



Yarriambiack
SHIRE COUNCIL

Financial and Non-Financial Performance Reporting

Quarter 1

1 July 2022 - 30 September 2022



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1 Executive Summary

This report is for the period ending 30 September 2022 and outlines Council's position and performance in the first quarter of the 22-23 Financial Year.

Profit and Loss

After adjusting for depreciation for the quarter, net profit for Q1 is \$1.8 million or 17.8% lower budget. This can be attributed to a decrease in income received in the quarter of \$2.5 million, offset by total expenses during the quarter being \$620,000 lower than budget.

The variance in income is attributed to the timing of payments of federal financial assistance grants, that were paid earlier than expected in the final quarter of the last financial year – at the time of budget preparation the assumption was made that these would be paid in Q1 of this financial year. Additionally, the receipt of a milestone payment of \$400,000 for Warracknabeal childcare centre has been delayed due to delays in the construction. Other grant payments which had been budgeted for the first quarter have not yet been received.

The 8% decrease in expenditure compared to budget is attributed to expenditure on consultants and contractors being lower than expected due to project timing of non-capital works. It is expected that this expenditure will progress in the next quarter.

Balance Sheet

Trades and other receivables have increased due to the rates and charges for the 2022-23 financial year being raised and issued in September. The first instalment payment was due at the end of September 2022.

There has been a \$3.0 million decrease in trades and other payables during the quarter, this amount has been offset by the recognition of annual fire service levies held in trust on behalf of the state government.

Work in progress account has increased from 30 June and is expected to significantly increase throughout the year as the capital works program is delivered.

Financial Indicators

The financial indicators for the first quarter are producing a positive result. This is due to rates and charges being raised and issued in the first quarter of 2022-23, generating \$13.0 million in revenue, whilst expenditure is only \$5.6 million, and \$2.0 million less than budget estimates.

Council is also holding \$11.2 million between bank and investments with maturity less than 12 months, being classified as current assets. This has a positive impact on Council's working capital ratio.

It is predicted that as expenditure increases throughout the next three quarters, the financial indicators will decrease and be more inline with budget estimates.

Council officers will continue to monitor return on investment opportunities. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment

Projects

Management has split the projects into four categories for reporting purposes.

Property: Council has a \$6.2 million capital works program being delivered on council owned buildings and associated infrastructure, with 9% being expended during the quarter. Carried forward works on the Warracknabeal early years facility continued during the quarter with the project estimated to be completed in Q3 of the year. Carried forward works on the Warracknabeal and Hopetoun caravan park cabins progresses during the period with cabins installed at both sites and connections of services and fit out to be completed. The \$1.0 million Murtoa and Woomelang housing units project is progressing with the contractor for these works awarded at the September Council meeting.

Plant & Equipment – Council has a \$2.2 million capital works program being delivered on council owned plant and equipment, with 3% being expended during the quarter. This category includes the purchase of major plant items including grader, truck, tractor and motor vehicles. Procurement activities are underway on these items. It also includes the carried forward costs from prior year associated to the glass crusher;

which has arrived in Australia and is being assembled, the flocon road maintenance machine; which is expected to be delivered in early 2023 and restoration works on Council rollers.

Infrastructure – Council has a \$9.2 million capital works program being delivered on council owned infrastructure, which includes roads, recreation assets and other assets such as aerodrome fencing and streetscapes. Despite large rain events across the shire during the quarter, the program remains on track with 21% of budget expended. In response to the weather, ongoing condition assessments are being undertaken with recommendations provided to alter all or part of some capital works projects on roads that can remain serviceable until the 2023/2024 financial year, in order to undertake unscheduled capital works on roads that need urgent repair.

Non Capital Projects: Council has a \$1.6 million program being delivered on community assets and infrastructure with 23% being expended during the quarter. Key works during the year included progression of the masterplan for Anzac Park recreation reserve, business case and feasibility study for Beulah community store, co-contribution to the Murtoa silo art project and progression of the cultural heritage augmented and virtual reality project.

Budget Impact and Changes

During the quarter Council was successful in receiving a further \$578,000 of Living Library State Government Funding towards the redevelopment of the old shire building in Rupanyup, where the current library is located – this amount is in addition to the \$80,000 included in the budget. The project build is aimed to commence in January 2023 and conclude in December 2023.

Federal financial assistance grants increased across Victoria by an average of 5.2%, with Council benefiting for this increase with an additional \$272,000 being allocated.

Council is currently awaiting the outcome of 7 grant submissions. Section 10 of the report outlines funding received, and expenditure estimated to be incurred since the development and adoption of the budget. It also includes funding outcomes Council is awaiting, which could potentially impact the 2022/23 budget.

Rates and Charges

2022-23 rate notices were released during the quarter, with rate payers having the option to pay in full by 15 February 2023 or by four instalments that are due on 30 September 2022, 30 November 2022, 28 February 2023 and 31 May 2023.

Rates in the arrears balance at the end of the quarter was \$1.2 million. This is a reduction of \$220,000 or 15% from the balance at the beginning of the quarter.

Non-Financial Performance

Council's expenditure is outside of the tolerance levels within the adopted risk appetite. Expenditure as of 30 September is under budget by 8% due to the timing of programs being delivered.

In a continuation of a trend of the last two years, Council has seen an increase in personal leave taken due to the requirement for staff to not attend work if they have COVID-19 symptoms. It is expected that the level of absenteeism will remain high whilst COVID-19 is circulating within the state and regions.

Council has actively been working with staff to reduce their annual leave balances. The balance between navigating a pandemic, meeting service delivery requirements and staff taking leave has been challenging. Staff with leave hours above 304 hours have completed a leave plan, with the requirement to take excess leave within the next 12 months.

Council has three procurement contracts where the agreed delivery date has passed, but the project has yet to be fully delivered. In addition, Council has one procurement contract where the project has yet to commence however the initial contract end date has lapsed. Contract extension agreement will be completed once building permit for the project is issued.

Several Council strategies and plans are requiring renewal. Quotes have been received for the Economic Development and Tourism Plans which is expected to complete later in the financial year. Due to resourcing the Environmental Strategy will be undertaken in next financial year and work has begun on the Youth Engagement Strategy.

Occupational Health and Safety

The implementation of Happy HR OHS reporting in the prior year has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

The incidents reported resulted in 165 hours of lost time due to injuries during the quarter. There were no Worksafe notified reports in the first quarter of the 2022-23 financial year.

Strategic Risk Register

A review of the ten strategic risks and the associated control measure effectiveness was completed for the third quarter. The overall risk level of the Program and Project Risk has been upgraded to High.

The consequence level of the financial category of the risk was assessed during the period to consider the current construction cost escalation environment and forecasted further increase to these costs. Constructions costs are expected to escalate 5-8% over the 0-12 months, a further 4-6% over the next 12-24 months and an additional 3-4% in the next 24-36 months further with the following expectations across Victoria:

Given Council's large capital program which includes several constructions related projects, the potential financial consequence on the organisation has been upgraded to major. This is defined in Council's *Risk Management Manual* as a financial consequence between \$1.0 million and \$3.0 million.

Council identifies that considerations may be required to accommodate variation requests to mitigate the risk on infrastructure projects. Council will closely monitor project costs, investigate further funding streams to offset costs and ensure appropriate contingencies are being built into all future funding proposals.

Conclusion

Council is in the midst of delivering one of its largest infrastructure, building and community project programs on record. Yarriambiack Shire has experience an exceptionally high amount of rainfall during the quarter of note is the impact on condition of roads and council owned infrastructure, with work being prioritised for safety and serviceability where relevant. Council will continue to monitor the risks associated with delivering a program of this nature by continuously enhancing its reporting for analysis purposes.

2 Profit and Loss Statement

	YTD Actuals	YTD Budget	Variance	Variance (%)	FY Budget Jul 2022 - Jun 2023	
Operating Income						
Asset Disposal	93,702	50,000	43,702	87%	300,000	1
Grants Commonwealth Capital	422,016	1,140,000	(717,984)	(63%)	3,420,000	2
Grants Commonwealth Operating	592,234	1,654,337	(1,062,104)	(64%)	6,617,349	3
Grants Vic Capital	0	704,452	(704,452)	(100%)	3,414,058	4
Grants Vic Operating	1,178,675	940,843	237,832	25%	2,535,188	5
Other Income	74,266	38,941	35,325	91%	322,622	6
Rates and Charges	13,018,403	13,219,611	(201,208)	(2%)	13,319,611	
Statutory Fees and Fines	19,527	30,087	(10,560)	(35%)	143,015	7
User Fees	151,965	225,685	(73,720)	(33%)	945,561	8
Total Operating Income	15,550,788	18,003,956	(2,453,168)	(14%)	31,017,404	
Operating Expenses						
Cost of Goods Sold - movement in inventory	89,731	0	(89,731)	N/A	0	
Asset Disposal	0	95,127	95,127	100%	380,508	
Bad & Doubtful Debts	0	0	0	N/A	1,000	
Contributions and Donations	31,620	148,476	116,856	79%	763,790	9
Depreciation Amortisation & Impairment	0	1,417,252	1,417,252	100%	5,669,008	10
Employee Costs	2,532,162	2,735,648	203,487	7%	11,393,300	
Finance Costs	0	0	0	N/A	22,000	
Materials and Services	1,945,137	2,168,608	223,471	10%	7,940,725	11
Other Expenses	1,062,734	1,133,499	70,765	6%	1,553,124	
Total Operating Expenses	5,661,385	7,698,611	2,037,226	26%	27,723,454	
Net Profit	9,889,403	10,305,346	(415,942)	(4%)	3,293,950	

3 Notes to the Profit and Loss Statement

Note	Item	Explanation of Variance
Income		
1	Asset Disposals	Q1: Sale of Portable Building \$10,100, Sale of Mitsubishi Pajero Sport \$39,392 and Mitsubishi Outlander \$29,209 and sale of Nayallo land \$15,000
2	Grants Commonwealth Capital	Q1: Council received \$422,016 for Roads to Recovery works which our outdoor staff have undertaken.
3	Grants Commonwealth Operating	Q1: Half of the 2022/23 Federal Assistance Grants (FAGs) were paid in advance prior to the end of the 2021/22 financial year. Therefore, the quarterly amounts to be paid to Council throughout the 2022/23 year have been reduced. When preparing the 2021/22 budget the assumption was made that there would not be an advance FAGs payment made.
4	Grant Vic Operating	Q1: The main reason for the variance is due to Council receiving the payment for the Rural Councils Transformation Program (RCTP) Round 2 Funding \$440,000 which had not been budgeted for in this quarter.
5	Grant Vic Capital	Q1: Council expected to receive a milestone payment of \$400,000 for the Warracknabeal Children Centre in the first quarter but this has been delayed due to delays in the construction. Other grant payments which had been budgeted for the first quarter have not yet been received.
6	Other Income	Q1: Interest on investments being recognised as the investments have come due is the main variance in this area.
7	Statutory Fees and Fines	Q1: Planning fees are down \$5,000 on what was budgeted for the quarter.
8	User Fees	Q1: At the time of preparing this report the Home and Community Care, Meals on Wheels and Brokerage debtor accounts for September had not been entered. This amount is approximately \$22,000. Livestock Exchange fees for all of September have not yet been entered. Caravan Park fees are down \$8,000, User rents for Woomelang and Murtoa units have not been brought to account for the 1 st quarter.
Expense		
9	Contributions & Donations	Q1: During the 1 st quarter Council has paid \$15,000 to Murtoa Progress Association as a contribution towards the Murtoa Silo Art Project. \$1,500 was paid to the Minyip Lions Club as part of their 150 th Event. \$15,000 was paid to the Minyip Progress Association as part of the COVID Safe Outdoor Activation Round 2 Part B. Annual contributions to halls, recreation reserves, swimming pools, progress associations are usually paid out during September to November.

10	Depreciation	Q1: Depreciation will be allocated on a quarterly basis, and this should start to occur once the Asset Accountant commences their employment with Council in Q2.
11	Materials & Services	Q1: The use of consultants and contractors in the quarter are below budget. This has been due to delays in the commencement of community projects due to Covid restrictions and the timing of the procurement process. It is expected that these community projects will progress in the next quarter. Fuel and utilities are also lower than budget.

4 Balance Sheet

	Sep 2022	Jun 2022			
	Actuals	Actuals	Variance	% Variance	
Assets					
Current Assets	26,880,207	19,951,667	6,928,540	35%	1
Bank	6,934,767	12,653,092	(5,718,325)	(45%)	
Financial Assets	91,165	228,970	(137,806)	(60%)	
Investments	4,349,190	4,349,190	0	0%	
Inventory	417,948	318,909	99,039	31%	
Trade & Other Receivables	15,072,136	2,386,505	12,685,631	532%	
Assets classified as held for sale	15,000	15,000	0	0%	
Fixed Assets	140,041,387	138,445,722	1,595,664	1%	2
Land	2,949,957	2,949,957	0	0%	
Plant & Equipment	5,765,511	5,745,447	20,064	0%	
Infrastructure Assets	104,278,690	104,278,690	0	0%	
Buildings	23,581,023	23,581,023	0	0%	
Work in Progress - Assets	3,466,206	1,890,605	1,575,601	83%	
Non-Current Assets	959,127	959,127	0	0%	
Investments	387,490	387,490	0	0%	
Right of Use Assets	571,638	571,638	0	0%	
Total Assets	167,880,721	159,356,517	8,524,204	5%	
Liabilities					
Current Liabilities	6,713,596	8,078,796	1,365,200	17%	3
Provisions	3,099,110	3,110,969	11,859	0%	
Trade & Other Payables	1,520,897	4,489,810	2,968,913	66%	
Trusts Funds & Deposits	304,830	204,625	(100,205)	(49%)	
Lease Liability	336,145	336,145	0	0%	
Trust Funds & Deposits - Fire Services Levy	1,452,615	(62,753)	(1,515,368)	(2415%)	
Non-Current Liabilities	728,995	728,995	0	0%	
Lease Liability	264,203	264,203	0	0%	
Provisions	464,792	464,792	0	0%	
Total Liabilities	7,442,591	8,807,791	1,365,200	15%	
Net Assets	160,438,129	150,548,726	9,889,403	7%	
Equity					
Equity	160,438,129	150,548,726	9,889,403	7%	
Accumulated Surplus	74,584,000	74,584,000	0	0%	
Reserves	65,351,160	65,351,160	0	0%	
Retained Earnings	10,613,566	4,532,426	6,081,140	134%	
Current Earnings	9,889,403	6,081,140	3,808,264	63%	
Total Equity	160,438,129	150,548,726	9,889,403	7%	

5 Notes to the Balance Sheet






Note	Item	Explanation of Variance
1	Current Assets	<p>Q1: Council is holding approximately \$11.2 million between the bank and short term (less than 12 months) investments. At present short-term investments provide Council with the greatest return. Interest rates will continue to be monitored to ensure Council is achieving maximum return on investment.</p> <p>Trades and Other Receivables has increased due to the Rates and Charges for the 2022-23 financial year being raised and issued in September. The first instalment payment was due at the end of September 2022.</p>
2	Fixed Assets	<p>Q1: No movement to report between end of financial year and 30 September 2022. Expected increase in fixed assets to occur in the third and fourth quarter when the delivery of plant occurs, and capital projects are completed.</p> <p>Work in progress will continue to increase due to our large capital work program currently being delivered.</p>
3	Current Liabilities	<p>Q1: There has been a \$2.97 million decrease in Trades and Other Payables from 30 June to 30 September 2022. The annual Fire Service Levy (FSL) raised with the annual rates is held in trust on behalf of the State Revenue Office. As Council collects the FSL from the ratepayers these monies will be paid to the State Revenue Office on a quarterly basis.</p>






6 Cashflow Statement

01 July 2022 to 30 September 2022

Cash flows from operating activities	
Rates and charges	33,125
Statutory fees and fines	38,815
User fees	171,535
Grants - operating	2,010,039
Grants - capital	421,051
Contributions - monetary	-
Interest received	33,785
Rent received	295
Trust funds and deposits taken	1,616,264
Other receipts	43,599
Net GST refund	263,021
Employee costs	(2,448,196)
Materials and services	(4,813,207)
Trust funds and deposits repaid	-
Other payments	(1,199,927)
Net cash provided by/(used in) operating activities	(3,829,801)
Cash flows from investing activities	
Payments for property, infrastructure, plant and equipment	(1,794,823)
Payments for intangible assets	-
Proceeds from sale of property, infrastructure, plant and equipment	(93,702)
Proceeds from sale of assets held for sale	-
Payments for investments	-
Proceeds from sale of investments	-
Net cash used in investing activities	(1,888,525)
Cash flows from financing activities	
Finance costs	-
Repayment of borrowings	-
Proceeds of borrowings	-
Net cash provided by/(used in) financing activities	-
Net increase/(decrease) in cash and cash equivalents	(5,718,326)
Cash and cash equivalents at the beginning of the financial year	17,002,283
Cash and cash equivalents at the end of the financial year	11,283,957

7 Financial Indicators Summary

	No Action Required		
	Requires Active Monitoring		
	Immediate Action Required		
As of 30 September 2022	Actual YTD	2022/23 Budget	Indicator
Adjusted underlying result (OP1) Measure: Adjusted underlying surplus (deficit) / Adjusted underlying revenue. Community Outcome / Data Use: Assessment of whether Council can generate a surplus. A significant surplus (or deficit) achieved in a particular financial year does not necessarily indicate good or bad financial performance in that year. Q1: The full rates income is being accounted for in the first quarter as rates and charges for the 22-23 financial year have been raised and issued, whilst only the first quarter expenditure has occurred. This is producing a positive position; however, it is expected to decline in the next three quarters as expenditure increases.	64%	(15%)	
Working Capital (L1) Measure: Current assets / current liabilities. This measures whether a Council can generate sufficient cash to pay bills on time. Community Outcome / Data Use: Assessment of Council's financial position. Higher assets relative to liabilities suggests Councils are in a strong position. Q1: Working capital has increased due to annual rates and charges being raised in the quarter that are represented as trade receivables. This is producing a positive position; however, it is expected to in line with budgeted figure in the next three quarters as the financial year progresses.	400%	214%	
Unrestricted Cash (L2) Measure: Unrestricted cash / current liabilities. This measures unrestricted cash as a percentage of current liabilities. Community Outcome / Data Use: assessment of Council's abilities to pay bills on time. Higher unrestricted cash relative to liabilities suggests Councils are able to pay bills in a timely manner. Q1: Unrestricted cash balances for the 1 st quarter is 1.68 times greater than Council's current liabilities for the 1 st quarter which highlights Council is in a strong position to pay bills on time.	168%	(4%)	
Loans and Borrowings (O2) Measure: Interest bearing loans and borrowings / rate revenue. This measures whether the level of debt and other long-term obligations is appropriate to the size and nature of the Council's activities. Community Outcome / Data Use: Assessment of whether Council's level of interest-bearing loans and borrowings are appropriate to the size and nature of Council's activities. Demonstration of Council managing its borrowing strategy in relation to the revenue it raises. Q1: Council currently has no loans.	0.00%	3%	
Loans and Borrowings (O3) Measure: Interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue. Community Outcome / Data Use: Same as (O2)	0.00%	0.38%	

Indebtedness (O4) Measure: Non-current liabilities / own source revenue. Community Outcome / Data Use: Assessment of whether Council's long-term liabilities are appropriate to the size and nature of Council activities. Lower proportion of non-current liabilities suggests greater capacity to meet long term obligations. Q1: Council's own source revenue is 5.21 times greater than non-current liabilities, which indicates Council has strong capacity to meet its long-term obligations, however this is lower than budget.	5.21%	9%	
Asset Renewal and Upgrade (O5) Measure: Asset renewal and upgrade expenditure / depreciation. Community Outcome / Data Use: Assessment of whether Council assets are being renewed or upgraded as planned. It compares the rate of spending on existing assets through renewing, restoring, replacing or upgrading existing assets with depreciation. Ratios higher than 1.0 indicate there is a lesser risk of insufficient spending on Council's asset base. Result is less than 0.5 – Spending on existing assets has not kept pace with the consumption of these assets. This highlights a need to prioritise asset maintenance. Results between 0.5 and 1.0 – May indicate insufficient spending on renewal or upgrading. This may highlight a need for better asset maintenance planning. Result is more than 1.0 – Demonstrates Council's commitment to investing in the renewal and upgrading of its community infrastructure and assets.	To be reported annually	159%	N/A
Rates Concentration (S1) Measure: Rate revenue / adjusted underlying revenue. Community Outcome / Data Use: Assessment of whether Council can generate revenue from a range of sources to fund services and activities. Lower proportion of rate to underlying revenue suggests greater stability. Reflects extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council will become more reliant on rate revenue compared to all other revenue sources. Q1: Reflects extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council will become more reliant on rate revenue compared to all other revenue sources.	83%	56%	
Rates Effort (S2) Measure: Rate revenue / capital improved value of rateable properties in the municipality. Community Outcome / Data Use: Assessment of whether Councils set rates an appropriate level. Lower proportion of rate revenue suggests a reduced rate burden on the community.	0.29%	0.30%	
Expenditure Level (E2) Measure: Total expenditure / No. of property assessments. Community Outcome / Data Use: Assessment of whether resources are being used efficiently to deliver services.	\$809	\$3,902	
Revenue Level (E4) Measure: Residential rate revenue / No. of residential property assessments. Community Outcome / Data Use: Same as (E2).	\$1,677	\$1,900	

8 Rates and Charges

Ward Total Rates & Charges	2021/2022 Budget	2021/2022 Actuals	2022/2023 Budget	Actual YTD Receipts	Rebates	Outstanding Rates		
						Current	Arrears/Legal/Interest	Total
Dunmunkle	\$4,174,638.57	\$366,436.79	\$4,773,381.74	-\$540,760.00	-\$83,189.99	\$4,197,191.33	\$332,879.76	\$4,530,071.09
Hopetoun	\$4,219,392.63	\$559,488.83	\$4,052,072.24	-\$619,613.26	-\$62,863.45	\$3,463,208.77	\$481,384.93	\$3,944,593.70
Warracknabeal	\$5,981,516.03	\$515,078.90	\$5,946,276.50	-\$634,480.48	-\$94,740.09	\$5,329,286.15	\$410,036.76	\$5,739,322.91
Grand Total	\$14,375,547.23	\$1,441,004.52	\$14,771,730.48	-\$1,794,853.74	-\$240,793.53	\$12,989,686.25	\$1,224,301.45	\$14,213,987.70

2021-22 Budget: Represents the amount raised in the 2021-22 financial year for General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge.

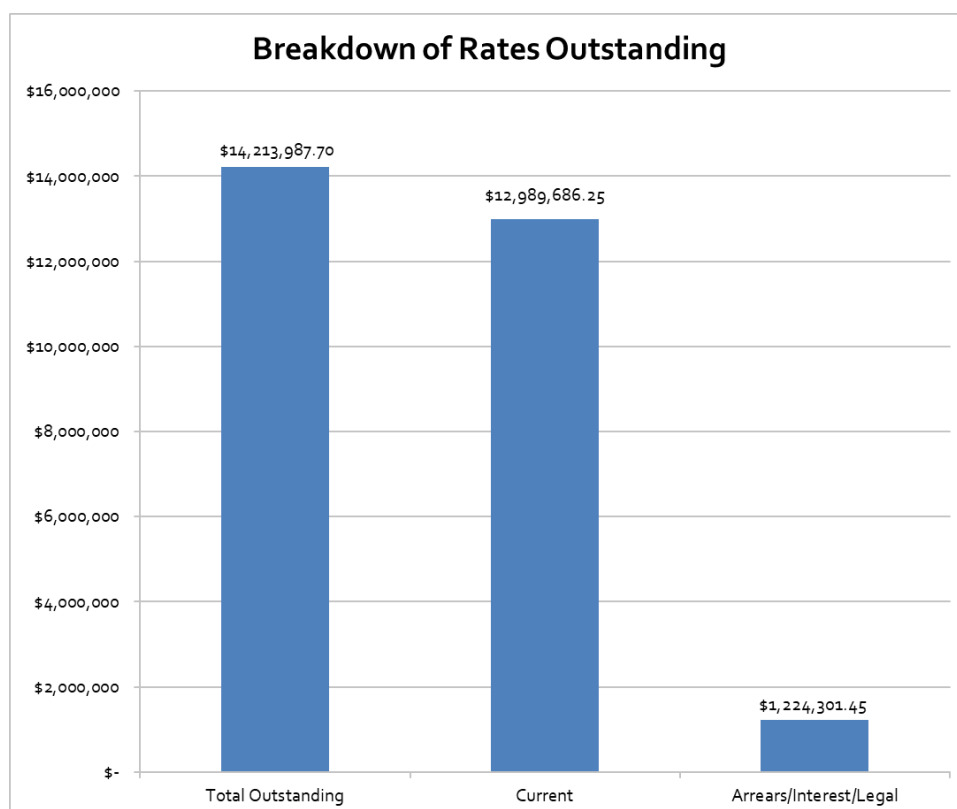
The **2021-22 Actuals** relates to the amount outstanding from the above raised charges as of 30 June 2022.

The **2022-2023 Budget** represents the amount raised in General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge for the 2022-23 financial year.

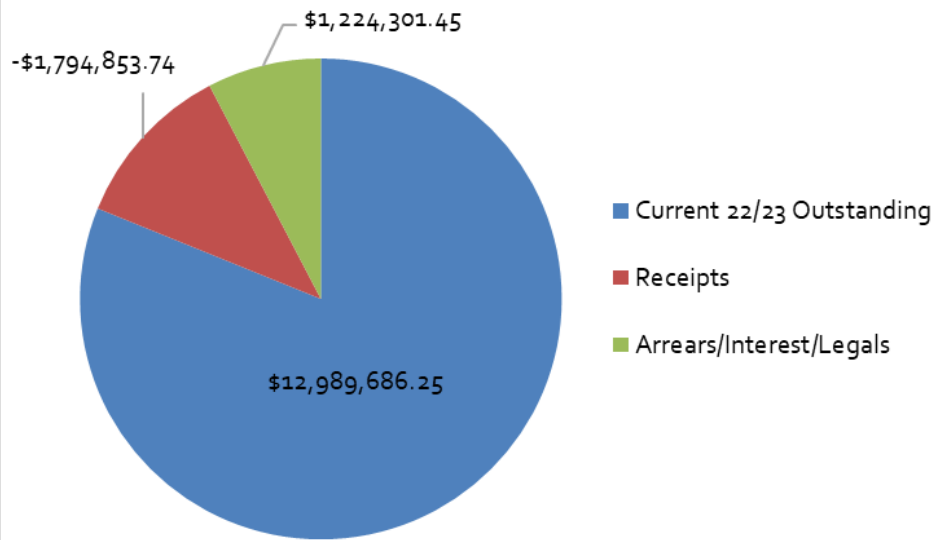
The **Actual YTD Receipts** represents the value collected as of 30 September 2022 along with the **Rebates** to be claimed from the Department of Families, Fairness and Housing and State Revenue Office. The receipts relate to both arrears payments and/or current rates and charges.

Outstanding Rates is separated into three categories. Current represents the balance owing on the Rates and Charges raised for the current financial year (e.g., Budget \$14.7m raised, \$12.9m currently outstanding). Arrears/Legal/Interest is amount outstanding from prior years, providing a total balance of current and arrears outstanding rates and charges.

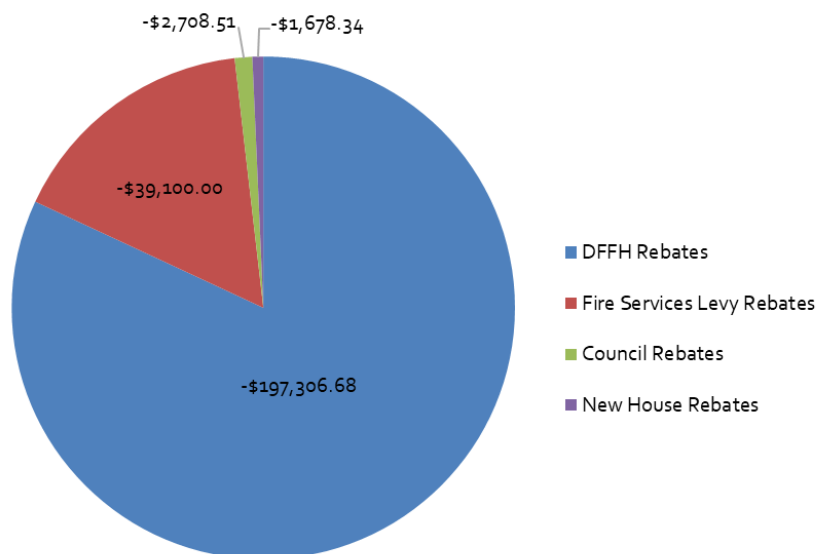
Debt Collection: Council has referred outstanding rates and charges to our Debt Collection Agency where there is a likelihood that the amount maybe recovered.



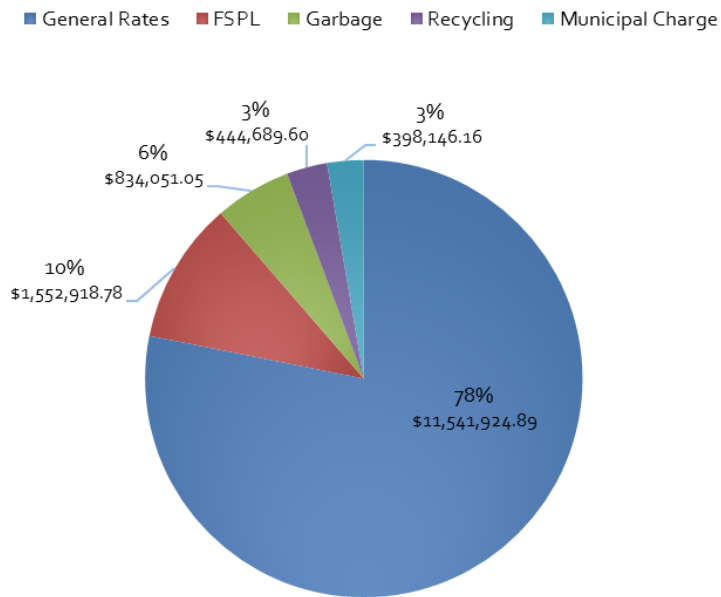
Breakdown of Rates Outstanding



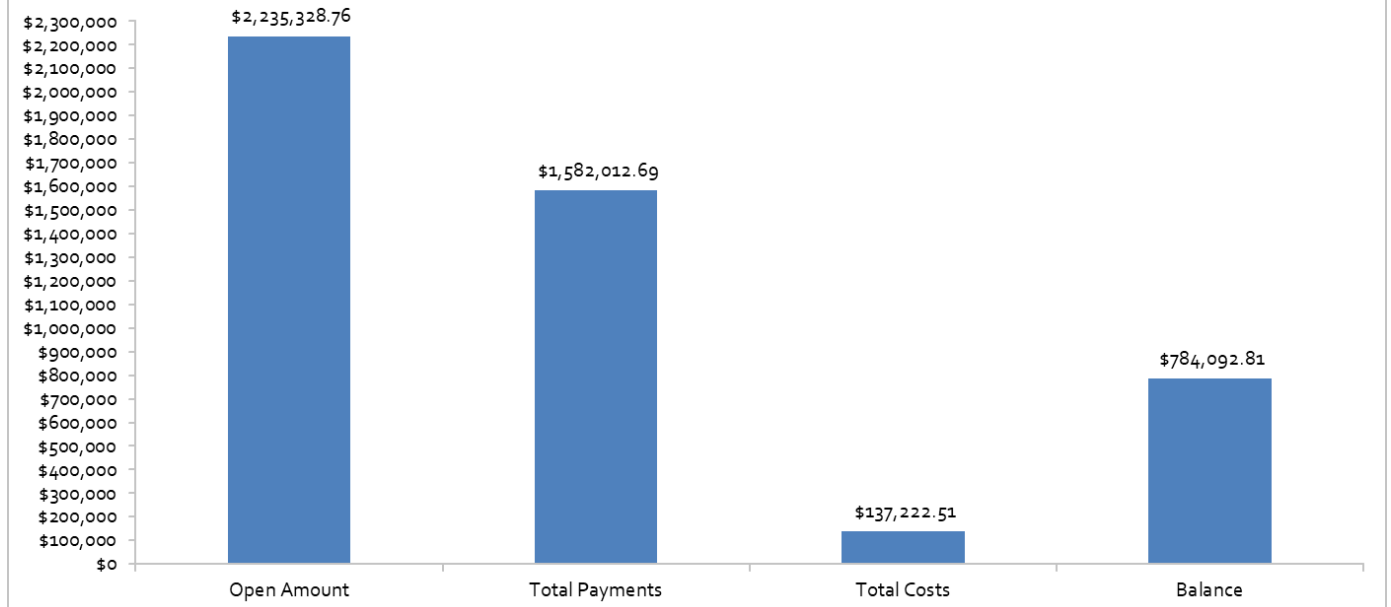
2022/23 Rebates



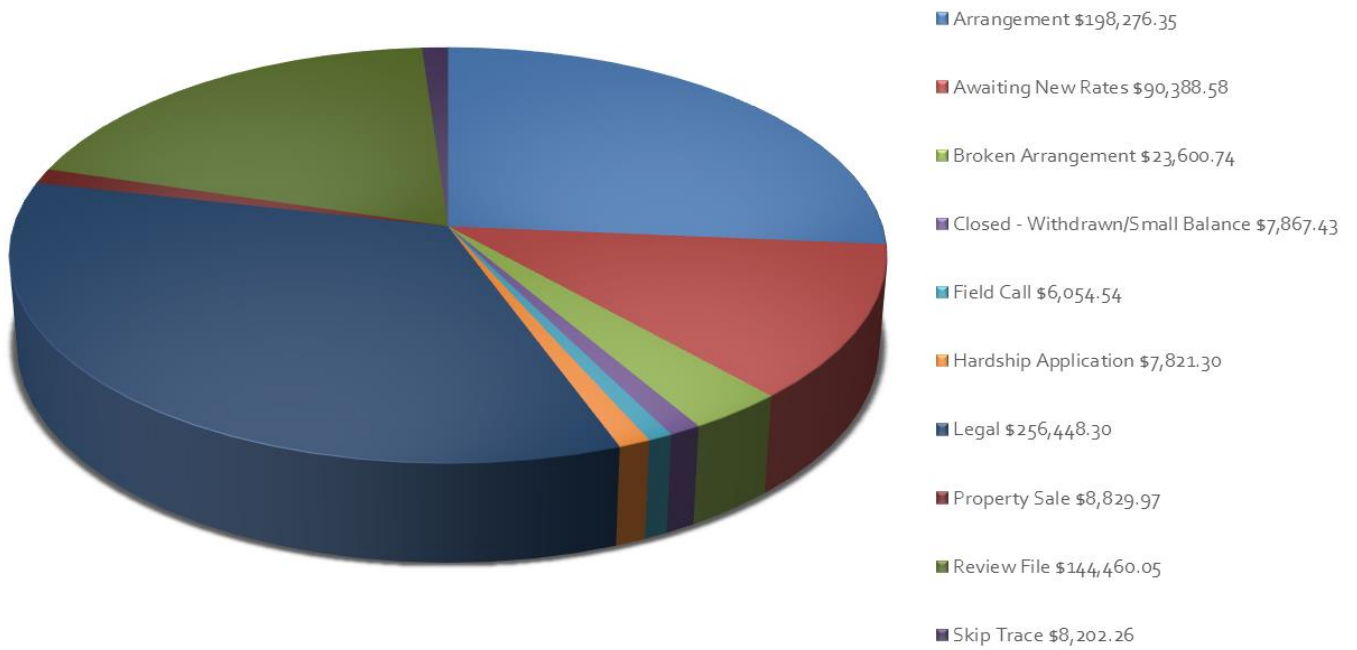
Rates & Charges Calculation 2022/23



CollectAU Debt Collection Report Summary

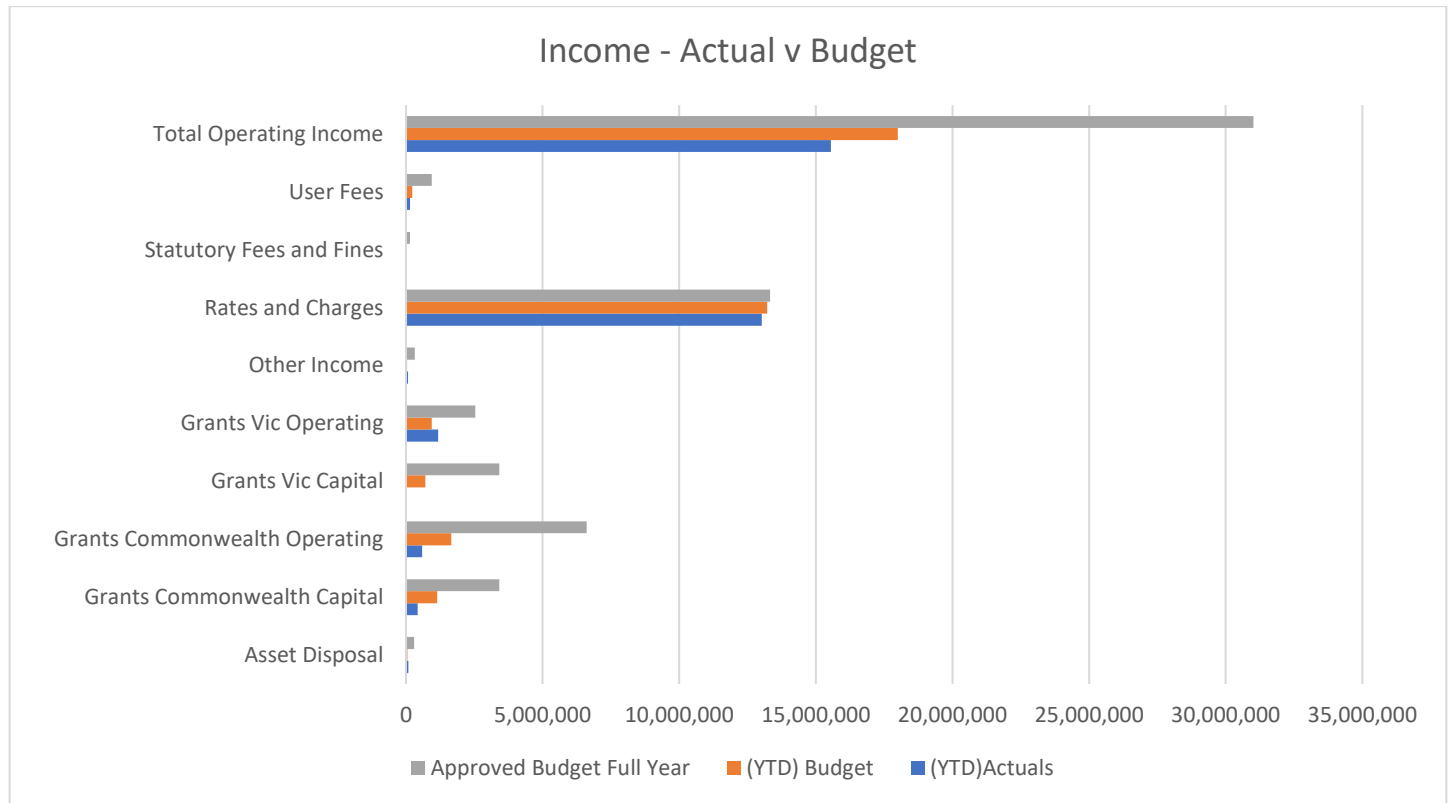


CollectAU Debt Collection Account Status

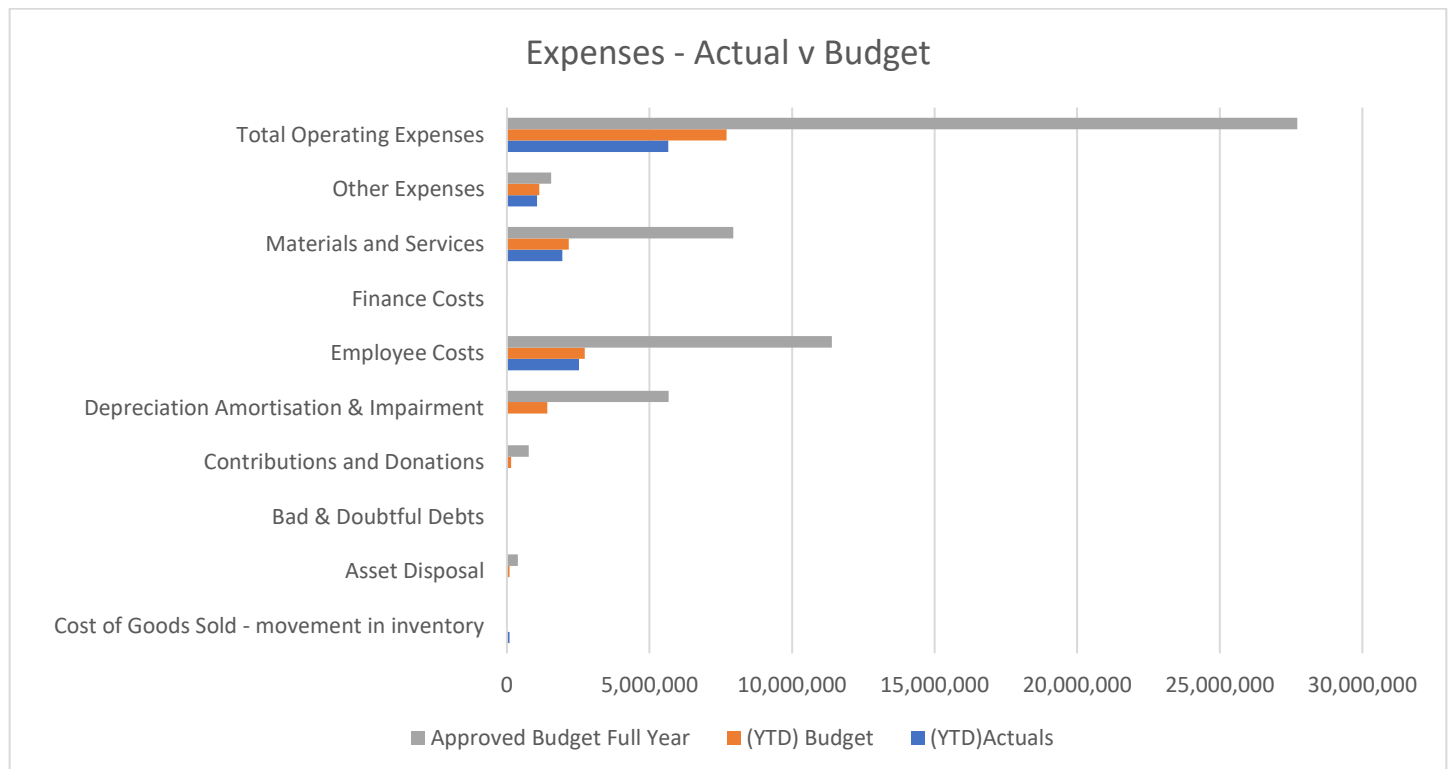


9 Graphs

9.1 Income



9.2 Expenses



10 Summary of Budget Impacts and Changes

Outlined below is the fund received since the development and adoption of the 2022-23 Financial Year budget.

Description of Project	Funding Source	Amount Received
Victorian Grants Commission – State Allocation Increase 2022-23	Commonwealth Government	272,000
Living Libraries Fund – Rupanyup Shire Building	State Government	578,163

Grants applied for in 21-22 and 2022-23 financial year and are awaiting an outcome:

Description of Project	Funding Source	Funding Amount
Community Housing Project	State Government	\$ 3,500,000
Regional Infrastructure Fund - Investment Fast Track Fund – Hopetoun Former School Site	State Government	\$101,250
Universal Design Grant Funding – Warracknabeal Visitor Information Centre Public Amenities Upgrade	State Government	\$166,982
Heavy Vehicles Funding – includes joint projects with neighbouring Councils. Expenditure occurs in 2022/23 year.	State Government	\$1,500,000
Local Sports Infrastructure Fund - Planning Stream – Beulah, Brim, Rupanyup Recreation Reserves Masterplans Project	State Government	\$40,000
Building Better Regions Funding – Murtoa Childcare	State Government	\$845,000
Building Blocks Funding – Rupanyup Kindergarten	State Government	\$140,000

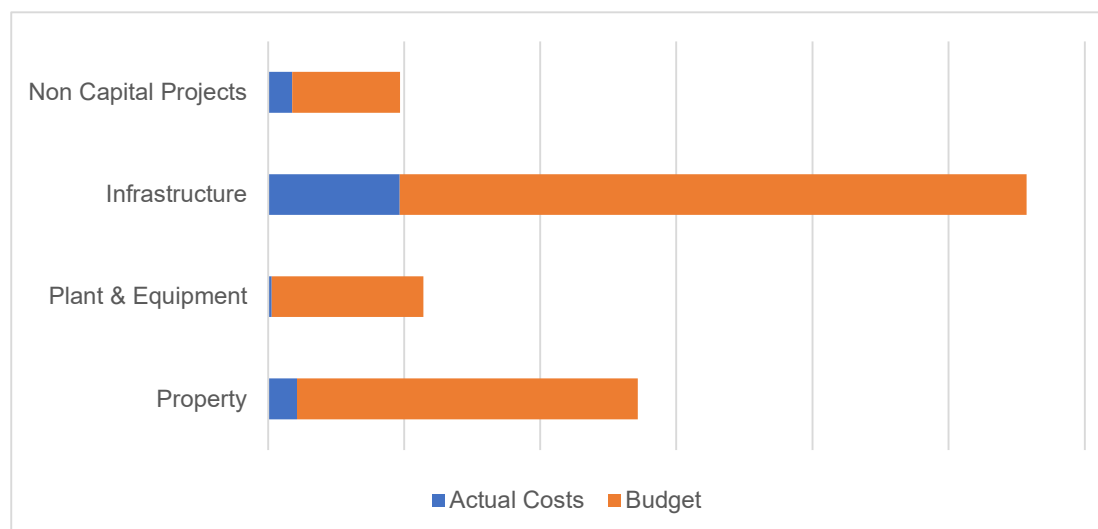
11 Quarterly Statement – 181G Local Government Act 1989

The Chief Executive Officer must ensure that the quarterly financial statements include the following information:

Record of each Environmental upgrade agreement entered into in the last quarter, and the rateable land to which the agreement relates	<ul style="list-style-type: none"> Nil
Each environmental upgrade charge approved in respect of the agreements referred above and the value of the charges.	<ul style="list-style-type: none"> Nil
The total number of environmental upgrade charges in operation in the last quarter.	<ul style="list-style-type: none"> Nil
The total value of all environmental upgrade charge payments that have fallen due and have not been paid	<ul style="list-style-type: none"> Nil
The total value of all environmental upgrade charge payments that are yet to fall due.	<ul style="list-style-type: none"> Nil

12 Capital Works & Projects Program

Summary - Projects Status



Summary - Projects Detail

Budget 2022-23				
	Actual Costs \$'000	Budget 2022-23 \$'000	Remaining \$ \$'000	Remaining %
Property	117	2,194	2,077	95%
Plant & Equipment	28	1,361	1,333	98%
Infrastructure	1,256	6,182	4,926	80%
Non Capital Projects	65	351	285	81%
	1,466	10,088	8,622	85%

Carry Forward 2021-22				
	Actual Costs \$'000	Carry Forward 2021-22 \$'000	Remaining \$ \$'000	Remaining %
Property	310	2,815	2,505	89%
Plant & Equipment	28	866	838	97%
Infrastructure	681	3,029	2,348	78%
Non Capital Projects	292	1,232	940	76%
	1,311	7,942	6,631	83%

Total Project Works				
	Actual Costs \$'000	Budget \$'000	Remaining \$ \$'000	Remaining %
Property	427	5,009	4,582	91%
Plant & Equipment	56	2,227	2,171	97%
Infrastructure	1,937	9,211	7,274	79%
Non Capital Projects	357	1,583	1,226	77%
	2,778	18,031	15,253	85%

BUDGET 2022-23

Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 21-22 Budget

Job Name	Actual Costs	Budget 22-23	Actual Cost as a percentage	Indicator	Comment on Status
PROPERTY					
BUILDINGS					
Murtoa Depot - Sheds	0	200,000	0%		Specifications being complied
Murtoa Depot - Fence	0	40,000	0%		Potential to advertise this with Hopetoun aerodrome fence project
Hopetoun Depot - Sign Shed	0	40,000	0%		Specifications being complied
Warracknabeal Depot - Office (Extra)	0	100,000	0%		RFT for project to be released in Q2
Warracknabeal Livestock Exchange - 2nd Ramp	0	75,000	0%		Specifications being complied for advertisement in Q2
Warracknabeal Lions Park Public Amenities - Building Works	0	25,000	0%		Works on hold. Council is assessing possibility of applying for funding to replace the amenities building opposed to undertaking maintenance works.
Warracknabeal Technical Office - Finalise Renovation	0	20,000	0%		In progress. Awaiting builder to complete rendering works.
Warracknabeal Technical Office - Security (Swipe Cards)	15,469	17,000	91%		Installation complete of security swipe card system.
Warracknabeal Main Office - Security (Swipe Cards)	33,223	35,000	95%		Installation complete of security swipe card system.
Warracknabeal Library - Security (Swipe Cards)	11,556	12,000	96%		Installation complete of security swipe card system.
Murtoa Childcare Centre – New Portable Building	8,078	440,000	2%		Council is awaiting the outcome of the Dunmunkle Childcare Centre - Building Better Regions Round 6 application. Council is also strongly advocating to state and federal governments to fund a childcare centre in Murtoa.
Woomelang Housing Units	0	500,000	0%		Tender awarded as part of the delivery of the State Government Regional Infrastructure Fund - Affordable Housing project.
Murtoa Housing Units	34,710	500,000	7%		Tender awarded as part of the delivery of the State Government Regional Infrastructure Fund - Affordable Housing project.
Warracknabeal Library - Carpet	0	12,000	0%		Quotations obtained.
Rupanyup Library - Building Works	1,300	80,000	2%		Council was successful in receiving a further \$578k of Living Library State Government Funding towards the redevelopment of the Old Shire Building in Rupanyup, where the current library is located. The project build is aimed to commence in January 2023 and conclude in December 2023.
Hopetoun Scout Hall - Air conditioning	8,880	18,000	49%		Air conditioner installed in September 2022.
Hopetoun Bowling Club - Construction of Amphitheatre (On Old Green)	3,477	80,000	4%		Shed has been ordered and expected to arrive in mid December. Lou Milner has been contacted to install the shed, just waiting on the drawings from Best Sheds to send to the Building Inspector/Surveyor.
TOTAL BUILDINGS	116,694	2,194,000			
TOTAL PROPERTY	116,694	2,194,000			
PLANT AND EQUIPMENT					
PLANT					
Works Plant - Grader	0	350,000	0%		Will utilise the MAV Vendor Panel in Q2
Works Plant - Truck	0	400,000	0%		Will utilise the MAV Vendor Panel in Q2
Works Plant - Tractor	0	200,000	0%		Will utilise the MAV Vendor Panel in Q2
Works Plant - Motor Vehicles	0	250,000	0%		
Works Plant - Drainage Camera & Pipe Cleaner	0	10,000	0%		Pipe cleaner complete, camera outstanding
TOTAL PLANT	0	1,210,000	0%		
LIBRARY COLLECTION					
Library Collection	2,418	27,000	9%		Continuing throughout year, 64 purchases so far this year
TOTAL LIBRARY COLLECTION	2,418	27,000	9%		
INFORMATION TECHNOLOGY					
Information Technology - Hardware (Replacement of Laptops Etc)	25,608	120,000	21%		Rollout of new hardware has commenced this will continue to be done in stages throughout this financial year.
Information Technology - Drone	0	4,000	0%		Ordered, awaiting delivery.
TOTAL INFORMATION TECHNOLOGY	25,608	124,000	21%		
TOTAL PLANT & EQUIPMENT	28,026	1,361,000			
INFRASTRUCTURE					
RECREATION					
Warracknabeal Leisure Centre - Basketball Backboards	0	80,000	0%		Backboard replacements currently being scoped to seek quotations.
Warracknabeal Leisure Centre - Rust Removal On Outside Steel Supports	0	25,000	0%		Project has not commenced.
Woomelang Bowling Club - New Synthetic (Council Contribution)	4,500	80,000	6%		Contract awarded at Council Meeting on 26th October 2022. Onsite works will be required to commence by 15 December 2022 to meet funding obligations outlined in the funding agreement.
TOTAL RECREATION	4,500	185,000	2%		
OTHER					
Murtoa Rabl Park - Rumble at Rabl Park Project	0	89,000	0%		Currently finalising Playground design and seeking an updated quotation. Once design finalised and endorsed by SRV, will go through the MAV Vendorpanel to purchase Playground Equipment.
Hopetoun Aerodrome – Fencing	0	145,000	0%		The initial layout of security fencing was not compliant with CASA. A variation of scope needs to be completed and a new quote acquired.
Traffic Control - Boundary Signage Posts, Fittings & Installation	0	45,000	0%		Posts are to be purchased from MAV Procurement after the tender has been awarded for the signage
Streetscapes	0	100,000	0%		Yaapeet Streetscape works have been identified for the 2022-23 budget. Landscape Architect to be engaged.
TOTAL OTHER	0	379,000	0%		

Job Name	Actual Costs	Budget 22-23 Plus CWP adjustments	Actual Cost as a percentage of Budget	Indicator	Comment on Status
ROAD INFRASTRUCTURE					
GRAVEL RESHEETS					
Southern Gravel Resheets					
SOUTH - 1969 - WALLERS ROAD Ch 0.00-0.55	6,032	20,000	30%	100%	Added as per 28/9 Council Meeting - Complete
SOUTH - 1375 - CARRON LAWLER ROAD Ch 0.00-3.00	94,837	108,000	88%	100%	Added as per 28/9 Council Meeting - Complete
SOUTH - 1396 - BURRUM LAWLER ROAD Ch 0.00-1.00	36,777	36,000	102%	100%	Added as per 28/9 Council Meeting - Complete
SOUTH - 1426 - HOLTKAMPS ROAD Ch 1.66-2.13	7,921	16,920	47%	100%	Complete 11/7/22
SOUTH - 1806 - TEMPLEMORE ROAD Ch 0.00-1.00	36,300	25,000	145%	100%	Complete
SOUTH - 1425 - NOWOTNAS ROAD Ch 0.00-0.95	42,577	34,200	124%	100%	Complete
SOUTH - 1462 - BOYDS ROAD Ch 0.00-1.60	33,833	57,600	59%	100%	Complete
SOUTH - 1466 - DUNLOPS ROAD Ch 3.97-4.97	28,213	30,000	94%	100%	Complete 8/7/22
SOUTH - 1472 - DYERS ESTATE ROAD Ch 0.00-1.80	0	0	N/A	N/A	Deferred as per 28/9 Council Meeting
SOUTH - 1497 - 3LK ROAD Ch 4.52-5.90	52,276	50,000	105%	100%	Additional \$14,000 added per 28/9 Council Meeting - Complete
SOUTH - 1499 - McINTYRES ROAD Ch 6.05-6.55	0	21,600	0%	0%	Awaiting condition of road to dry
SOUTH - 1503 - LEN MATTHEWS ROAD Ch 8.14-8.69	0	0	N/A	N/A	Deferred as per 28/9 Council Meeting
SOUTH - 1555 - DUNMUNKLE CREEK EAST RD Ch 0-1.15	24,495	41,400	59%	100%	Complete
SOUTH - 1559 - GULBIN ROAD Ch 0.705-0.795	2,209	3,240	68%	100%	Complete
SOUTH - 1615 - LINGHAMS ROAD Ch 1.65-2.47	0	0	N/A	N/A	Deferred as per 28/9 Council Meeting
SOUTH - 1620 - LONGERENONG WARRACKNABEAL ROAD	129,579	45,000	288%	100%	Complete
SOUTH - 8421 - MUNRO STREET Ch 0.00-0.17	3,325	6,120	54%	100%	Complete
Total Southern Gravel Resheets	498,374	494,400	101%		
Central Gravel Resheets					
CENTRAL - 1719 - WALDEN ROAD Ch 0.00-2.80	101,118	101,000	100%	0%	Added as per 28/9 Council Meeting - Complete
CENTRAL - 1315 - MARTINS ROAD Ch 14.18-15.78	0	0	N/A	N/A	Deferred as per 28/9 Council Meeting
CENTRAL - 1336 - GAULKES ROAD Ch 0.00-1.09	46,286	39,240	118%	100%	Complete
CENTRAL - 1366 - MELLIS ROAD Ch 1.00-2.60	0	57,600	0%	0%	Works not yet commenced
CENTRAL - 1394 - WOODS ROAD Ch 6.52-8.60	70,098	74,880	94%	100%	Complete
CENTRAL - 1545 - WALTERS ROAD Ch 1.95-3.29	0	240	N/A	N/A	Deferred as per 28/9 Council Meeting
CENTRAL - 1658 - HEMPHILLS ROAD Ch 0.00-0.70	0	25,200	0%	0%	Works not yet commenced
CENTRAL - 1766 - LIERSCH ROAD Ch 0.00-0.73	23,940	26,280	91%	100%	Complete
CENTRAL - 1781 - NULLAN ROAD Ch 0.00-3.00	0	10,800	0%	0%	Works not yet commenced
CENTRAL - 1789 - PETERS ROAD Ch 1.47-1.70	12,132	8,280	147%	100%	Complete
CENTRAL - 2045 - PINE HILL ROAD Ch 0.00-1.62	0	320	N/A	N/A	Deferred as per 28/9 Council Meeting
Total Central Gravel Resheets	253,574	343,440	74%		
Northern Gravel Resheets					
NORTH - 1776 - MOYLES ROAD Ch 0.00-0.80	0	19,000	0%	0%	Added as per 28/9 Council Meeting
NORTH - 1166 - BURROIN ROAD Ch 11.000-11.68	44,073	48,000	92%	100%	Works completed
NORTH - 1295 - CAMBACANYA ROAD Ch 0.70-3.96	20,915	93,360	22%	100%	Noted complete per 28/9 Council Meeting
NORTH - 1101 - FRED FRANKEL ROAD Ch 0.55-3.55	8,683	72,000	12%	100%	Noted complete per 28/9 Council Meeting
NORTH - 1143 - DESERT ROAD Ch 2.00-4.00	25,737	60,000	43%	100%	Works completed
NORTH - 1144 - WATHE RESERVE ROAD 2 Ch 0.00-0.80	5,155	19,200	27%	100%	Works completed
NORTH - 1189 - KELLYS ROAD Ch 1.24-1.88	0	15,360	0%	0%	Works not yet commenced
NORTH - 1213 - MAROSKIS ROAD Ch 0.00-1.20	0	28,800	0%	0%	Works not yet commenced
NORTH - 1228 - BRENTWOOD WEST ROAD Ch 7.96-8.66	6,434	16,800	38%	40%	Works in progress
NORTH - 1232 - BOUNDARY ROAD 2 Ch 7.40-8.76	0	32,640	0%	0%	Works not yet commenced
NORTH - 1312 - BRIKLE ROAD Ch 9.18-9.51	0	7,920	0%	0%	Works not yet commenced
NORTH - 9603 - BARNES STREET Ch 0.273-0.373	0	2,400	0%	0%	Works not yet commenced
Total Northern Gravel Resheets	110,996	415,480	27%		
TOTAL GRAVEL RESHEETS	862,944	1,253,320	69%		
HOT MIX					
Line Marking	0	8,000	0%	0%	Works not yet commenced
CENTRAL - 8169 - SCOTT STREET ROUNDABOUT	0	60,500	0%	0%	Works not yet commenced
SOUTH - 8401 - BREEN STREET MURTOA	0	15,000	0%	0%	Works not yet commenced
TOTAL HOT MIX	0	83,500	0%		
SHOULDER RESHEETS					
NORTH - 1208 - GOYURA EAST SCHOOL BUS ROUTE Ch 5.805-9.10	0	105,440	0%	0%	Works not yet commenced
CENTRAL - 1324 - AUBREY ROAD Ch 14.165-17.785	0	130,320	0%	0%	Works not yet commenced
NORTH - 1248 - ROSEBERRY RAINBOW RD Ch 4.413-7.650	0	103,584	0%	0%	Works not yet commenced
CENTRAL - 1367 - RUPANYUP ROAD Ch 21.19-23.55	0	84,960	0%	0%	Works not yet commenced
CENTRAL - 2047 - DIMBOOLA MINYIP ROAD Ch 2.20-4.00	0	200	N/A	N/A	Deferred as per 28/9 Council Meeting. Works completed
NORTH - 1109 - NANDALY TEMPY ROAD Ch 0.00-1.60	2,560	25,200	10%	100%	Reduced \$26,000 as per Council Meeting 28/9
NORTH - 1157 - LASCELLES WEST ROAD Ch 6.595-8.435	0	58,880	0%	0%	Works not yet commenced
NORTH - 1229 - GALAQUIL EAST ROAD Ch 15.923-17.79	317	59,744	1%	2%	70% Carted to stack site
NORTH - 1306 - LAH WEST ROAD Ch 4.915-6.495	0	50,560	0%	0%	Works not yet commenced
NORTH - 1534 - TURRIFF WEST ROAD Ch 0.52-1.72	956	38,400	2%	5%	Fully carted
SOUTH - 1398 - MINYIP RICH AVON ROAD Ch 7.70-11.70	0	176,000	0%	0%	Additional \$119,000 as per Council Meeting 28/9
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 8.23-11.70	8,849	112,680	8%	100%	Reduced \$40,000 as per Council Meeting 28/9. Works completed
SOUTH - 1462 - BOYDS ROAD Ch 1.39-2.00	0	26,840	0%	0%	Works not yet commenced
TOTAL SHOULDER RESHEETS	12,683	972,808	1%		

Job Name	Actual Costs	Budget 22-23 Plus CWP adjustments	Actual Cost as a percentage of Budget	Indicator	Comment on Status
REHABILITATIONS					
Rural Rehabilitation					
CENTRAL - 1318 - WATCHEM WARRACKNABEAL RD	0	264,000	0%	0%	Works not yet commenced
CENTRAL - 1324 - AUBREY ROAD Ch 2.04-3.22	0	236,000	0%	0%	Works not yet commenced
SOUTH - 1673 - WARRANOOKE ROAD Ch 4.75-5.95	0	192,000	0%	0%	Works not yet commenced
CENTRAL - 1302 - BRIM WEST ROAD Ch 6.40-7.41	3,656	70,700	5%	1%	Started carting
SOUTH - 2047 DIMBOOLA MINYIP ROAD Ch	53	73,000	0%	0%	Works not yet commenced
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 15.465-17.37				90%	
	301,996	425,000	71%		Works in progress
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch	0	68,000	0%	0%	
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 2.80-4.88	0	83,000	0%	0%	Works not yet commenced
CENTRAL - 1370 - SHEEP HILLS WARRACKNABEAL ROAD				0%	
	0	165,600	0%		Works not yet commenced
CENTRAL - 1695 - SHEEP HILLS INTERSECTION	0	65,000	0%	0%	Works not yet commenced
NORTH - 1277 - HOPETOUN YAAPEET RD Ch 15.56-16.625				0%	
	0	283,800	0%		Works not yet commenced
SOUTH - 1427 - COORONG SWAMP ROAD Ch 1.70-3.30	0	256,000	0%	0%	Works not yet commenced
Total Rural Rehabilitation	305,705	2,182,100	14%		
Urban Rehabilitation					
CONSTRUCTION - HOPETOUN - 9122 - TOOLE STREET	573	21,000	3%	100%	Works completed
CONSTRUCTION - RUPANYUP - 8219 - WESTCOTT AVE	0	56,000	0%	0%	Works not yet commenced
CONSTRUCTION - MINYIP - 8311 - R LEARMONTH ROAD	30,726	231,000	13%	5%	All material carted to stack site
Total Urban Rehabilitation	31,299	308,000	10%	0%	
TOTAL REHABILITATION	337,003	2,490,100			
FOOTPATHS					
HOPETOUN - 9102 - AUSTIN STREET	0	74,000	0%	0%	Works not yet commenced
MURTOA - 8415 - LAKE STREET	0	32,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8118 - CRAIG AVENUE	0	16,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8169 - SCOTT STREET	0	48,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8184 - LYLE STREET	0	38,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8184 - WERRIGAR STREET	0	16,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8187 - WOOLCOCK STREET	0	20,000	0%	0%	Works not yet commenced
TOTAL FOOTPATHS	0	244,000	0%		
RESEALS					
SHEEP HILLS - 1695 - SHEEP HILLS MINYIP RD	0	42,900	0%	0%	Works not yet commenced
HOPETOUN - 9108 - CUTYA LANE Ch 0.00-0.11	0	6,600	0%	0%	Works not yet commenced
MURTOA - 8427 - TOBIN STREET Ch TBA	0	11,678	0%	0%	Works not yet commenced
WARRACKNABEAL - 8103 - ANDERSON STREET	0	30,750	0%	0%	Works not yet commenced
WARRACKNABEAL - 8113 - CEMETERY ROAD Ch 0-0.80	0	34,320	0%	0%	Works not yet commenced
WARRACKNABEAL - 8169 - SCOTT STREET	0	58,500	0%	0%	Works not yet commenced
WARRACKNABEAL - 8174 - SUTCLIFFE STREET	0	12,036	0%	0%	Works not yet commenced
TOTAL RESEALS	0	196,784	0%		
KERB & CHANNEL					
MINYIP - 8301 - CARROLL STREET	0	60,250	0%	0%	Works not yet commenced
WARRACKNABEAL - 8140 - JAMOUNEAU STREET	39,050	55,000	71%	100%	Works completed
HOPETOUN - 9106 - CONRAN STREET	0	62,500	0%	0%	Works not yet commenced
MURTOA - 8408 - DUNCAN STREET	0	37,500	0%	0%	Works not yet commenced
WARRACKNABEAL - 8110 - BOWMAN STREET	0	62,500	0%	0%	Works not yet commenced
TOTAL KERB & CHANNEL	39,050	277,750	14%		
STABILISATIONS					
Various Road Sections	0	50,000	0%	0%	Works not yet commenced
TOTAL STABILISATIONS	0	50,000	0%	0%	
DRAINAGE					
Beulah	0	50,000	0%	0%	Works not yet commenced
TOTAL DRAINAGE	0	50,000	0%		
TOTAL ROAD INFRASTRUCTURE	1,251,680	5,618,262	22%		
TOTAL INFRASTRUCTURE	1,256,180	6,182,262	20%		

Job Name	Actual Costs	Budget 22-23 Plus CWP adjustments	Actual Cost as a percentage of Budget	Indicator	Comment on Status
NON CAPITAL PROJECTS					
Minyip - Recreation Reserve Masterplan	0	37,588	0%		RFT has been released and will be closing on 10 November 2022. Consultant estimated to be appointed in December 2022 following closing of RFT and evaluation process
Hopetoun Recreation Reserve Masterplan	0	37,588	0%		RFT has been released and will be closing on 10 November 2022. Consultant estimated to be appointed in December 2022 following closing of RFT and evaluation process
Warracknabeal Precinct Masterplan	0	37,588	0%		RFT has been released and will be closing on 10 November 2022. Consultant estimated to be appointed in December 2022 following closing of RFT and evaluation process
Minyip Cabins	0	75,000	0%		Wimmera Development Association was successful in receiving \$240k State Government Regional Infrastructure Tourism Funding for the installation of two Cabins at the Minyip Caravan Park. The \$240k is in addition to the \$75k Council contribution included in the budget. Council is project managing the works. Contractor appointed. Service planning commenced. Project to be completed by June 2024.
Beulah Community Store	10,200	25,000	41%		Business Case and Feasibility Study completed. Next stage to assess co-contribution and source funding. Advocacy document to be developed.
Murtoa Silo Art	15,000	15,000	100%		Co-contribution towards the Murtoa Silo Art project paid to Murtoa Progress Association.
Warracknabeal Anzac Park - Recreation Reserve Masterplan	30,280	40,000	76%		Draft masterplan has been received and will be going to Council Forum on 12 October prior to release out onto Public Exhibition
Woomelang Op Shop Shelving	10,000	10,000	100%		Payment made to Woomelang and District Historical Society for the fit out of the Makers Gallery Shop located at the Woomelang Railway Station.
Woomelang Wagon Shelter	0	38,000	0%		Funding to be paid to the Woomelang and District Development Association for the construction of a shelter over the historical wagon.
Rabl Park Designs	0	15,000	0%		RFT has been released and will be closing on 10 November 2022. Consultant estimated to be appointed in December 2022 following closing of RFT and evaluation process
Town Signs	0	20,000	0%		Funding allocated as part of a replacement program where town arch signs have faded across the Shire.
TOTAL NON CAPITAL PROJECTS	65,480	350,764	19%		0

CARRY FORWARD 2021-22

Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 21-22 Budget

Job Name	Actual Costs	Carry Forward 22-23	Actual Cost as a percentage	Indicator	Comment on Status
PROPERTY					
LAND PURCHASES					
Hopetoun Old School Site					Masterplanning for the Old School Site complete. Advisory Committee established. Regional Infrastructure Fund - Fast Track Investment Funding grant application for \$101,250 submitted to undertake Feasibility Study and to develop Business Case. This amount was not included in the Budget. The budget amount represents the purchase of the land final payment, to be settled by April 2023.
Total LAND PURCHASES	0	114,971	0%		
BUILDINGS					
Hopetoun Caravan Park - Installation Of 2 New Cabins	55,345	172,342	32%		Cabins have been installed. Connection of services and fit out to be completed.
Hopetoun Caravan Park - Installation Of Camp Kitchen	0	35,000	0%		Camp kitchens have been descope to align with available funding.
Hopetoun Memorial Hall -Upgrade	0	2,523	0%		Ramp to be completed October 2022
Lascelles Caravan Park - Powered Sites	0	5,317	0%		Works to commence in first week of November 2022.
Warracknabeal Caravan Park - Fire Safety Upgrades	2,150	25,000	9%		
Warracknabeal Caravan Park - Installation Of 3 New Cabins	82,618	261,360	32%		Cabins have been installed. Connection of services and fit out to be completed.
Warracknabeal Caravan Park - Installation Of Camp Kitchen	0	29,402	0%		Camp kitchens have been descope to align with available funding.
Warracknabeal Depot - Office	0	200,000	0%		Project has not commenced.
Warracknabeal Early Years Facilities Upgrade	101,281	1,243,206	8%		Early Years 3 Year old building is currently under construction. Estimated completion first term 2023.
Warracknabeal Enhancing Creekside Camping Assets	2,558	206,320	1%		Amenities building at Warracknabeal Caravan Park currently under construction. Awaiting building permit to be issued. Redundant amenities building to be demolished once new building is commissioned.
Warracknabeal Leisure Centre - Rust removal on outside steel supports	0	20,000	0%		Project has not commenced.
Warracknabeal Livestock Exchange Upgrades And Fire Design	0	74,349	0%		In progress, expected completion in Q2
Warracknabeal Livestock Exchange Concrete Drainage Works	0	32,470	0%		Delayed due to weather, postponed works until summer break following completion of sale days.
Warracknabeal Public Amenities Upgrade (Toilet)	0	150,000	0%		Awaiting outcome of funding application that has been lodged through the State Government's Universal Design Grants Funding Round 2022. Have applied for \$183,680 in funding
Warracknabeal Shire Office - Technical Services Building	0	25,000	0%		In progress. Awaiting builder to complete rendering works.
Warracknabeal Tourist Information Centre Amenities Upgrade	39,553	164,434	24%		Works in progress, awaiting final fit out.
Warracknabeal Town Hall - Kitchen Upgrade	227	13,540	2%		Kitchen is in, and the appliances to be completed during October
Warracknabeal Town Hall - Ramp, Air Conditioning & Curtains	18,276	24,208	75%		Complete
Warracknabeal Town Hall Stronger Foundations Project	8,352	15,796	53%		Rendering works to be completed around the bottom and side of the Hall.
TOTAL BUILDINGS	310,178	2,700,268	11%		
TOTAL PROPERTY	310,178	2,815,239			
Plant and Equipment					
PLANT					
Glass Crusher	0	141,000	0%		Plant has now arrived & is in the process of being commissioned before delivery this month
Flocon	0	410,000	0%		Plant arrives in Australia in November 2022, delivered to council early 2023.
Roller	0	185,000	0%		Roller project complete, one role left to refurbish. Awaiting invoice from supplier.
Digital Radio System	2,645	2,907	91%		Noted complete per 28/9 Council Meeting
Words on Wheels to the People - Bike	0	3,445	0%		Fit out of bike to complete interactive mobile library
Total PLANT	2,644	742,352	0%		
FURNITURE & FIXTURES					
Warracknabeal Early Years Facilities Furniture	0	22,000	0%		To be purchased once 3 Year Old Building nears completion.
TOTAL Furniture & Fixtures	25,608	124,000	21%		
TOTAL PLANT & EQUIPMENT	28,252	866,352			






Job Name	Actual Costs	Carry Forward 22-23	Actual Cost as a percentage of Budget	Indicator	Comment on Status
INFRASTRUCTURE					
RECREATION					
Hopetoun Swimming Pool Audit Condition Report & Repairs	6,416	50,000	13%		Audit completed, repair works commenced
Rupanyup Kindergarten Playground Redevelopment	0	183,991	0%		Awaiting outcome of funding submission to Department of Education's Building Block Fund. Have applied for \$140,000 in funding
Warracknabeal Leisure Centre - Upgrades	10,236	16,512	62%		Netball and volleyball equipment purchased, remaining funding to be utilised on upgrading basketball backboards
TOTAL RECREATION	16,652	250,503	2%		
WASTE INFRASTRUCTURE					
Warracknabeal Transfer Station - Hard Waste Shed Extension - West	25,272	73,417	34%		Shed extension largely completed - just awaiting glass crusher
Warracknabeal Drop Off Point Upgrade	0	29,500	0%		hard stand for glass drop off to be completed before the end of the year
Patchewollock Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Speed / Tempy Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Yaapeet Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Beulah Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Hopetoun Transfer Station Upgrade	0	91,000	0%		hard stand for glass drop off to be completed before the end of the year
Hopetoun Drop Off Point Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Woomelang Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Minyip Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Murtoa Transfer Station Upgrade	0	91,000	0%		hard stand for glass drop off to be completed before the end of the year
Murtoa Drop Off Point Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Rupanyup Transfer Station Upgrade	0	14,500	0%		hard stand for glass drop off to be completed before the end of the year
Warracknabeal Transfer Station	0	52,000	0%		hard stand for glass drop off to be completed before the end of the year
TOTAL WASTE INFRASTRUCTURE	25,272	467,417	5%		
OTHER					
Hopetoun Depot - Emulsion Tank	0	25,000	0%		Project not commenced
Murtoa Caravan Park - Irrigation and Landscaping Upgrades	0	14,893	0%		Works commenced prior to Murtoa Big Weekend.
Rupanyup Depot - Emulsion Tank	0	25,000	0%		Project not commenced
Signage Boundary Signs	0	45,000	0%		Currently in the tendering process and considering a slight change in scope to increase durability.
TOTAL OTHER	0	379,000	0%		
ROAD INFRASTRUCTURE					
GRAVEL RESHEETS					
RESHEET - SOUTH - 1464 - GRAHAMS ROAD Ch 0.00-0.90	23,514	32,970	71%	100%	Noted complete per 28/9 Council Meeting
TOTAL GRAVEL RESHEETS	23,514	32,970	71%	0%	
REHABILITATIONS					
Rural Rehabilitation					
CENTRAL - 1248 - LAH EAST ROAD Ch 3.27-4.12	71,308	52,831	135%	90%	Works in progress, weather delayed. Needs rework for bitumen seal
NORTH - 1152 - SEA LAKE LASCELLES RD 2021/22	74,184	8,676	855%	100%	Noted complete per 28/9 Council Meeting. Current year spend relates to seal.
NORTH - 1152 - SEA LAKE LASCELLES RD AGILINKS	0	19,360	0%	100%	Noted complete per 28/9 Council Meeting
SOUTH - 1422 - BANYENA PIMPINIO ROAD Ch 15.465-17.37	296,672	444,676	67%	90%	Work in progress
SOUTH - 1585 - HORSHAM LUBECK ROAD Ch 0.00-1.80	0	425,000	0%	0%	
Total Rural Rehabilitation	442,164	950,542	47%		
Urban Rehabilitation					
NORTH - 9122 - TOOLE STREET (Opposite to workshop)	11,432	5,374	213%	100%	Noted complete per 28/9 Council Meeting. Overspend offset with savings (20k) from Toole Street works included in 2022-23 budget
SOUTH - 8205 - DYER STREET	0	16,348	0%	0%	Works not yet commenced
SOUTH - 8211 - MCINTOSH AVENUE	0	55,220	0%	0%	Works not yet commenced
SOUTH - 8412 - HAMILTON STREET	0	86,000	0%	0%	Works not yet commenced
NORTH - 9208 - LALOR ST (Deakin St to Rear of Carpark Entrance)	83,884	30,000	280%	100%	Noted complete per 28/9 Council Meeting, scope of work changed from original budget. Contractors carried out pavement works.
Total Urban Rehabilitation	95,316	192,942	49%		
TOTAL REHABILITATIONS	537,480	1,143,484			
FOOTPATHS					
FOOTPATH - SOUTH - 8408 - DUNCAN ST (40 Duncan St)	0	9,678	0%	0%	Works not yet commenced
TOTAL FOOTPATHS	0	9,678			
RESEALS					
RESEAL - CENTRAL - McLEAN STREET	0	8,025	0%	100%	Noted complete per 28/9 Council Meeting
RESEAL - SOUTH - CONNOLLY PARADE	0	8,298	0%	100%	Noted complete per 28/9 Council Meeting
TOTAL RESEALS	0	16,323	0%		








Job Name	Actual Costs	Carry Forward 22-23	Actual Cost as a percentage of Budget	Indicator	Comment on Status
KERB & CHANNEL			0%		
WARRACKNABEAL - 8169 - SCOTT ST	39,300	20,000	197%	100%	Noted complete per 28/9 Council Meeting
MURTOA - 8412 - HAMILTON STREET	0	129,152	0%	0%	Works not yet commenced
MURTOA - 8419 - MCDONALD ST (Comyn St - Degenhardt St)	0	59,892	0%	0%	Works not yet commenced
MURTOA - 8419 - MCDONALD STREET (Marma St - Munro St)	0	90,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8110 - BOWMAN STREET	0	12,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8124 - DEVEREUX STREET	0	100,000	0%	0%	Works not yet commenced
WARRACKNABEAL - 8140 - JAMOUNEAU STREET	39,050	66,000	59%	100%	Works completed
TOTAL KERB & CHANNEL	78,350	477,044	16%		
STABILISATIONS			0%		
VARIOUS - 2021/22				100%	
	0	80,000	0%		Noted complete per 28/9 Council Meeting. This area of for the slightly larger patches which as costed to the area the small patches are costed. Stabilisation complete.
CENTRAL - 1316 - SHEEP HILLS BANGERANG RD Ch 11.82-12.0	0	22,477	0%	100%	Noted complete per 28/9 Council Meeting. This area of for the slightly larger patches which as costed to the area the small patches are costed. Stabilisation complete.
TOTAL STABILISATIONS	0	102,477	0%		
BRIDGES			0%		
NORTH - 1248 - ROSEBERY RAINBOW ROAD	0	50,000	0%	0%	Works not yet commenced
TOTAL BRIDGES	0	50,000	0%		
DRAINAGE			0%		
SOUTH - DYER STREET TO CONNOLLY PD	0	95,000	0%	0%	Works not yet commenced
NORTH - PHILLIP STREET - HIGGINBOTHAM STREET	0	5,000	0%	0%	Works not yet commenced
TOTAL DRAINAGE	0	100,000	0%		
TOTAL ROAD INFRASTRUCTURE	639,343	1,931,977	33%		
TOTAL INFRASTRUCTURE	681,268	3,028,898	0%		
NON CAPITAL PROJECTS					
Words on Wheels to the People - Workshop & Program	3,991	22,610	18%		Funding to be utilised in delivery of workshops and programs
Anzac Park Master Plan	0	9,720	0%		Draft Masterplan has been received and will be going to Council Forum on 12 October prior to release out onto Public Exhibition
Brim Caravan Park - Amenities Refurbishment	3,979	1,834	217%		Amenities Refurbishment has been complete, overspend will be offset against savings expected from Lascelles Caravan Park project.
Brim Caravan Park - Installation 8 Power Sites	0	10,912	0%		Awaiting contractor to deliver project on behalf of Brim Lions Club.
Business Innovation Pilot Project	0	30,837	0%		\$29k incurred in 21-22 Financial Year. Spark Tank Grant program to be offered again in 22-23 Financial Year.
COVID Ventilation Grant - Kindergartens	0	8,808	0%		Assessing ventilation improvements across kindergarten sites.
Cultural Heritage Augmented & Virtually Reality Project	25,000	45,000	56%		Project expected to be finalised in October 2022.
Mallee Silo Art Trail Signage Project	224,000	250,000	90%		Project to be delivered by Wimmera Development Association. Funding has been transferred.
Minyip Memorial Hall	1,200	28,250	4%		Quotations being sourced from qualified contractors for project.
Murtoa - Stick Shed Refurbishment	1,110	330,363	0%		Building Permit Application has been lodged but is unable to be issued due to identification of the current septic system falling. An LCA Report and Design is currently being undertaken and once completed will allow for the Permit to be issued. Construction works will commence upon issuing of a Building Permit.
Murtoa Mechanics Hall	0	14,523	0%		Works complete
Murtoa - Recreation Reserve Masterplan	9,670	21,275	45%		Draft Masterplan has been received and will be going to Council Forum on 12 October prior to release out onto Public Exhibition
Patchewollock - Recreation Reserve	4,470	4,063	110%		Signage installed.
Warracknabeal Court House - Artists-in-residence accommodation & creative hub project	0	390,000	0%		Project designs completed.
Yaapeet Recreation Reserve - Hall	6,233	8,551	73%		Works have been completed and an inspection has been taken. Urinals do take a while to drain, the plumber is going to look into that once he is up that way again.
Rupanyup Streetscape Master Plan Designs	12,000	30,250	40%		Masterplans been developed via community consultation process. Final plans to go on public exhibition seeking feedback by 31 October 2022.
Beulah Streetscape - Trees	0	25,000	0%		Community feedback being collected for project
TOTAL NON CAPITAL PROJECTS	291,652	1,231,996	24%		









13 Non-Financial Performance Reporting





Performance Indicator


	Acceptable
	Tolerable
	Unacceptable


Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Comment on 1st Quarter Results
Financial	A cautious appetite for financial volatility and desire to carefully control costs. We will monitor this by: <ul style="list-style-type: none"> We operate within the approved organisational budget expenditure limit of $\leq 10.0\%$ (Operational, Capital and Labour). 	Annual Councillor approved budget	1.0% – 5.0%		After adjusting for depreciation that was unposted at the end of the Q1, expenditure is currently under budget by 8%. This is due to timing of projects being delivered.
	<ul style="list-style-type: none"> Decrease in rates debtors from prior financial year by 10.0% 		= or >10.0%		As at 30 June 2022 the rates debtors were \$1.4 million. As at 4 October 2021 the arrears balance is \$1.2 million. This is a reduction of \$220,000 – 15%
	<ul style="list-style-type: none"> Working capital ratio to be >100% 		>100%		Council's working capital ratio indicates Council is in a strong financial position and able to pay current liabilities as fall due.
	<ul style="list-style-type: none"> Suppliers paid in 30 days or less 		30 days or less		The average creditor days for July, August and September was 8.2 days.
	Completing the Local Government Performance Reporting bi-annually and the ratio's quarterly to Councillors and A&R Committee.		Quarterly		Annual Local Government Performance Reporting completed, audited and presented to Audit and Risk Committee on 26 September 2022 Meeting.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Comment on 1st Quarter Results
Talent Management	An accepting appetite for applying new approaches to ensure we remain an employer of choice in our region, while maintaining safety and service levels. We will do this by: <ul style="list-style-type: none">maintaining an annualised staff turnover rate of 15% or less over a rolling 12-month period.	Median staff initiated turnover rate for public sector agencies	≤15%		Number of permanent staff resignations and terminations / Average number of permanent staff to 30 September 2022 x 100 = 2.7%
	<ul style="list-style-type: none">ensuring our rate of staff absenteeism remains at ≤3% in each month.	VPS benchmark	<3.0%		The rate of absenteeism is at 6.8%. The increased personal leave taken is due to COVID – 19 requirements to isolate and be tested if showing symptoms or being required to as per directions. It is anticipated personal leave will remain high whilst COVID-19 is circulating in the community.
	<ul style="list-style-type: none">less than five accepted workers' compensation claims annually.	2019 sector benchmark	<5		Two new claims for quarter 1. Currently no open claims.
	<ul style="list-style-type: none">Maintain the number of staff with excess of 8 weeks leave at <10%.	Key Pay Reports	<10.0%		Council has 27 staff (18%) with leave more than 8 weeks. All staff with excess leave have leave plans to ensure they take leave within the next 12 months.
Reputational	A cautious appetite to lose a valued position of trust with our community. We will maintain a level of community engagement of at least 60%.	Councillor approved minimum level	≥60%		Community satisfaction survey for community consultation and engagement in 2022 was 57% down from 62% in 2021.
	We will address all complaints within their required timeframes in accordance with Council's Complaints Handling Policy		Complaints open >30 days		As of 30 September 2022, no complaints were greater than 30 days.
Innovation	An accepting appetite to innovate through projects and R&D to benefit our community. We accept that 10% of project effort may not result in immediate or direct community benefits as long as lessons are learned for future services and products.	Annual Councillor approved budget	≥10%		Council has as invested significant time in preparing funding submissions for grants. There are currently 7 major grant outcomes that council is awaiting.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Comment on 1st Quarter Results
Corporate Governance, Compliance and Liability	A very controlled appetite for information security breaches, frauds or proven ethical complaints. We maintain a zero tolerance for such events. We will monitor this level by: <ul style="list-style-type: none"> Reporting on Number of Policies overdue, with a zero tolerance to overdue legislative policies, and 60 days for administrative policies. 	Government Information Security Policy Standard, Compliance Standard	Legislative Policies & Plans 0 instances		There are no legislative policies or plans overdue.
			Administrative Policies & Plans Completed and adopted within >60 days		Emergency Animal Welfare Support Sub-Plan – this document has been reviewed and is ready to go to Regional Emergency Management Committee for endorsement
	<ul style="list-style-type: none"> Number of extreme consequence level audit actions not rectified within one month. 	Internal and External Audits	Completed and adopted within >30 days		None outstanding at 30 September.
	<ul style="list-style-type: none"> Engaging an Internal Auditor and establishing a functioning Audit and Risk Committee that meets at minimum quarterly. 	Auditor engagement			Internal Auditor appointed via an Invitation to Supply process. Audit and Risk Committee Charter adopted, and Committee appointed. Four meetings scheduled per year.
	<ul style="list-style-type: none"> Maintaining an Audit and Risk Committee Workplan. 	A&R Committee Charter			Audit and Risk Committee Workplan reviewed and adopted annually.
	<ul style="list-style-type: none"> Reporting quarterly to Council and the Audit and Risk Committee on the Performance Management Framework Indicators, that are based on Council's Risk Appetite. 	Financial and Non-Financial Performance Report			Commenced as of quarter 1, 2021-22 Financial Year with revised process of reporting.
	<ul style="list-style-type: none"> Monitoring the number of Public Liability Claims, Significant legislative breaches and reporting to Council and A&R Committee quarterly. 				No public liability claims or significant legislative breaches to report.
	<ul style="list-style-type: none"> 100% of Staff to be up to date and completed Governance and Compliance Training and Induction Program. 		100% complete		All staff completed in person and/or online training. Good Governance in person training scheduled for October 2022 for new starters and those who were unable to attend June 2022 session due to leave.

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Comment on 1st Quarter Results
	<ul style="list-style-type: none"> Encouraging a 'just' culture that allows staff and community to identify and register risks, issues or complaints without fear of reprisal. 				Council has actively promoted and encouraged CRM reporting. Is continuously reviewing and improving our feedback loop to the community. Actively promotes transparency in decision making. Has a well-developed Complaints Handling Policy and process.
Programs and Projects	An accepting appetite to apply for funding opportunities and/or utilise Council funds to delivery programs and project that meet Council Plan objectives and community expectations.	Council Plan objectives.			Engagement of one fixed term Project Officer to deliver a combined capital works and community projects grant funded program of approx. \$18.0 million in 2022-2023.
	We accept that to secure funding and to deliver additional projects and programs (in addition to current offered programs) our full-time equivalent employees may increase up to 1 FTE per \$5 million additional funds received.	Priority Project List.	1 FTE increase		
	We will aim to apply for and be successful in securing funding opportunities in excess of \$1.5 million per year, in addition to already secured operational funding.		= or >\$1million		Council has applied for and is awaiting the outcomes of 7 grants. The total amount of funding applied for in these applications is \$5.4m
	We will ensure all contracts are current and no contracts are past due date.	Contracts Register	0 due		Council also has three procurement contracts where the agreed delivery date has passed, but the project has yet to be fully delivered. In addition, Council has one procurement contract where the project has yet to commence however the initial contract end date has lapsed. Contract extension agreement will be completed once building permit for the project is issued.
Strategy Execution and Change Management	<p>An accepting appetite to be agile on the delivery of the Council Plan objectives to meet the changing internal and external environment.</p> <p>We accept that our Council Plan actions will be an evolving action plan being reviewed annually.</p>	Council Plan			<p>Council currently has the following plans and strategies due for review:</p> <p>Economic Development and Tourism Plan – Quotes received with this expected to be completed by Q3 2022-23</p> <p>The Environment Strategy will be undertaken once the Waste Management Strategy is</p>

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Comment on 1st Quarter Results
	We will monitor our Strategy Execution and Change Management by: <ul style="list-style-type: none"> Monitoring the number of overdue Strategies and Plans 		0 instance		adopted. It is expected that this will be started in Q4 2022-23 and completed by Q4 2023-24. Youth Engagement Strategy: Council is currently reviewing goals of previous strategy and starting to scope stakeholder and engagement plan with the community to develop the next strategy. Noting the state youth plan has just been released which will be considered as part of review to maximise alignment to best meet the needs of youth in our shire in the future
	<ul style="list-style-type: none"> Delivery on each Year of Action Plan annually 		1 x action not delivered	N/A	To be reported to Council annually. Management has adopted quarterly Council Plan performance reporting, with the next report due to be presented to Council in the October meeting.
Security and Technology	A very controlled appetite for security breaches and technology failures, due to our ICT environment not being maintained. We maintain a zero tolerance for such events. We will monitor this by: <ul style="list-style-type: none"> Aiming to have 80% of help desk tickets resolved. 	Contractor Compliance Reports	0 instances		
	<ul style="list-style-type: none"> Ensuring all back-ups of all systems are completed and successful each day. 		>80%		For the 1 st quarter, 236 help desk tickets were received, and 236 tickets were successfully closed out.
	<ul style="list-style-type: none"> Reporting annually on ICT Strategy completion 	ICT Business Transformation Strategy	1 x action not delivered	N/A	100% of back-ups completed and successful each day. Reporting on the Annual ICT Strategy completion will be delivered at the October Audit and Risk Committee Meeting
Environment and Sustainability	A controlled appetite for environment and sustainability breaches. We will maintain a zero tolerance for such events.				Council is required to register all Landfill Sites and the Sale Yard with the Environmental Protection Authority (EPA).

Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Tolerance Traffic Light Indicator Qtr 1	Comment on 1st Quarter Results
	<p>We will monitor this level by:</p> <ul style="list-style-type: none"> Adequate annual EPA approvals in place for saleyard and landfills. 		0 instances	N/A	<p>All Transfer Stations are registered, and landfill site have been closed.</p> <p>The Sale Yards is covered by a transition period.</p>
Political	<p>A cautious appetite to jeopardise a well-developed political relationship across all levels of government.</p> <p>We will maintain a level of respect and advocacy at a Councillor Senior Management Level to achieve positive outcomes for our community.</p> <p>We will monitor this by:</p> <ul style="list-style-type: none"> Recording the number of advocacy events attended by Councillors and Senior Management, with the aim to attend at minimum 10 per year. 	Advocacy events and meetings	> 10 events per year		Three advocacy meetings attended between the Mayor and CEO in the first quarter of 2022.

14 Asset Management

Asset Class	% Of condition assessment complete	Year Completed	Completion Due Date	Comments	Status
Road	100%	October 2020	30 June 2020	Sealed road inspection completed by IMG. Unsealed road inspection completed by Road inspector.	Sealed road condition assessment completed in 2020.
Footpath	100%	September 2020		Inspection regime to be completed again in 2022.	Annual condition assessment completed in November 2019. Due again in November 2022. All data in AssetFinda.
Bridges	100%	August 2019		Inspection regime to be completed again in 2022.	Last level 2 assessment completed in 2015. Data in AssetFinda. Next inspection in 2021/22 Financial Year subject to budget availability.
Buildings	100%	June 2020		Building valuations and condition assessments undertaken and completed by 30 June 2020.	Building assessments to be undertaken again in 2022-23 Financial Year.
Fleet	60%		30 June 2020	Condition assessment is not applicable for fleet assets. The replacement is based on utilisation and age.	Data validation for major assets completed. Minor plant validation works ongoing.

15 Occupational Health and Safety

Quarter 1 - 01 July to 30 September 2022						
Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours	No. Incident Category - Control Measures Implemented and Assessed	Number Remain Open as at 30 September 2022	Number of Worksafe Notified Reports
Incident	15	2	165	7	8	0
Near Miss	2	0	0	1	1	0
Hazard	1	0	0	0	1	0
Public Incident	2	1	0	2	0	0
TOTAL	20	3	165			

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	1
High	0
Medium	10
Low	9

The implementation of Happy HR OHS reporting has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

165 hours of lost time injuries were reported in the quarter.

There were no Worksafe notified reports in the first quarter of 22-23.

SUMMARY FOR YEAR

Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours
Incident	15	2	165
Near Miss	2	0	0
Hazard	1	0	0
Public Incident	2	1	0
TOTAL	20	3	165

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	1
High	0
Medium	10
Low	9

Likelihood	Consequence				
	1. Insignificant	2. Minor	3. Moderate	4. Major	5. Severe
5 Almost Certain	Medium	High	Extreme	Extreme	Extreme
4 Likely	Medium	Medium	High	Extreme	Extreme
3 Possible	Low	Low	Medium	High	Extreme
2 Unlikely	Low	Low	Medium	Medium	High
1 Rare	Low	Low	Low	Medium	High

16 Strategic Risk Register

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
Innovation Risk	Failure to identify opportunities to find cost-effective solutions to improve efficiency within the organisation and longevity of our assets and infrastructure. Lack of investment or willingness to embrace innovation can lead to staff being unsatisfied and inability to retain high performing staff. Increased carbon emissions, increased waste.	Current	Financial	Medium	Low
Corporate Governance, Compliance and Liability Risk	The risk that insiders (employees) won't act in the best interest of the Council. The risk that Council's services or corporate execution leads to legal liability issues. The risk of non-compliance with regulations and law. Consequences: Leading to poor culture, fraud, and corruption, integrity being compromised, reputational damage, loss of funding or inability to attract funding, dismissal of Council, administrators appointed. Legal proceedings and significant financial losses, investigations by integrity bodies and compromised health and safety of staff and community.	Current	Legal and Compliance	Medium	Low
Strategy Execution and Change Management Risk	The risk that business strategy and execution will fail. Failure to deliver the Council Plan objectives. The risks associated with organisational change and Management to achieve organisational objectives. Consequences: Services to ratepayers compromised. Deterioration of assets and roadways. Financial losses and/or investment failures. Lack of staff buy-in, impacts negatively on culture. Investments not realised, financial losses.	Current	Management	Medium	Low
Security and Technology Risk	The risk that Council's technology strategy will fail, and we will fall behind other Council's and benchmark performance KPI's. The risk of an information security/privacy incident. Information security can damage the reputation, cause compliance issues. Consequences: Loss of innovation. Financial loss, privacy compromised, business efficiencies not realised. OVIC Report (personal information data breach), legal action, negative media coverage and reputational damage.	Current	Legal and Compliance	Low	Low
Program and Project Risk	The risks associated with program/project delivery failures. Consequences: Financial loss. Occupational health and safety compromised. Council Plan objectives not realised. Community expectations not met. Funding revoked.	Current	Financial	High	Medium
Talent Management Risk	The risk of losing key talent to other Local Government Entities or Government Departments. Inability to attract high calibre staff to drive innovation and change. Consequences: Financial impact, loss of high calibre staff, high staff turnover, additional costs for training and development.	Current	People	Low	Low
Financial Risk	Risks to the financial health of Council. For example, the risk that you'll be unable to raise sufficient capital to fund operations. Consequences: Government funding changes, Government reduces rate cap, inability to pay staff and contractors. Poor project management leading to overspending and significant financial losses.	Current	Financial	Medium	Low
Environmental Sustainability Risk	The risk of missing sustainability targets or non-compliance with environmental laws and regulations. Depletion of natural resources, inability to maintain an ecological balance. Environmental sustainability is a central theme of the principles and ethics of many Councils. Environmental sustainability is increasingly	Current	Environmental	Medium	Low

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
	important to maintaining the reputation of a Council. Consequences: Damage to the environment leading to significant financial loss, reputational damage, regulatory body fines and/or prosecutions.				
Reputational Risk	The risk of bad publicity or negative relationships with employees, ratepayers, partners, counterparties, and regulators. Reputational risk can be a serious threat to Councils. Consequences: Loss of talent and/or inability to recruit staff. Poor media coverage, damage to reputation within Community and across the state. Loss of funding opportunities.	Current	Reputation	Low	Low
Political Risk	The risk that the political environment will turn hostile. Consequences: Lack of funding opportunities, financial losses, inability to maintain assets.	Current	Financial	Low	Low

Program and Project Risk

The overall risk level of the Program and Project Risk has been upgraded to High.

During the period, the Program and Project Risk was reclassified from the reputational risk category to the financial risk category to better reflect the major exposure of the risk as discussed below.

The consequence level of the financial category of the risk was assessed during the period to consider the current construction cost escalation environment and forecasted further increase to these costs. Market trends and forecasts published by property and construction advisors, Slattery, observed significant price increases across most building materials and increased market pressure due to lack of labour resources and talent availability. This has resulted in an increase of costs in the calendar year of 3 to 4 per cent greater than forecast. Constructions costs are expected to escalate further with the following expectations across Victoria:

- 0 - 12 months - 5 to 8 per cent escalation in construction costs.
- 12 - 24 months - a further 4 to 6 per cent escalation in construction costs.
- 24 - 36 months - a further 3 to 4 per cent escalation in construction costs.

Given Council's large capital works budget which includes a number of constructions related projects, the potential financial consequence on the organisation has been upgraded to major. This is defined in the Risk Management Manual as a financial consequence or loss between \$1,000,000 and \$3,000,000.

Council identifies that considerations may be required to accommodate variation requests to mitigate the risk on infrastructure projects. Council will closely monitor project costs, investigate further funding streams to offset costs and ensure appropriate contingencies are being built into all future funding proposals.