Fund Levy (State levy) | 0.128% of development costs - Payable directly to the Victorian Building Authority | 0.128% of development costs - Payable directly to the Victorian Building Authority | - | Non-statutory |
| Bond/Guarantee for Re-erection of buildings | \$5,500.00 | \$5,500.00 | - | Non-statutory |
| Inspections | | | | |
| Additional mandatory inspections - per hour (including inspections undertaken for private building surveyors) | \$180.00 | \$185.00 | \$5.00 | Non-statutory |
| Contract inspection - foundations, reinforcement & finals (including inspections undertaken for private building surveyors) | \$350.00 | \$360.00 | \$10.00 | Non-statutory |
| Contract inspection - frame (including inspections undertaken for private building surveyors) | \$350.00 | \$360.00 | \$10.00 | Non-statutory |
| Inspections of Swimming Pool & Spa Barriers (compliance inspections) | | | | Non-statutory |
| First inspection | \$380.00 | \$390.00 | \$10.00 | |
| Re-inspection | \$190.00 | \$195.00 | \$5.00 | Non-statutory |
| File Retrieval / Search | | | | |
| File retrieval/search (e.g. permit history, building / occupancy permit / plans) each | \$85.00 | \$90.00 | \$5.00 | Non-statutory |
| Amended Building Permit | | | | |
| Amended Building Permit - minor alterations | \$190.00 | \$195.00 | \$5.00 | Non-statutory |
| Amended Building Permit - major alterations | \$260.00 | \$270.00 | \$10.00 | Non-statutory |
| Time extension - Building Permit - first request | \$195.00 | \$200.00 | \$5.00 | Non-statutory |
| Time extension - Building Permit - second request | \$390.00 | \$400.00 | \$10.00 | Non-statutory |
| Time extension - Building Permit - third request | \$585.00 | \$600.00 | \$15.00 | Non-statutory |
| Refunds | | | | |
| Withdrawn application – permit lodged, not yet assessed | 90% of fee returned | 90% of fee returned | - | Non-statutory |
| Withdrawn application – permit assessed, not yet issued | 20% of fee paid returned | 20% of fee paid returned | - | Non-statutory |
| Permit cancellation – after permit issued | Nil returned | Nil returned | - | Non-statutory |
| Permit cancellation - after permit expired | Nil returned | Nil returned | - | Non-statutory |
| Report and Consent (As per the Building Regulations 2018) | | | | |
| Maximum street setback (Regulation 73) (19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Minimum street setback (Regulation 74) (19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Building height (Regulation 75)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Site coverage (Regulation 76)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Permeability (Regulation 77)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Car parking (Regulation 78)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Side or rear boundary setbacks (Regulation 79)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|---|---------------------------------|---------------------------------|----------------|-----------------|
| Walls and carports on boundaries (Regulation 80)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Daylight to existing habitable room windows (Regulation 81)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Solar access to existing north-facing habitable room windows (Regulation 82)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Overshadowing of recreational private open space (Regulation 83)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Overlooking (Regulation 84)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Daylight to habitable room windows (Regulation 85)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Private open space (Regulation 86)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Siting of Class 10a buildings (Regulation 87)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Front fence height (Regulation 89)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Fence setbacks from side and rear boundaries (Regulation 90)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Fences on within 150 mm of side or rear boundaries (Regulation 91)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Fences on intersecting street alignments (Regulation 92)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Fences and daylight to habitable room windows in existing dwelling (Regulation 94)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Fences and solar access to existing north-facing habitable room windows (Regulation 95)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Fences and overshadowing of recreational private open space (Regulation 96)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| A mast, pole, aerial, antenna, chimney flue pipe or other service pipe (Regulation 97)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Projections beyond the street alignment (Regulation 109)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Protection of the Public (Regulation 116)(19.9 fee units) | \$325.00 | As per adopted regulatory fee | - | Statutory |
| Building over an easement (Regulation 130)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Installation or alteration of a septic tank system, or construction of a building over an existing septic tank system (Regulation 132)(19.61 fee units) | \$320.20 | As per adopted regulatory fee | - | Statutory |
| Legal Point of Discharge (Regulation 133)(9.77 fee units) | \$231.40 | As per adopted regulatory fee | - | Statutory |
| Buildings above or below certain public facilities (Regulation 134)(19.61 fee units) | \$320.20 | As per adopted regulatory fee | - | Statutory |
| Building in areas liable to flooding (Regulation 153)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Construction on designated land or designated works (Regulation 154)(19.61 fee units) | \$448.20 | As per adopted regulatory fee | - | Statutory |
| Application for building permit for demolition (Section 29A)(5.75 fee units) | \$93.90 | As per adopted regulatory fee | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|---|---------------------------------|---|----------------|-----------------|
| Caravan Camping Fees | | | | |
| Powered site (Warracknabeal & Hopetoun) per night | \$30.00 | \$30.00 | - | Non-statutory |
| Unpowered site (Warracknabeal & Hopetoun) per night | \$20.00 | \$20.00 | - | Non-statutory |
| Weekly rate - powered site (Warracknabeal & Hopetoun) | \$180.00 | \$180.00 | - | Non-statutory |
| Weekly rate - unpowered site (Warracknabeal & Hopetoun) | \$120.00 | \$120.00 | - | Non-statutory |
| Cabin Hire - Warracknabeal - per night | \$160.00 | \$160.00 | - | Non-statutory |
| Cabin Hire - 7 day booking - Warracknabeal | \$960.00 | \$960.00 | - | Non-statutory |
| Cabin Hire - Hopetoun - per night | \$140.00 | \$140.00 | - | Non-statutory |
| Cabin Hire - 7 day booking - Hopetoun | \$840.00 | \$840.00 | - | Non-statutory |
| Caravan Parks - Total number of sites (other than camp sites) | | | | |
| Caravan Parks - total number of sites not exceeding 25 | \$270.30 | 285.09 | \$14.79 | Non-statutory |
| Caravan Parks - total number of sites exceeding 25 - not exceeding 50 | \$540.60 | 570.18 | \$29.58 | Non-statutory |
| Community Asset Units | | | | |
| Woomelang Units Brock Street (rent per week) | \$176.00 | \$176.00 | - | Non-statutory |
| Woomelang Units Gloucester Street (rent per week) | \$152.00 | \$152.00 | - | Non-statutory |
| Council Venue Hire | | | | |
| Venue Hire (per day) | New | \$25.00 | - | Non-statutory |
| Disabled Park Labels | | | | |
| Disabled parking labels | No Charge | No Charge | - | Non-statutory |
| Engineering | | | | |
| Road Opening Permit - L1 | \$118.45 | \$122.00 | \$3.55 | Non-statutory |
| Road reserve works permit | \$113.30 | \$116.70 | \$3.40 | Non-statutory |
| Road Reserve Works - Reinstatement Fees | \$422.30 | \$434.97 | \$12.67 | Non-statutory |
| Asset protection permit | \$66.95 | \$68.96 | \$2.01 | Non-statutory |
| Legal point of Discharge | As per adopted regulatory fee | As per adopted regulatory fee | - | Statutory |
| Asset Surveillance | As per adopted regulatory fee | As per adopted regulatory fee | - | Statutory |
| Fire Prevention Notices | | | | |
| Fire Hazard Administration fee | \$75.00 | \$80.00 | \$5.00 | Non-statutory |
| Unightly land administration fee | \$75.00 | \$80.00 | \$5.00 | Non-statutory |
| Freedom of Information Requests | | | | |
| Freedom of Information - Application fee | \$31.80 | These fees are set from July 1 - Gazetted | - | Statutory |
| Freedom of Information - Search fee (per hour) | \$23.85 | These fees are set from July 1 - Gazetted | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---------------------------------|----------------|-----------------|
| Garbage Bin Sales | | | | |
| 80 litre bin | \$66.44 | \$68.45 | \$2.01 | Non-statutory |
| 120 litre bin | \$72.00 | \$74.15 | \$2.15 | Non-statutory |
| 240 litre bin | \$88.58 | \$91.25 | \$2.67 | Non-statutory |
| Recycling/Glass | No charge | No charge | - | Non-statutory |
| General Local Law | | | | |
| Impounded item release fee | \$250.00 | \$250.00 | - | Non-statutory |
| Application fee for Local Law Permits - 3 years | \$60.00 | \$65.00 | \$5.00 | Non-statutory |
| Penalty reminder notice fee | \$27.70 | As per Fines Victoria | - | Non-statutory |
| Health Registrations | | | | |
| Class 1 Food Premises - hospitals, nursing homes, childcare centres | \$335.00 | \$345.00 | \$10.00 | Non-statutory |
| Class 2 Food Premises - hotels, restaurants, cafes, supermarkets etc... | \$270.00 | \$280.00 | \$10.00 | Non-statutory |
| Class 3 Food Premises (Inc 3A) - service station, jam manufacturer, B&B Accommodation | \$120.00 | \$125.00 | \$5.00 | Non-statutory |
| Non profit organisations and community groups - sporting clubs | \$100.00 | \$105.00 | \$5.00 | Non-statutory |
| Premises with limited operation - pool kiosks, home businesses | 50% of annual fee | 50% of annual fee | - | Non-statutory |
| Street Stalls / Temporary Food Vendor Registrations (up to 12 events per year) | | | | |
| Non profit and community groups - fetes, sausage sizzles, street stalls | \$35.00 | \$40.00 | \$5.00 | Non-statutory |
| Private individuals and businesses - markets, private stalls | \$95.00 | \$100.00 | \$5.00 | Non-statutory |
| Health Act | | | | |
| Hairdresser / Beauty Parlor/ Skin Penetration | \$120.00 | \$125.00 | \$5.00 | Non-statutory |
| Hairdresser Premises (ongoing registration) | \$120.00 | \$125.00 | \$5.00 | Non-statutory |
| Premises providing accommodation for 6 or more persons | \$120.00 | \$125.00 | \$5.00 | Non-statutory |
| Swimming Pool Registration | \$120.00 | \$125.00 | \$5.00 | Non-statutory |
| Tattoo Premises | \$270.00 | \$275.00 | \$5.00 | Non-statutory |
| Other Fees | | | | |
| Transfer/Inspection fee - pre purchase or as a result of non-compliance | \$225.00 | \$230.00 | \$5.00 | Non-statutory |
| Transfer registration fee - to new proprietor for the remainder of the registration period | 50% of prescribed fee | 50% of prescribed fee | - | Non-statutory |
| Late payment penalty fee | 50% of prescribed fee | 50% of prescribed fee | - | Non-statutory |
| Pro rata registration fee - all businesses registering after 30 September | 50% of prescribed fee | 50% of prescribed fee | - | Non-statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|---|---------------------------------|---------------------------------|----------------|-----------------|
| Photocopies & Scanning | | | | |
| A4 - Black and White - Library Service | \$0.50 | \$0.50 | - | Non-statutory |
| A4 - Colour - Library Service | \$1.00 | \$1.00 | - | Non-statutory |
| A3 - Black and White - Library Service | \$1.00 | \$1.00 | - | Non-statutory |
| A3 - Colour - Library Service | \$2.00 | \$2.00 | - | Non-statutory |
| Engineering plans | | | | |
| A2 - Black and White | \$8.00 | \$10.00 | \$2.00 | Non-statutory |
| A2 - Colour | \$10.00 | \$12.00 | \$2.00 | Non-statutory |
| A1 - Black and White | \$12.00 | \$14.00 | \$2.00 | Non-statutory |
| A1 - Colour | \$15.00 | \$17.00 | \$2.00 | Non-statutory |
| A0 - Black and White | \$15.00 | \$17.00 | \$2.00 | Non-statutory |
| A0 - Colour | \$20.00 | \$22.00 | \$2.00 | Non-statutory |
| Planning | | | | |
| Certificate of Compliance under Section 97N (22 fee units) | \$359.30 | As per adopted regulatory fee | - | Statutory |
| Applications for Permits (Regulation 9) | | | | |
| Class 1 - Use Only (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| <i>To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:</i> | | | | |
| Class 2 - <\$10,000 (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Class 3 - >\$10,001 - \$100,000 (42.5 fee units) | \$694.00 | As per adopted regulatory fee | - | Statutory |
| Class 4 - >\$100,001 - \$500,000 (87 fee units) | \$1,420.70 | As per adopted regulatory fee | - | Statutory |
| Class 5 - >\$500,001 - \$1,000,000 (94 fee units) | \$1,535.00 | As per adopted regulatory fee | - | Statutory |
| Class 6 - >\$1,000,001 - \$2,000,000 (101 fee units) | \$1,649.30 | As per adopted regulatory fee | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---------------------------------|----------------|-----------------|
| VicSmart | | | | |
| Class 7 - VicSmart application if the estimated cost of development is: <\$10,000 (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Class 8 - >\$10,000 (29 fee units) | \$473.60 | As per adopted regulatory fee | - | Statutory |
| Class 9 VicSmart application to subdivide or consolidate land (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Class 10 VicSmart application (other than a class 7, class 8 or class 9 permit) (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| <i>To develop land if the estimated cost of development other than for a single dwelling or development ancillary to the use of land for a single dwelling) is:</i> | | | | |
| Class 11 -<\$100,000 (77.5 fee units) | \$1,265.60 | As per adopted regulatory fee | - | Statutory |
| Class 12 - \$100,000 - \$1,000,000 (104.5 fee units) | \$1,706.50 | As per adopted regulatory fee | - | Statutory |
| Class 13 - \$1,000,001 - \$5,000,000 (230.5 fee units) | \$3,764.10 | As per adopted regulatory fee | - | Statutory |
| Class 14 - \$5,000,001 - \$15,000,000 (587.5 fee units) | \$9,593.90 | As per adopted regulatory fee | - | Statutory |
| Class 15 - \$15,000,001 - \$50,000,000 (1,732.5 fee units) | \$28,291.70 | As per adopted regulatory fee | - | Statutory |
| Class 16 - >\$50,000,001 (3,894 fee units) | \$63,589.00 | As per adopted regulatory fee | - | Statutory |
| Class 17 - to subdivide an existing building (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Class 18 - to subdivide land into two lots (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Class 19 - to effect a realignment of a common boundary between lots or to consolidate two or more lots (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Class 20 - to subdivide land (other than Class 9, 17, 18, or 19 permit) (89 fee units per 100 lots) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Class 21 - A permit to — (a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or (b) create or remove a right of way; or (c) create, vary or remove an easement other than a right of way; or (d) vary or remove a condition in the nature of an easement (other than a right of way) in a Crown grant. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Class 22 - a permit otherwise not provided for in regulation (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|---|---|---|----------------|------------------|
| <p>PERMIT APPLICATIONS FOR MORE THAN ONE CLASS Type of Application Fee (1) An application for more than one class of permit set out in the above table: (2) An application to amend a permit in more than one class set out in the above table:</p> | <p>The sum of: The highest of the fees which would have applied if separate applications were made; and 50% of each of the other fees which would have applied if separate applications were made.</p> | <p>The sum of: The highest of the fees which would have applied if separate applications were made; and 50% of each of the other fees which would have applied if separate applications were made.</p> | <p>-</p> | <p>Statutory</p> |
| <p>AMENDING AN APPLICATION AFTER NOTICE HAS BEEN GIVEN Type of Application Fee (1) Section 57A - Request to amend an application for permit after notice has been given; or (2) Section 57A – Request to amend an application for an amendment to a permit after notice has been given:</p> | <p>40% of the application fee for that class of permit or amendment to permit; and Where the class of application is changing to a new class of higher application fee, the difference between the fee for the application to be amended and the fee for the new class.</p> | <p>40% of the application fee for that class of permit or amendment to permit; and Where the class of application is changing to a new class of higher application fee, the difference between the fee for the application to be amended and the fee for the new class.</p> | <p>-</p> | <p>Statutory</p> |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---------------------------------|----------------|-----------------|
| Amendments to Permits | | | | |
| Amendment Class 1 - Class 1 An amendment to a permit to— (a) change the use of land allowed by the permit; or (b) allow a new use of land. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 2 - An amendment to a permit — (a) to change the statement of what the permit allows; or (b) to change any or all of the conditions which apply to the permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 3 - An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is \$10 000 or less. (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 4 - An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$10 000 but not more than \$100 000. (42.5 fee units) | \$694.00 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 5 - An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$100 000 but not more than \$500 000.(87 fee units) | \$1,420.70 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 6 - An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$500 000. (94 fee units) | \$1,535.00 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 7 - An amendment to a permit that is the subject of a VicSmart application, if the estimated cost of the additional development is \$10 000 or less. (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 8 - An amendment to a permit that is the subject of a VicSmart application, if the estimated cost of the additional development is more than \$10 000. (29 fee units) | \$473.60 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 9 - An amendment to a class 9 permit. (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 10 - An amendment to a class 10 permit. (13.5 fee units) | \$220.50 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 11 - An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is \$100 000 or less. (77.5 fee units) | \$1,265.60 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 12 - An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$100 000 but not more than \$1 000 000. (104.5 fee units) | \$1,706.50 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 13 - An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$1 000 000. (230.5 fee units) | \$3,764.10 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 14 - An amendment to a class 17 permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 15 - An amendment to a class 18 permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 16 - An amendment to a class 19 permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 17 - An amendment to a class 20 permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---|---|----------------|-----------------|
| Amendment Class 18 - An amendment to a class 21 permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Amendment Class 19 - An amendment to a class 22 permit. (89 fee units) | \$1,453.40 | As per adopted regulatory fee | - | Statutory |
| Planning - Additional Fees | | | | |
| Secondary Consent Application | \$215.00 | \$220.00 | \$5.00 | Non-statutory |
| Time extension - Planning Permit - first request | \$215.00 | \$220.00 | \$5.00 | Non-statutory |
| Time extension - Planning Permit - second request | \$430.00 | \$440.00 | \$10.00 | Non-statutory |
| Time extension - Planning Permit - third request | \$645.00 | \$660.00 | \$15.00 | Non-statutory |
| Amending or ending a Section 173 Agreements (44.5 fee units) | \$726.70 | As per adopted regulatory fee | - | Statutory |
| Written Advice on Planning Controls | \$120.00 | \$125.00 | \$5.00 | Non-statutory |
| Copy of Permit and Endorsed Plans (per planning permit) | \$80.00 | \$85.00 | \$5.00 | Non-statutory |
| Request for Council consent where no planning permit required (i.e. liquor license) | \$359.30 | As per adopted regulatory fee | - | Statutory |
| Planning - Withdrawal of Application | | | | |
| After lodgement (no work undertaken) | 90% of fee returned | 90% of fee returned | - | Non-statutory |
| After request for further information but prior to commencement of advertising | 50% of fee returned | 50% of fee returned | - | Non-statutory |
| After advertising | 25% of fee returned | 25% of fee returned | - | Non-statutory |
| Subdivision (As per the Subdivision (Fees) Regulations 2016) | | | | |
| Fee for application to certify plan and for statement of compliance (11.8 fee units) | \$192.70 | As per adopted regulatory fee | - | Statutory |
| Fee for alteration of plan (7.5 fee units) | \$122.50 | As per adopted regulatory fee | - | Statutory |
| Fee for application to amend certified plan (9.5 fee units) | \$155.10 | As per adopted regulatory fee | - | Statutory |
| Fee for checking engineering plan | 0.75 per cent of the estimated cost of constructing the works proposed on the plan. | 0.75 per cent of the estimated cost of constructing the works proposed on the plan. | - | Statutory |
| Fee for engineering plan prepared by Council | 3.5 per cent of the estimated cost of constructing the works proposed on the plan | 3.5 per cent of the estimated cost of constructing the works proposed on the plan | - | Statutory |
| Fee for supervision of works | 2.5 per cent of the estimated cost of constructing the works | 2.5 per cent of the estimated cost of constructing the works | - | Statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|---|----------------------------------|----------------------------------|----------------|-----------------|
| Rates | | | | |
| Reprint of Current Rate Notice | \$12.36 | \$12.73 | \$0.37 | Non-statutory |
| Reprint of Previous Rating Year Rates Notice | \$25.75 | \$26.52 | \$0.77 | Non-statutory |
| Property Information for Other Entities (as per their request) | \$87.86 | \$90.50 | \$2.64 | Non-statutory |
| <i>Costs covers wages per hour and postage will be extra</i> | | | | |
| Property Information Requests (each) | As per adopted regulatory fee | As per adopted regulatory fee | - | Statutory |
| Saleyard Fees | | | | |
| Saleyard levy - inclusive of per head and NLIS fees | \$1.10 | \$1.10 | - | Non-statutory |
| Stock disposal fee | \$35.00 | \$35.00 | - | Non-statutory |
| Stock holding fee - use of pens for any purpose other than in association with sale day | \$0.35 | \$0.35 | - | Non-statutory |
| Post Breeder Ear Tag | \$20.00 | \$20.00 | - | Non-statutory |
| Agent fee per head | \$0.40 | \$0.40 | - | Non-statutory |
| Septic Tank Fees | | | | |
| Septic Tank fees –per application | \$333.90 | \$368.94 | \$35.04 | Non-statutory |
| Septic Tank fees –alteration to existing system | \$254.40 | \$285.09 | \$30.69 | Non-statutory |
| Swimming Pools | | | | |
| <i>Note: Swimming Pool fees are set by the committee</i> | - | - | - | Non-statutory |
| Warracknabeal Leisure Complex Fees | | | | |
| Badminton User - per session | \$7.50 | \$7.50 | - | Non-statutory |
| Squash User - per session | \$7.50 | \$7.50 | - | Non-statutory |
| Basketball/Court User - per session | \$7.50 | \$7.50 | - | Non-statutory |
| Squash/Table Tennis Membership - 1 month | \$35.00 | \$35.00 | - | Non-statutory |
| Squash/Table Tennis Membership - 3 months | \$55.00 | \$55.00 | - | Non-statutory |
| Table Tennis room (Group) - per hour | \$30.00 | \$30.00 | - | Non-statutory |
| School groups (Public) - per year | \$800.00 | \$800.00 | - | Non-statutory |
| School groups (St Mary's) - per year | \$250.00 | \$250.00 | - | Non-statutory |
| Court area hire (competition per court) - per hour | \$27.50 | \$27.50 | - | Non-statutory |
| Court area hire (training per court) - per hour | \$22.50 | \$22.50 | - | Non-statutory |
| Court area hire - Daily rate | \$275.00 | \$275.00 | - | Non-statutory |
| Small corporate rate (10 or less persons) Per year | \$750.00 | \$750.00 | - | Non-statutory |
| Large corporate rate - per year | \$1,150.00 | \$1,150.00 | - | Non-statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---------------------------------|----------------|-----------------|
| Transfer Station Fees | | | | |
| <i>Unsorted recyclables, general waste and hard plastic</i> | Not Accepted | Not Accepted | - | Non-statutory |
| Mattresses - Double and larger | \$50.00 | \$55.00 | \$5.00 | Non-statutory |
| Mattresses - Singles | \$40.00 | \$45.00 | \$5.00 | Non-statutory |
| General Waste/Putrescibles waste: | | | | |
| min charge - 120L | \$5.00 | \$5.00 | - | Non-statutory |
| Carboot / 240 L | \$7.00 | \$7.00 | - | Non-statutory |
| Station wagon / SUV (half trailer) | \$9.00 | \$9.00 | - | Non-statutory |
| General waste per cubic metre | \$16.00 | \$25.00 | \$9.00 | Non-statutory |
| Miscellaneous | | | | |
| Builders waste clean sorted – Per m3 | \$60.00 | \$65.00 | \$5.00 | Non-statutory |
| Builders waste dirty non-sorted – Per m3 | Not accepted | Not accepted | - | Non-statutory |
| Concrete Clean, sorted – Per m3 | \$60.00 | \$65.00 | \$5.00 | Non-statutory |
| Concrete Not sorted | Not accepted | Not accepted | - | Non-statutory |
| Dead Animals | \$7.00 | \$8.00 | \$1.00 | Non-statutory |
| Clean fill | No charge | No charge | - | Non-statutory |
| Lead Batteries | \$7.00 | \$8.00 | \$1.00 | Non-statutory |
| Asbestos | | | | |
| <i>Warracknabeal, Murtoa & Hopetoun Tips only</i> | | | | |
| Asbestos securely double wrapped per kg up <small>(max to 25kg per day per person)</small> | \$2.00 | \$2.00 | - | Non-statutory |
| <i>Additional packaging (per package)</i> | | | | |
| small parcel <10kg | \$2.00 | \$2.00 | - | Non-statutory |
| large parcel >10kg<25kg | \$5.00 | \$5.00 | - | Non-statutory |
| Unwrapped or inadequately wrapped | Not accepted | Not accepted | - | Non-statutory |
| Sorted recyclables | | | | |
| Domestic Quantities of Newspapers, Cardboard, Bottles, Cans etc | No charge | No charge | - | Non-statutory |
| Commercial Quantities - Cardboard (m3) | New | \$60.00 | - | Non-statutory |
| E-waste | | | | |
| E-Waste – screens | \$8.00 | No charge | - | Non-statutory |
| E-Waste - compliant | \$4.00 | No charge | - | Non-statutory |
| Solar panels | Not accepted | Not accepted | - | Non-statutory |

| Description of Fees and Charges | 2024/25 Fee Inc GST \$ | 2025/26 Fee Inc GST \$ | Increase \$ | Basis of fee |
|--|---------------------------------|---------------------------------|----------------|-----------------|
| Transfer Station Fees | | | | |
| Tyres | | | | |
| Motorcycle/car | \$8.00 | \$13.00* | \$5.00 | Non-statutory |
| 4 wheel drive | \$14.00 | \$18.00* | \$4.00 | Non-statutory |
| 16"/17" Bobcat/Forklift | \$20.00 | \$21.00* | \$1.00 | Non-statutory |
| 19"/20"/22.5"/Truck | \$28.00 | \$26.00* | (\$2.00) | Non-statutory |
| Super single truck | \$45.00 | \$52.00* | \$7.00 | Non-statutory |
| Car tyre with rim | \$65.00 | \$21.00* | (\$44.00) | Non-statutory |
| 4 wheel drive with rim | \$140.00 | \$26.00* | (\$114.00) | Non-statutory |
| Truck with rim | \$170.00 | \$62.00* | (\$108.00) | Non-statutory |
| Tractor small | \$240.00 | \$83.00* | (\$157.00) | Non-statutory |
| Tractor medium | \$280.00 | \$124.00* | (\$156.00) | Non-statutory |
| Tractor large | New | \$155.00* | \$155.00 | Non-statutory |
| Tractor Header | New | \$515.00* | \$515.00 | Non-statutory |
| Tractor / Earth moving/ per kg | New | \$155.00* | \$155.00 | Non-statutory |
| Green Waste & Timber | | | | |
| min charge - 120L | \$5.00 | \$5.00 | - | Non-statutory |
| Carboot / 240 L | \$5.00 | \$5.00 | - | Non-statutory |
| Station wagon / SUV | \$6.00 | \$6.00 | - | Non-statutory |
| Green waste per cubic metre | \$10.00 | \$17.00 | \$7.00 | Non-statutory |
| Small trailer / ute - up to 6 x 4 - heaped (1m ³ - Resident of Shire or Rate Payer) | \$16.00 | No charge | (\$16.00) | Non-statutory |
| <i>*Reconfigured to align with contractors descriptions</i> | | | | |

ANNUAL BUDGET

7. Annual Contributions

| Committee Name | Asset Name | Annual Allocation \$ |
|--|--|-------------------------|
| Recreation Reserves Annual Allocations 2025-26 | | |
| ANZAC Memorial Park Trustees** | ANZAC Park | \$49,659 |
| Minyip Recreation Reserve Committee of Management | Minyip Recreation Reserve | \$19,009 |
| Rupanyup Recreation Reserve Inc | Rupanyup Recreation Reserve | \$19,219 |
| Brim Recreation Reserve Committee of Management | Brim Recreation Reserve | \$17,945 |
| Beulah Memorial Park Trustees | Beulah Memorial Park Recreation Reserve | \$15,436 |
| Hopetoun Recreation Reserve Inc | Hopetoun Recreation Reserve | \$20,789 |
| Woomelang Recreation Reserve | Woomelang Recreation Reserve | \$6,613 |
| Yaapeet Recreation Reserve | Yaapeet Recreation Reserve | \$5,391 |
| Lubeck Memorial Soldiers Reserve Committee of Management | Lubeck Memorial Soldiers Reserve | \$6,351 |
| Patchewollock Recreation Reserve | Patchewollock Recreation Reserve | \$4,939 |
| Speed Recreation Reserve | Speed Recreation Reserve | \$3,928 |
| Tempy Memorial Park | Tempy Memorial Park | \$11,993 |
| Murtoa Showyards Reserve Committee of Management | Murtoa Showyards Reserve. | \$22,928 |
| | | <u>\$194,198.89</u> |
| Swimming Pools Annual Allocations 2025-26 | | |
| Warracknabeal Memorial Swimming Pool Inc | Warracknabeal Memorial Swimming Pool | \$79,897 |
| Minyip Swimming Pool Committee Inc | Minyip Swimming Pool | \$27,951 |
| Murtoa Swimming Pool Inc | Murtoa Swimming Pool | \$44,092 |
| Rupanyup Community Swimming Pool Committee of Management Inc | Rupanyup Swimming Pool | \$22,886 |
| Beulah Swimming Pool Committee | Beulah Swimming Pool | \$20,487 |
| Hopetoun Swimming Pool Community Asset Committee | Hopetoun Swimming Pool | \$45,762 |
| Woomelang Swimming Pool Committee | Woomelang Swimming Pool | \$19,771 |
| Tempy Swimming Pool Inc | Tempy Swimming Pool | \$8,583 |
| | | <u>\$269,428.51</u> |
| Weir Pools Annual Allocations 2025-26 | | |
| Lake Marma | Lake Marma Reserve Committee of Management | \$7,411.84 |
| Warracknabeal | Yarriambiack Creek Development Committee | \$3,627.08 |
| Brim | Brim Lions Club | \$6,623.35 |
| Beulah | Beulah Memorial Park Trustees | \$5,361.76 |
| Lake Lascelles | Lake Lascelles/Corrong Com. Management | \$13,246.69 |
| Yaapeet | Yaapeet Community Club Inc | \$3,942.47 |
| | | <u>\$40,213.19</u> |

**Warracknabeal ANZAC Park contribution increased to \$49,659 in the 2025/26 financial year only.

| Committee Name | Asset Name | Annual Allocation \$ |
|---|--|----------------------------|
| Community Halls Annual Allocations 2025-26 | | |
| Warracknabeal Town Hall | Warracknabeal Town Hall | \$743.24 |
| Brim Memorial Hall | Brim Memorial Hall | \$743.24 |
| Hopetoun Memorial Hall | Hopetoun Memorial Hall | \$743.24 |
| Sheep Hills | Sheep Hills | \$743.24 |
| Tempy Memorial Hall | Tempy Memorial Hall | \$743.24 |
| Aubrey Public Hall | Aubrey Public Hall | \$1,421.54 |
| Beulah Memorial Hall | Beulah Memorial Hall | \$3,439.72 |
| Boolite | Boolite | \$1,464.19 |
| Lubeck Memorial Public Hall Inc | Lubeck Memorial Public Hall Inc | \$3,439.72 |
| Murtoa Mechanics Hall | Murtoa Mechanics Hall | \$5,054.04 |
| Patchewollock | Patchewollock | \$5,054.04 |
| Rupanyup Public Memorial Hall | Rupanyup Public Memorial Hall | \$4,865.26 |
| Speed | Speed | \$2,914.99 |
| Wallup Hall Committee | Wallup Hall Committee | \$2,194.05 |
| Woomelang Memorial Hall | Woomelang Memorial Hall | \$6,831.87 |
| Minyip Memorial Hall | Minyip Memorial Hall | \$5,054.04 |
| | | <hr/> |
| | | \$45,449.67 |
| Progress Associations Annual Allocations 2025-26 | | |
| Warracknabeal Action Group | Warracknabeal Action Group | \$1,422.67 |
| Minyip Progress Association | Minyip Progress Association | \$1,422.67 |
| Murtoa | | \$1,422.67 |
| Rupanyup Progress | Rupanyup Progress | \$1,422.67 |
| Brim Active Community Group | Brim Active Community Group | \$1,422.67 |
| Beulah Business & Information Centre | Beulah Business & Information Centre | \$1,422.67 |
| Hopetoun | | \$1,422.67 |
| Yaapeet Community Club Inc | Yaapeet Community Club Inc | \$1,422.67 |
| Lascelles Progress Association | Lascelles Progress Association | \$1,422.67 |
| Patchewollock Incorporated | Patchewollock Incorporated | \$1,422.67 |
| Woomelang & District Development Association | Woomelang & District Development Association | \$1,422.67 |
| Lubeck | | \$1,422.67 |
| | | <hr/> |
| | | \$17,072.06 |
| | | <hr/> |
| Total | | <u>\$566,322.32</u> |



Yarriambiack
SHIRE COUNCIL