



**Modified Financial and  
Non-Financial Performance Reporting  
Quarter 4  
As at 30 June 2022**



**Yarriambiack**  
SHIRE COUNCIL

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## 1 Executive Summary

This report is for the period ending 30 June 2022 and outlines Council's preliminary position and performance for the 21-22 Financial Year.

The Profit and Loss, Balance Sheet and Financial Indicators will be completed as part of the Annual Reporting process, to be finalised no later than the 30 September 2022.

### **Projects**

Management has split the projects into four categories for reporting purposes.

#### *Roads and Associated Infrastructure Capital Works Program:*

Final expenditure for the year is still being collated, so the actual expenditure shown in these reports was as at 5 July 2022. This spend will increase as the remaining 2021/2022 invoices are processed back into the 2021/2022 year.

91 (79%) of the 115 projects in the 2021/2022 budget have been completed.

28 (76%) of 37 projects carried forwards from previous years have been completed.

All projects in this category are accounted for as Work in Progress (WIP) on the balance sheet and will be capitalised as Infrastructure Assets on the balance sheet once complete.

The Reseal program for the 2022/23 financial year was brought forward into 2021/22 to be undertaken as part of the Local Roads and Community Infrastructure Program. The value of the program is \$0.879m and was adopted at the January 2021 Council meeting.

#### *Corporate Projects:*

The glass crusher and the flocon have been ordered but not delivered by 30 June, whilst the jetpatcher was delivered in June.

Management has decided to refurbish Council's existing rollers, opposed to purchasing a new one but minimal refurbishment work has occurred to date.

Council is required to implement a new bin collection system for glass by July 2022. Management was able to procure the new bins via the MAV Vendor Panel and has received funding of \$0.031m towards the cost of \$0.084m for the bin purchases. Management did not include the cost of the new bin system in the 2021-22 budget however, an application has been made to utilise savings from the Transfer Station Upgrade Program funding towards the purchase of the new bins, with Council only having to contribute \$0.010m towards the bin implementation. The bins have been delivered and deployed.

Council has purchased a new audio-visual system for the Council Chambers to live stream Council meetings. The costs associated with this project are \$0.027m.

#### *Council Owned Building and Associated Infrastructure Projects:*

Council adopted a \$6.194m capital works program being delivered on council owned buildings and associated infrastructure, which included a carry forward of \$0.410m. During budget development, several projects were estimated to be completed by 30 June 2021. Due to the impacts of COVID-19 and a shortage of contractor availability several projects have been rolled over into the 21-22 financial year that did not form part of the adopted budget. This equated to \$0.507million. Of the \$0.507m, \$0.070m was reallocated from the Camp Kitchens project towards the Cabins projects at Hopetoun and Warracknabeal. Council received Regional Airports Program Round 2 Funding from the Department of Industry, Science, Energy and Resources after the budget process was complete for \$0.135million for the Hopetoun Aerodrome Fencing. Council has agreed to purchase the old Hopetoun School Site and complete master planning for \$0.135million. The Poulton Park Sprinkler System was not itemised in the adopted budget but was endorsed when considering the budget submissions. This project was \$0.012million. Due to the Childcare shortage in the southern end of our shire, Council agreed to undertake works on the Cromie Street, Rupanyup building to enable Family Day care to proceed in the third quarter of 2021-22. This project is estimated to cost \$0.030million. Council received additional funding for the COVID Activation Grant, which will support the building of the Hopetoun Amphitheatre Project of \$0.040m.

The Dunmunkle Childcare Project to be located in Murtoa has been added to the projects list. Council has applied for Building Better Regions Funding for this project. The Councillors and CEO will strongly advocate for funding for this project, based on the strong demand and economic benefit childcare creates for a region.

The Woomelang synthetic bowls surface is a substitute for the Woomelang Op Shop Project and is estimated to cost \$0.228million, with Council contributing \$0.080m to the green.

Total capital works expenditure for this category in the 2021-2022 financial year being \$7.066million and the total capital works program over multiple years is \$8.244m.

As of 5 July 2022, \$3.794m has been expended, so it is clear that a number of these projects will need to be carried forward into the 2022/23 financial year.

*Community Projects:* Council has been successful in securing funds to deliver upgrades and enhancements to community assets and infrastructure (not owned by Council) that provide a positive benefit to the Yarriambiack Shire Council residents. Several projects were estimated to be delivered by 30 June 2021, similarly to the category above, COVID-19 and a shortage of contractors impacted on Council's ability to deliver the projects by 30 June.

Council adopted a budget of \$3.390m for Community Projects.

In quarter 2, \$0.350m was not included in the adopted budget, this has increased to \$0.466m for quarter 3. This includes \$0.190million in projects not carried forward from 20-21 financial year. \$0.025million received since adoption of budget for COVID Safe Outdoor Activation funding, \$0.060million for the Wimmera Mallee Tourism Accommodation Gap Analysis works to be undertaken, \$0.80million reported in community projects but accounted for in employee costs for funding received towards the Tourism Officer position and a further \$0.100m for Part A & B COVID Outdoor Activation Grant support.

As of 5 July 2022, \$2.687million of the budget has been expended and it is clear that a some of these projects will need to be carried forward into the 2022/23 financial year.

*General:* Council is experiencing a significant difference between cost estimates for projects and tendered pricing. This is due to the rising cost of raw materials and the shortage of contractors available to deliver projects.

Council is continuously monitoring the increases and at present has been able to mitigate the shortfall with other funding streams. However, this is only a short-term solution, and 30 to 40% contingencies are being built into all future funding proposals to counteract the rising cost of raw materials.

### ***Budget Impact and Changes***

An additional section has been added this quarter to the Report that outlines funding received and expenditure estimated to be incurred since the development and adoption of the 21-22 Budget.

It also includes funding outcomes Council is awaiting, which could potentially impact the 21-22 budget.

### ***Rates and Charges***

Council informed residents that there was a delay experienced in the distribution of the 21-22 Rates Notices. As a result of the delay, the first instalment payment date was extended to the 29 October. The second instalment was due on the 30 November 2021. Rates can be paid in full by the 15 February 2022. The 3<sup>rd</sup> and 4<sup>th</sup> instalments are/were due on the 28 February 2022 and 31 May 2022 respectively. Ratepayers are encouraged if they have any concerns in meeting the deadlines to contact Council and enter into a payment plan.

Council generally receives 75% of its rates and charges paid in quarter three as the majority of ratepayers pay by lump sum in February rather than by four instalments across the year. For the 2021/22 financial year Council raised \$14.4 million in rates and charges and \$14.0 million collected during 2021/2022, leaving \$0.35 million current rates and charges outstanding at year-end. Council commenced the 2021/22 financial year with \$1.7 million in arrears from prior years, of which \$1.0 million remains outstanding as of 30 June 2022. Management is actively pursuing the outstanding debt via a debt collection agency.

### ***Non-Financial Performance***

Council has seen an increase in personal leave taken due to the requirement for staff not to attend work if they have COVID-19 symptoms. It is expected that the level of absenteeism will remain high whilst COVID-19 is circulating within the state and regions.

Council has actively been working with staff to reduce their annual leave balances. The balance between navigating a pandemic, meeting service delivery requirements and staff taking leave has been challenging. Staff with leave hours above 304 hours have completed a leave plan, with the requirement to take excess leave within the next 12 months.

A number of strategies and plans are requiring renewal with the Access and Inclusion Plan to be incorporated into the Council Plan. The Economic Development and Tourism Plan is being delayed awaiting the ABS data release and is estimated to commence in the October 2022. The policies and strategies relating to the Asset Management Plan were reviewed and adopted by 30 June 2022 in accordance with the *Local Government Act 2020* requirements.

The Disaster Recovery Plan has been revised by Council's ICT contractor and the OHS Project Management Plan has been revised and was presented to the OHS Committee in February prior to adoption.

Council still has one Extreme level audit action that has not been rectified. This relates to the tree register and policy. The policy has been developed and has undertaken community consultation with the aim of it being presented to Council at the July forum for adoption in August.

### **Occupational Health and Safety**

The implementation of Happy HR OHS reporting has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

The incidents reported resulted in two lost time injuries for the year, with a total loss of 24 hours for the year.

There were no Worksafe notified reports for 21-22.

### **Strategic Risk Register**

A review of the ten strategic risks and the associated control measure effectiveness was completed for the second quarter.

Council has implemented 55 control measures to manage Council's strategic risks. Of the 55 control measures implemented 51 have been assessed as good or effective this quarter, and four are fair / partially effective (down from six last quarter).

The four fair/partially effective relate to the following areas:

*Innovation Risk:* Council has ordered a glass crushing machine with five other Council's entering into either a Memorandum of Understanding for right of use lease to utilise the machine, or to be charged a specified fee to utilise the machine. Fogo trials are only in the testing phase.

*Environmental and Sustainability Risk:* Council has recently engaged a Waste and Sustainability Officer who has commenced an education program to inform the community on how to dispose of their waste items effectively.

*Project and Program Risk:* A new control measure of monthly project compliance reporting for every active project has been introduced to improve monitoring of all projects.

### **Conclusion**

In 2021/2022 Council worked towards delivering one of its largest infrastructure, building and community project programs on record, outside of emergency response funding (floods, droughts, fires). It will continue to monitor the risks associated with delivering a program of this nature by continuously enhancing its reporting for analysis purposes.

## 2 Rates and Charges

Ward Total Rates & Charges	2020/2021 Budget Income	2020/2021 Actual debtors at 30.06.2021	2021/2022 Budget Income	Actual YTD Receipts	Rebates	Outstanding Rates		Total
						Current	Arrears/Legal/Interest	
Dunmunkle	\$4,154,635.37	\$486,039.14	\$4,174,638.57	-\$4,251,986.09	-\$87,565.57	\$85,234.07	\$254,801.33	\$340,035.40
Hopetoun	\$4,018,880.03	\$602,506.73	\$4,219,392.63	-\$4,198,585.01	-\$67,549.42	\$121,252.78	\$387,388.36	\$508,641.14
Warracknabeal	\$5,891,651.38	\$599,768.87	\$5,981,516.03	-\$6,040,174.32	-\$100,144.01	\$143,514.81	\$325,666.20	\$469,181.01
<b>Grand Total</b>	<b>\$14,065,166.78</b>	<b>\$1,688,314.74</b>	<b>\$14,375,547.23</b>	<b>-\$14,490,745.42</b>	<b>-\$255,259.00</b>	<b>\$350,001.66</b>	<b>\$967,855.89</b>	<b>\$1,317,857.55</b>

**2020-21 Budget:** Represents the amount raised in the 2020-21 financial year for General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge.

The **2020-21 Actuals** relates to the amount outstanding from the above raised charges as of 30 June 2021.

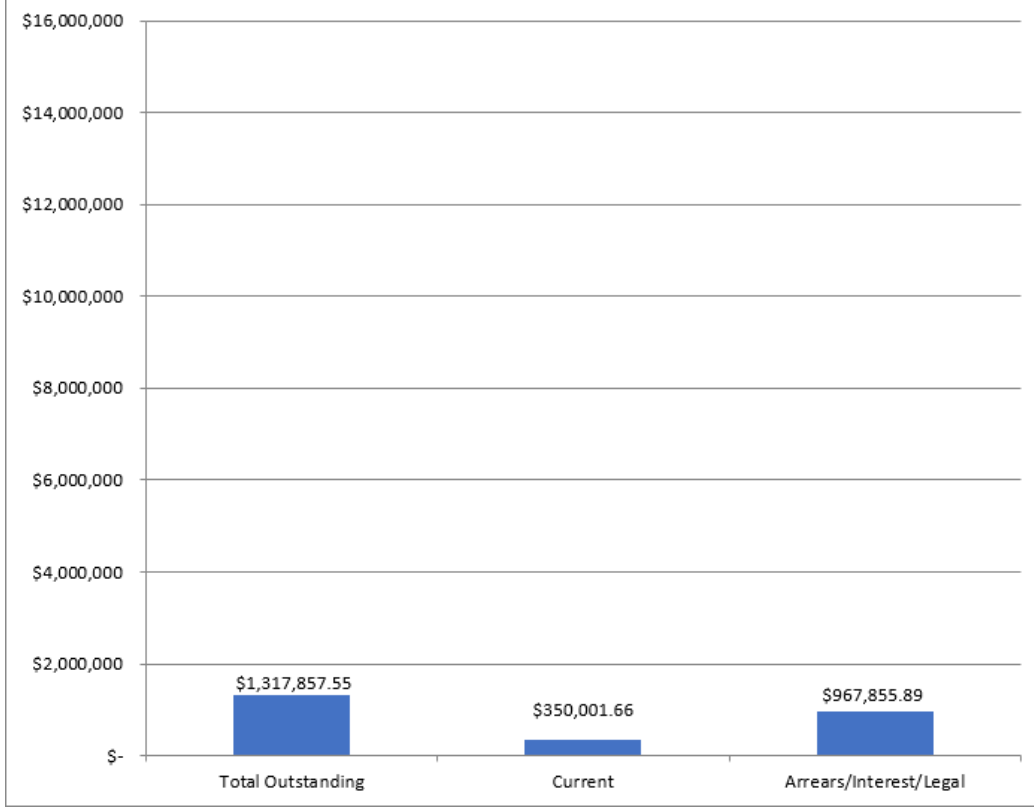
The **2021-2022 Budget** represents the amount raised in General Rates, Fire Services Levy, Waste and Garbage Charges, Recycling Charges and the Municipal Charge for the 2021-22 financial year.

The **Actual YTD Receipts** represents the value collected as of 30 June 2022 along with the **Rebates** to be claimed from the Department of Families, Fairness and Housing and State Revenue Office. The receipts relate to both arrears payments and/or current rates and charges.

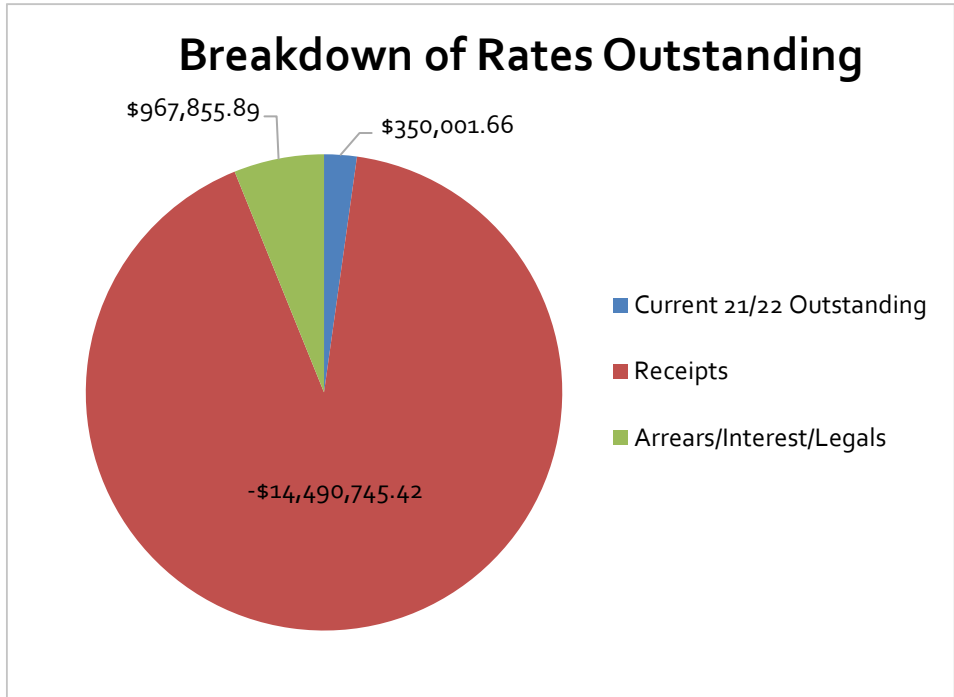
**Outstanding Rates** is separated into three categories. Current represents the balance owing on the Rates and Charges raised for the current financial year (e.g. Budget \$14.3m raised, \$0.3m currently outstanding). Arrears/Legal/Interest is the amount outstanding from prior years, providing a total balance of current and arrears outstanding rates and charges.

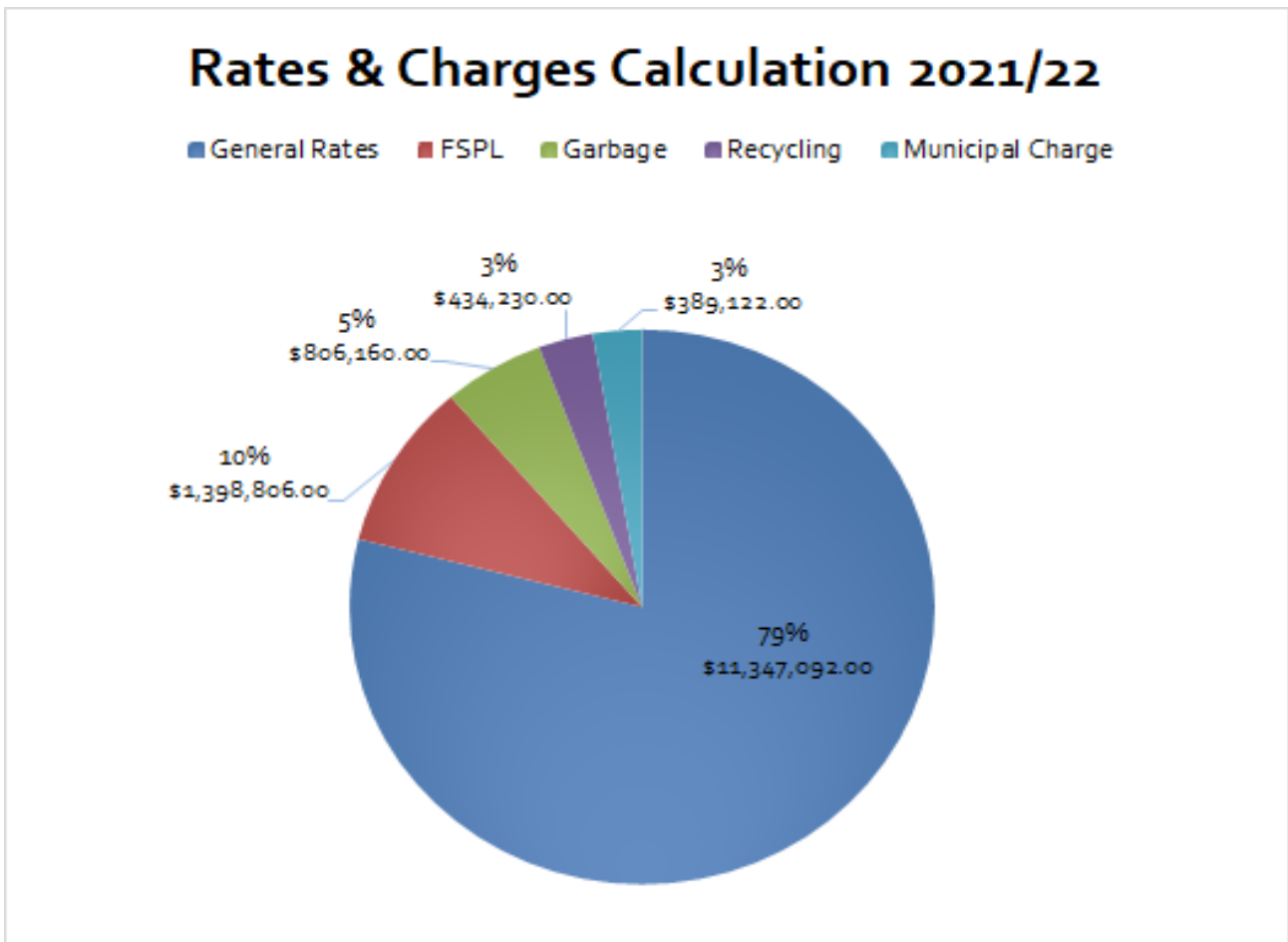
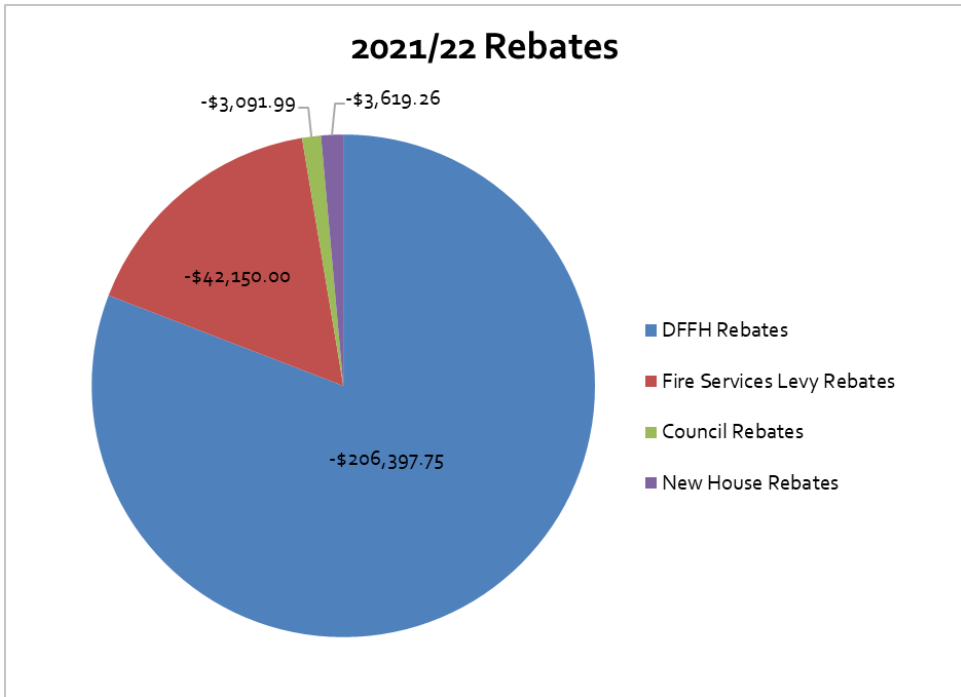
**Debt Collection:** Council has referred outstanding rates and charges to our Debt Collection Agency where there is a likelihood that the amount maybe recovered.

### Breakdown of Rates Outstanding



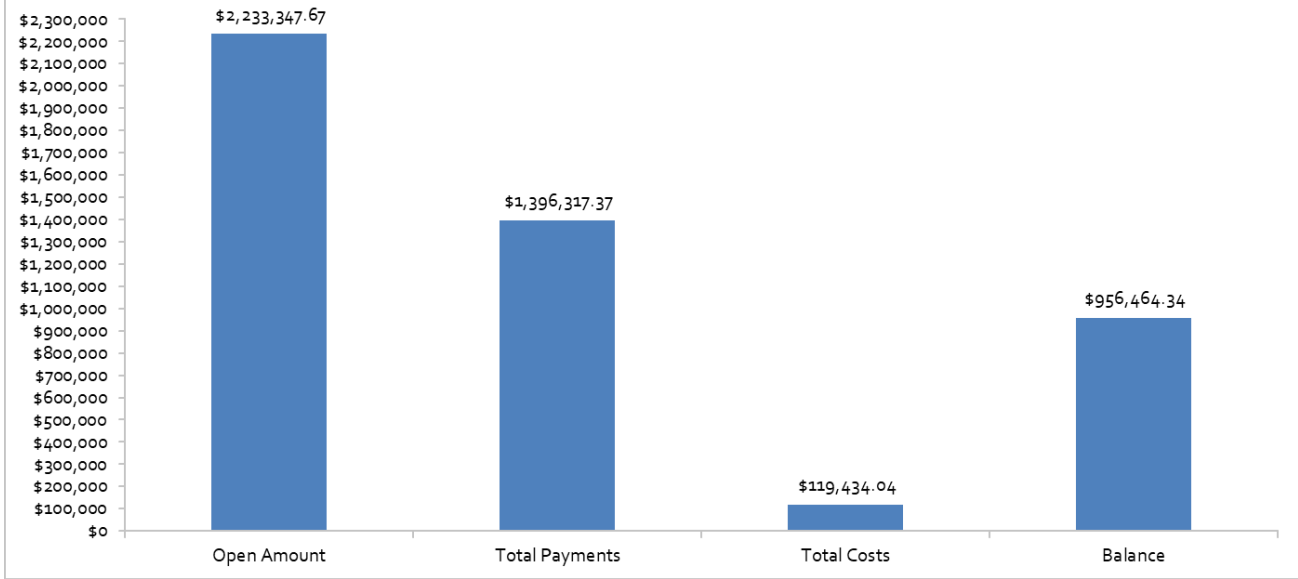
### Breakdown of Rates Outstanding



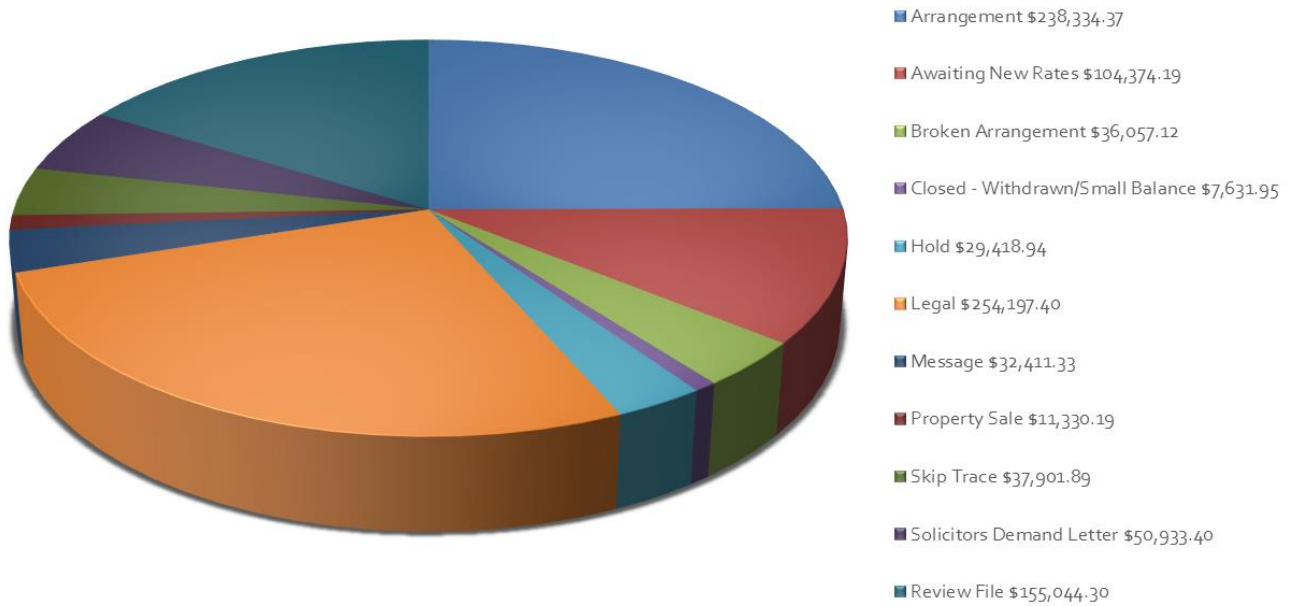




### CollectAU Debt Collection Report Summary



### CollectAU Debt Collection Account Status



## 2.1 Quarterly Statement – 181G Local Government Act 1989

The Chief Executive Officer must ensure that the quarterly financial statements include the following information:

Record of each Environmental upgrade agreement entered into in the last quarter, and the rateable land to which the agreement relates	<ul style="list-style-type: none"> <li>• Nil</li> </ul>
Each environmental upgrade charge approved in respect of the agreements referred above and the value of the charges.	<ul style="list-style-type: none"> <li>• Nil</li> </ul>
The total number of environmental upgrade charges in operation in the last quarter.	<ul style="list-style-type: none"> <li>• Nil</li> </ul>
The total value of all environmental upgrade charge payments that have fallen due and have not been paid	<ul style="list-style-type: none"> <li>• Nil</li> </ul>
The total value of all environmental upgrade charge payments that are yet to fall due.	<ul style="list-style-type: none"> <li>• Nil</li> </ul>

### 3 Summary of Budget Impacts and Changes

Outlined below is the fund received since the development and adoption of the 21-22 Financial Year budget.

Description of Project	Funding Source	Amount Received
Business Concierge Stage 2	State Funding	\$ 30,000
Outdoor Dining 2	State Funding	\$ 200,000
Regional Airport Program Round 2 (Hopetoun Aerodrome)	State Funding	\$ 135,450
RV Household Education and Behaviour Change Fund	State Funding	\$ 34,830
Household Recycling Reform Support Funding (Purchase of Bins for Glass Service including distribution)	State Funding	\$ 108,355
Enhancing Warracknabeal's Creekside Camping Assets	State Funding	\$ 185,000
Walk to School	State Funding	\$ 10,000
RDV Regional Recovery Fund	State Funding	\$ 30,000
Bridging WMT Accommodation Gap	State Funding	\$ 58,000
Phase 1 of the Local Roads and Community Infrastructure Program (LRCI Program) – was all received in 2020/21 financial year but has been spent in the 2021/22 year.	Federal Funding	\$ 1,190,677
Phase 2 of the Local Roads and Community Infrastructure Program (LRCI Program) – received \$500,000 in the 2020/21 financial year and the balance will be received in the 2021/22 year. Expenditure will be incurred in the 2021/22 year.	Federal Funding	\$ 1,056,501
Phase 3 of the Local Roads and Community Infrastructure Program (LRCI Program) – Council has been advised that we will receive this funding during 2021/22 but expenditure will be incurred in 2022/23.	Federal Funding	\$ 2,589,447
Community Housing Project – 14 affordable houses across 5 towns - \$3.8m project - \$2.8m grant, \$500k community cash contribution and \$500k TCV loan funds	State Funding	\$ 2,800,000
Central Enrolment Administrative Support	State Funding	\$6,000
Words on Wheels to the People	State Funding	\$25,000
Rural Council's Transformation Project Round 2 (joint funding opportunity with Ararat and Buloke)	State Funding	\$ 750,000
Woomelang Bowling Club Synthetic Surface	State Funding	\$160,000
Rumble @ Rabi	State Funding	\$88,867
Planning for a healthier Yarriambiack	State Funding	\$30,000
General Purpose Grants and Local Road Funding	Federal Funding	\$4,496,227
Regional Assessment Service (RAS)	State Funding	\$88,174
IT Equipment for RAS Officer	State Funding	\$3,640
CHSP grant	Federal Funding	\$2,563,316
Yarriambiack Disc Golf	State Funding	\$2,000
National Backyard Cricket - Artist workshops	State Funding	\$1,500
Orrey Project Warracknabeal Courthouse	State Funding	\$500,000
Asset Management Projects	State Funding	\$56,500
Bike Ed Challenge	State Funding	\$2,000
Bike Ed Instructor Training	State Funding	\$800

Grants applied for in 21-22 financial year and are awaiting an outcome:

Description of Project	Funding Source	Funding Amount
Integrated Water Management - Rupanyup	State Funding	\$176,000
Heavy Vehicles Funding – includes joint projects with neighbouring Councils. Expenditure to occur in 2022/23 year.	State Funding	\$1,500,000
Connecting healthy food from different culture with physical activity	State Funding	\$5,000
Animal Desexing Program	State Funding	\$10,000

Expenditure from Community Projects not carried forward in 2021/22 Budget:

Description of Project	Funding Source	Amount
Multiple projects not carried forward as outlined in Section 13 Community Projects.		\$208,912
Covid Safe Outdoor Activations	State Funding	\$24,000
WMT Gap Analysis	State Funding	\$57,800

Expenditure from Council Projects not carried forward in 2021/22 Budget:

Description of Project	Funding Source	Amount
Multiple projects not carried forward as outlined in Section 12 Council Owned Building and Associated Infrastructure Projects.		\$254,525
Enhancing Creekside Camping	State Funding	\$185,000
Hopetoun Aerodrome	State Funding	\$135,450

New Projects in 2021/22 not included in Adopted Budget:

Description of Project	Funding Source	Amount
Hopetoun Old School Site	Council Funds	\$ 135,000
Rupanyup Office, Cromie St	Council Funds	\$ 30,000
Woomelang Synthetic Surface (offset from part of Woomelang Op Shop \$80,000)	State Funding (awaiting approval) and Council Funds	\$ 228,000
COVID Activation Part A and B	State Funding	\$136,000
Hopetoun Poulton Park – sprinkler system	Council Funds	\$12,000
Final Seals	Council Funds	\$95,108
Murtoa Swimming pool Car Park	Council Funds	\$43,000
Urban Rehabilitation	Council Funds	\$30,000
Video Conferencing and Streaming ICT System for Council Meetings	Council Funds	\$27,000
Plant – Air Compressor, Pool Cleaner and Custom Trailer	Council Funds (and Asset Committee)	\$25,316
Glass Collection Bins	Council Funds and State Funding	\$83,855

## 4 Roads and Associated Infrastructure Capital Works Program

### Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
<b>Construction</b>						
CONSTRUCTION - CENTRAL - 1248 - LAH EAST ROAD - 2021/22	82,145	136,000	C/Fwd to 2022/23	20%	850	Commenced ripping the road 19.05.22
CONSTRUCTION - CENTRAL - 1316 - SHEEP HILLS BANGERANG ROAD - 2021/22	253,716	256,000	Completed	100%	1600	
CONSTRUCTION - CENTRAL - 1327 - ANTWERP ROAD - 2021/22	99,108	85,000	Completed	100%	530	
CONSTRUCTION - NORTH - 1152 - SEA LAKE LASCELLES ROAD - 2021/22	233,418	262,000	In Progress	90%	1490	2nd layer started. Target completion 07.06.22
CONSTRUCTION - NORTH - 1152 - SEA LAKE LASCELLES ROAD AGI LINKS- 2021/22	396,815	416,175	In Progress	95%		Roadworks complete, seal commencing 06/07/2022
CONSTRUCTION - NORTH - 1277 - HOPETOUN YAAPEET ROAD - 2021/22	382,584	400,000	Completed	100%	2000	Sealed and requiring line marking
CONSTRUCTION - NORTH - 1668 - GALAQUIL WEST ROAD - 2021/22	176,926	195,000	Completed	100%	1220	
CONSTRUCTION - SOUTH - 1367 - RUPANYUP ROAD - 2021/22	218,333	216,000	Completed	100%	1350	
CONSTRUCTION - SOUTH - 1422 - BANYENA PIMPINIO ROAD - 2021/22	5,324	450,000	C/Fwd to 2022/23	0%	1905	To be rolled into next year to make way for extra funding through Agri Links
CONSTRUCTION - SOUTH - 1422 - BANYENA PIMPINIO ROAD - 2021/22	2,541		C/Fwd to 2022/23		888	
CONSTRUCTION - SOUTH - 1579 - BURRUM NORTH ROAD - 2021/22	191,081	160,000	Completed	100%	1000	
CONSTRUCTION - SOUTH - 1585 - HORSHAM LUBECK ROAD - 2021/22	483	360,000	C/Fwd to 2022/23	0%	1800	To be rolled into next year to make way for extra funding through Agri Links
CONSTRUCTION - SOUTH - 1588 MINYIP DIMBOOLA ROAD - 2021/22	182,752	200,000	Completed	100%	4000	Sealed and requiring line marking

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
DIMBOOLA-MINYIP ROAD (50% of 1KM)	53	100,000	Not Started	0%	1000	
<b>TOTAL CONSTRUCTION</b>	<b>2,225,280</b>	<b>3,236,175</b>				
<b>Footpaths</b>						
FOOTPATH - CENTRAL - 8112 - CAMPBELL STREET - 2021/22	5,360	22,000	Completed	100%	100	Tree lopping, and concrete complete, some costs still to come through.
FOOTPATH - CENTRAL - 8130 - ELIZABETH AVENUE - 2021/22	31,384	24,000	Completed	100%	110	Overspend offset from underspend on Dodgshun Street.
FOOTPATH - NORTH - 9110 - DODGSHUN STREET - 2021/22	2,855	30,000	Completed	100%	20	Job ended up being far simpler than first thought and came in under budget.
FOOTPATH - SOUTH - 8408 - DUNCAN STREET - 2021/22	322	10,000	C/Fwd to 2022/23		20	
FOOTPATH - SOUTH - 8419 - MCDONALD STREET - 2021/22	24,687	15,000	Completed	100%	65	
<b>TOTAL FOOTPATH</b>	<b>64,609</b>	<b>101,000</b>				
<b>Hot Mix</b>						
HOT MIX - CENTRAL - 8169 - SCOTT STREET - 2021/22	53,768	33,000	Completed		120	
HOT MIX - SOUTH - 8215 - STEWART STREET - 2021/22	29,862	8,000	Completed	100%	10	There were two jobs on this road one is to be paid by GMMWater.
HOT MIX - SOUTH - 8222 - WOOD STREET - 2021/22	2,846	1,000	Completed	100%	15	
HOTMIX - CENTRAL - 8169 SCOTT STREET ROUNDABOUT (PHILLIPS ST) - 2021/22	-	40,000	Not Started		120	
HOTMIX - SOUTH - 8401 - BREEN STREET MURTOA - 2021/22	-	13,000	Not Started		50	
<b>TOTAL HOTMIX</b>	<b>86,476</b>	<b>95,000</b>				
<b>Kerbing</b>						
KERBING - CENTRAL - 8169 - SCOTT STREET - 2021/22	0	20,000	C/Fwd to 2022/23		50	
KERBING - SOUTH - 8412 - HAMILTON STREET - 2021/22	848	130,000	C/Fwd to 2022/23		200	
KERBING - SOUTH - 8419 - MCDONALD STREET - 2021/22	108	60,000	C/Fwd to 2022/23		120	
KERBING - SOUTH - 8419 - MCDONALD STREET - 2021/22	0	90,000	C/Fwd to 2022/23		200	
<b>TOTAL KERBING</b>	<b>956</b>	<b>300,000</b>				
<b>Reseals</b>						
RESEAL - NORTH - 9124 - YARRACK LANE - 2021/22	11,284	4,000	Completed	100%	100	

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
RESEAL - CENTRAL - 1313 - BLUE RIBBON ROAD - 2021/22	27,719	43,000	Completed	100%	1535	
RESEAL - CENTRAL - 1318 - WATCHEM WARRACKNABEAL ROAD - 2021/22	50,079	66,000	Completed	100%	1600	
RESEAL - CENTRAL - 8101 - ALLAN STREET - 2021/22	9,985	8,000	Completed	100%	152	
RESEAL - CENTRAL - 8112 - CAMPBELL STREET - 2021/22	25,291	28,000	Completed	100%	440	
RESEAL - CENTRAL - 8124 - DEVEREUX STREET - 2021/22	31,517	41,000	Completed	100%	260	
RESEAL - CENTRAL - 8134 - GARDINER STREET - 2021/22	41,581	28,000	Completed	100%	460	
RESEAL - CENTRAL - 8160 - PARSONS STREET - 2021/22	3,636	2,000	Completed	100%	37	
RESEAL - NORTH - 1157 - LASCELLES WEST ROAD - 2021/22	26,224	31,000	Completed	100%	1100	
RESEAL - NORTH - 1230 GALAQUIL WEST ROAD - 2021/22	17,397	25,000	Completed	100%	910	
RESEAL - NORTH - 1248 - ROSEBERY RAINBOW ROAD - 2021/22	23,455	40,000	Completed	100%	960	
RESEAL - NORTH - 1277 - HOPETOUN YAAPEET ROAD - 2021/22 (205m)	10,145	10,000	Completed	100%	205	
RESEAL - NORTH - 1295 - CAMBACANYA ROAD - 2021/22	15,730	4,000	Completed	100%	71	
RESEAL - NORTH - 1827 HORSE DIP ROAD - 2021/22	93,612		Completed	100%		
RESEAL - NORTH - 9109 - DENNYS STREET - 2021/22	17,540	12,000	Completed	100%	13	
RESEAL - NORTH - 9118 - MANDEVILLE STREET 2021/22	21,345	23,000	Completed	100%	360	
RESEAL - NORTH - 9121 - STRACHAN STREET - 2021/22	7,498	8,000	Completed	100%	130	
RESEAL - NORTH - 9206 - HIGGINBOTHAM STREET - 2021/22	9,981	11,000	Completed	100%	259	
RESEAL - NORTH - 9213 - PHILLIPS STREET - 2021/22	19,742	14,000	Completed	100%	234	Sealing work is based on a unit rate which is what's adopted by council though when designed by the contractor the price varies.
RESEAL - NORTH - 9213 - PHILLIPS STREET - 2021/22	10,317	5,000	Completed	100%	119	
RESEAL - NORTH - 9308 - WOODS STREET - 2021/22	11,148	11,000	Completed	100%	275	

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
RESEAL - SOUTH - 1588 - MINYIP DIMBOOLA ROAD - 2021/22	148,548	101,000	Completed	100%	2200	
RESEAL - SOUTH - 1588 - MINYIP DIMBOOLA ROAD - 2021/22	106,123	200,000	Completed	100%	4400	
RESEAL - SOUTH - 8305 - LOATS STREET - 2021/22	7,423	8,000	Completed	100%	80	
RESEAL - SOUTH - 8402 - COLLINS STREET - 2021/22	19,499	23,000	Completed	100%	342	
RESEAL - SOUTH - 8403 - COMYN STREET - 2021/22	11,030	9,000	Completed	100%	90	
RESEAL - SOUTH - 8404 - CROMIE STREET - 2021/22	18,953	13,000	Completed	100%	163	
<b>TOTAL RESEALING</b>	<b>822,769</b>	<b>768,000</b>				
<b>Resheets</b>						
RESHEET - CENTRAL - 1320 - DARTS ROAD - 2021/22	3,819	14,000	Completed	100%	360	Council undertook a lot of resheeting in June, so whilst many jobs are showing 100% finished as the physical completion indicator, the costs for some jobs may still be missing gravel purchase and/or gravel cartage costs (where we have used contractors to cart).
RESHEET - CENTRAL - 1343 - ELSOMS ROAD - 2021/22	13,390	19,000	Completed	100%	470	
RESHEET - CENTRAL - 1369 - CARRON ROAD - 2021/22	74,779	48,000	Completed	100%	2000	
RESHEET - CENTRAL - 1383 - KEWELL SCHOOL ROAD - 2021/22	9,156	48,000	Completed	100%	1600	
RESHEET - CENTRAL - 1536 - OULTONS ROAD - 2021/22	29,222	33,000	Completed	100%	820	
RESHEET - CENTRAL - 1537 - RATTRAY ROAD - 2021/22	43,757	40,000	Completed	100%	10000	
RESHEET - CENTRAL - 1561 - KENT ROAD - 2021/22	55,231	42,000	Completed	100%	1740	
RESHEET - CENTRAL - 1666 - CANNUM 5 CHAIN ROAD - 2021/22	53,925	48,000	Completed	100%	2000	
RESHEET - CENTRAL - 1709 - BANGERANG ROAD - 2021/22	2,818	22,000	Completed	100%	540	
RESHEET - CENTRAL - 1720 - DUNN ROAD - 2021/22	15,620	44,000	Completed	100%	1820	
RESHEET - CENTRAL - 1665 - KOSCHITZKE ROAD 2021/22	12,410	16,000	Completed	100%	400	
RESHEET - NORTH - 1101- FRED FRANKLES ROAD 2021/22	-	72,000	C/Fwd to 2022/23	0%	3000	
RESHEET - NORTH - 1151 - LASCELLES EAST ROAD 2021/22	4,005	24,000	Completed	100%	1000	



Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
REHSEET - NORTH - 1132 - YARTO SPEED ROAD - 2021/22	11,322	29,000	Completed	100%	720	
RESHEET - NORTH - 1102 - TORNEY ROAD 2021/22	14,678	24,000	Completed	100%	1000	
RESHEET - NORTH - 1119 - MITCHELLS ROAD - 2021/22	4,450	10,000	Completed	100%	250	
RESHEET - NORTH - 1150 - MAXWELLS ROAD - 2021/22	16,060	28,000	Completed	100%	700	
RESHEET - NORTH - 1166 - BURROIN ROAD - 2021/22	12,741	27,000	Completed	100%	680	
RESHEET - NORTH - 1208 - GORYURA EAST SCHOOL BUS ROUTE - 2021/22	41,190	29,000	Completed	100%	1200	
RESHEET - NORTH - 1245 - SHANNONS ROAD - 2021/22	30,004	36,000	Completed	100%	1500	
RESHEET - NORTH - 1260 - HOFMAIERS ROAD - 2021/22	41,612	46,000	Completed	100%	1900	
RESHEET - NORTH - 1284 - GAALANUNGAH ROAD - 2021/22	43,679	31,000	Completed	100%	1300	
RESHEET - NORTH - 1295 - CAMBACANYA ROAD - 2021/22	347	93,000	C/Fwd to 2022/23	0%	3890	
RESHEET - NORTH - 1534 - TURRIFF WEST ROAD - 2021/22	27,728	36,000	Completed	100%	1500	
RESHEET - NORTH - 1742 - GOLDERS ROAD - 2021/22	19,392	31,000	Completed	100%	1300	
RESHEET - NORTH - 1812 - ELLAM WILLENABRINA ROAD - 2021/22	8,140	30,000	Completed	100%	750	
RESHEET - NORTH - 2050 - UNNAMED ROAD OFF MAXWELLS ROAD - 2021/22	13,108	44,000	Completed	100%	1100	
RESHEET - NORTH - 1714 - BEYAL NORTH ROAD - 2021/22	26,833	36,000	Completed	100%	1500	
RESHEET - SOUTH - 1426 - HOLT KAMPS ROAD - 2021/22	18,115	26,000	Completed	100%	660	
RESHEET - SOUTH - 1443 - RURADES ROAD - 2021/22	50,245	58,000	Completed	100%	2080	
RESHEET - SOUTH - 1460 - MATHESON ROAD - 2021/22	1,954	82,000	Completed	100%	1780	
RESHEET - SOUTH - 1464 - GRAHAMS ROAD - 2021/22	-	36,000	C/Fwd to 2022/23	0%	900	
RESHEET - SOUTH - 1472 - DYERS ESTATE ROAD - 2021/22	43,666	48,000	Completed	100%	2010	

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
RESHEET - SOUTH - 1487 - HILL CREST ROAD - 2021/22	22,183	27,000	Completed	100%	670	
RESHEET - SOUTH - 1497 - 3LK ROAD - 2021/22	61,447	53,000	Completed	100%	2200	
RESHEET - SOUTH - 1655 - HUEBNER'S ROAD - 2021/22	4,042	23,000	Completed	100%	580	
<b>TOTAL RESHEETING</b>	<b>831,068</b>	<b>1,353,000</b>				
<b>Shoulder Resheets</b>						
SHOULDER RESHEET - CENTRAL - 1327 - ANTWERP ROAD - 2021/22	38,558	53,000	Completed	100%	1500	
SHOULDER RESHEET - CENTRAL - 1316 - SHEEP HILLS BANGERANG - 2021/22	94,365	73,000	Completed	100%	2083	
SHOULDER RESHEET - CENTRAL - 8113 - CEMETERY ROAD - 2021/22	39,364	30,000	Completed	100%	850	
SHOULDER RESHEET - NORTH - 1147 - GAMA SEA LAKE ROAD - 2021/22	17,097	46,000	Completed	100%	1300	
SHOULDER RESHEET - NORTH - 1157 - LASCELLES WEST ROAD - 2021/22	60,315	54,000	Completed	100%	1545	
SHOULDER RESHEET - NORTH - 1161 - CENTRE HILL ROAD - 2021/22	13,866	57,000	Completed	100%	1620	
SHOULDER RESHEET - NORTH - 1661 - RAINBOW YAAPEET ROAD - 2021/22	28,353	42,000	Completed	100%	1190	
SHOULDER RESHEET - SOUTH - 1313 - BLUE RIBBON ROAD - 2021/22	45,596	67,000	Completed	100%	1900	
SHOULDER RESHEET - SOUTH - 1422 - BANYENA PIMPINO ROAD - 2021/22	80,681	77,000	Completed	100%	2200	
SHOULDER RESHEET - SOUTH - 1668 - GLENORCHY ROAD - 2021/22	49,034	58,000	Completed	100%	1670	
<b>TOTAL SHOULDER SHEETING</b>	<b>467,229</b>	<b>557,000</b>				
<b>Stabilisation</b>						
STABILISATION - CENTRAL - 1316 - SHEEP HILLS BANGERANG ROAD - 2021/22	61	23,000	Completed	100%	235	Awaiting contractor invoice

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
STABILISATION - VARIOUS - 2021/22 (will allocate when jobs are selected)	0	80,000	Completed	100%		Awaiting contractor invoice
<b>TOTAL STABILISATION</b>	<b>61</b>	<b>103,000</b>				
<b>Urban Rehabilitation</b>						
URBAN REHABILITATION - CENTRAL - 9007 - SIMSON STREET - 2021/22	105,650	106,000	Completed	100%	400	
URBAN REHABILITATION - NORTH - 9122 - TOOLE STREET - 2021/22	7,548	16,000	In Progress	50%	100	
URBAN REHABILITATION - SOUTH - 8205 - DYER STREET - 2021/22	-	40,000	C/Fwd to 2022/23	0%	150	
URBAN REHABILITATION - SOUTH - 8211 - MCINTOSH AVENUE - 2021/22	780	56,000	C/Fwd to 2022/23	0%	212	
URBAN REHABILITATION - SOUTH - 8304 - FOUNDRY STREET - 2021/22	-	10,000	Completed	100%	100	Awaiting contractor invoice
URBAN REHABILITATION - SOUTH - 8304 - FOUNDRY STREET - 2021/22	-	32,000	Completed	100%	126	Awaiting contractor invoice
URBAN REHABILITATION - SOUTH - 8412 - HAMILTON STREET - 2021/22	-	86,000	C/Fwd to 2022/23	0%	240	
<b>TOTAL URBAN REHABILITATION</b>	<b>113,979</b>	<b>346,000</b>				
<b>Bridge Works</b>						
BRIDGE - NORTH - 1248 - ROSEBERY RAINBOW ROAD - 2021/22	0	50,000	C/Fwd to 2022/23		20m x 6m	
BRIDGE - CENTRAL - LIONS PARK BRIDGE	22,171	50,000	Completed	100%	Various	Awaiting contractor invoice
<b>TOTAL BRIDGES</b>	<b>22,171</b>	<b>100,000</b>				
<b>Drainage</b>						
DRAINAGE - SOUTH - DYER STREET TO CONNOLLY PD	0	95,000	C/Fwd to 2022/23		150	
DRAINAGE - NORTH - PHILLIP STREET - HIGGINBOTHAM STREET	0	5,000	In Progress	10%	10	Awaiting contractor invoice
<b>TOTAL DRAINAGE</b>	<b>0</b>	<b>100,000</b>				

Job Name	Actual Cost (at 5 July 2022)	2021-22 Approved Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
<b>TOTAL PROJECTS IN ADOPTED 2021/2022 BUDGET</b>	<b>4,634,595</b>	<b>7,059,175</b>				
<b>CARRY FORWARD PROJECTS FROM 2020-21 FINANCIAL YEAR</b>						
Kerb & Channel - 8110 - BOWMAN STREET	-	12,000	C/Fwd to 2022/23			
Kerb & Channel - 8124 - DEVEREUX STREET	-	100,000	C/Fwd to 2022/23			
Kerb & Channel - 8140 - JAMOUNEAU STREET	290	66,000	C/Fwd to 2022/23			
Kerb & Channel - 8312 - PETERING STREET	56,625	32,000	Completed	100%		Road ended up being a bit too steep for driveway entrances and needed extra work done to lower approach angle.
<b>TOTAL C/FWD KERB &amp; CHANNEL</b>	<b>56,915</b>	<b>210,000</b>				
HOTMIX - GOLF LINKS ROAD	44,667	15,000	Completed		460	
HOTMIX - HOPETOUN WEST ROAD - HOPETOUN YAAPEET ROAD INTERSECTION	27,424	15,000	Completed	100%	630	Regional Roads contributing \$12k towards project. Therefore, this project will come in on budget.
HOTMIX - HOPETOUN YAAPEET - YAAPEET KENMARE INTERSECTION	16,229	15,000	Completed	100%	373	
HOTMIX - WARRACKNABEAL SHEEPHILLS ROAD - SHEEPHILLS BANGERANG ROAD INTERSECTION	-	17,000	Not Started			This intersection has received a number Customer Service Requests regarding safety of intersection. A safety assessment is being undertaken prior to Hotmix works being undertaken. The scope of works required may change and undertaken in the 22-23 financial year.
HOTMIX - LEARMONTH ROAD	24,366	15,000	Completed	100%	560	
HOTMIX - GLENORCHY ROAD - WARRANOOKE ROAD INTERSECTION	19,589	17,000	Completed	100%	450	
HOTMIX - SIMSON STREET BRIM	5,222	7,000	Completed	100%	120	
<b>TOTAL C/FWD HOTMIX</b>	<b>137,497</b>	<b>101,000</b>				
RURAL REHABILITATION - MINYIP BANYENA ROAD (Agrilinks Funded)	216,520	200,000	Completed	100%	2000	
<b>TOTAL C/FWD PROJECTS FROM 2020-21 FINANCIAL YEAR</b>	<b>410,931</b>	<b>511,000</b>				

Job Name	Actual Cost	Additions Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
<b>Projects Included outside of the Adopted 21-22 Budget</b>						
DRAINAGE - SOUTH - MURTOA POOL CARPARK - 2021/22	24,048	43,000	Completed	100%	30	This project was added to the budget to alleviate the drainage issue in the carpark via budget submission. The works were approved in addition to the adopted Capital Works Program as part of the Draft Budget presented to Council. The additional works are supported in Minutes from 23 June 2021 (M23 06 22021).
URBAN REHABILITATION - NORTH - LALOR ST (FROM DEAKIN ST TO REAR OF CARPARK ENTRANCE)	0	30,000	Not Started	0%		This project was approved via a budget submission to Council recorded in the Minutes from 23 June 2021. Works estimated to commence in 4th quarter.
UPGRADE - NORTH - SINGLETON ROAD INTERSECTION (SAFETY UPGRADE)	0	0	Completed	100%		This project was approved by Council resolution on 27 October 2021 due to a safety audit of the intersection and after receiving a request from the community.  The project costs were included as part of the maintenance program and not included as a capital project. Project was completed in December 2021.
UPGRADE - NORTH - COOK ROAD INTERSECTION (SAFETY UPGRADE)	0	0	Completed	100%		This project was approved by Council resolution on 27 October 2021 due to a safety audit of the intersection and after receiving a request from the community.  The project costs were included as part of the maintenance program and not included as a capital project. Gravel maintenance was also undertaken on Cook Road. Project was completed in December 2021.
RESEAL - CENTRAL - Mc LEAN STREET - 2021/22	0	8,025				Reseal was part of the 20-21 program. The final seal for this road was not carried forward into the 21-22 budget.
RESEAL - SOUTH - CONNOLLY PARADE - 2021/22	0	8,298				Reseal was part of the 20-21 program. The final seal for this road was not carried forward into the 21-22 budget.
RESEAL - NORTH - 1277 - HOPETOUN YAAPEET ROAD - 2021/22 - (Final Seal)	81,252	78,785	Completed	100%	1612	Final seal applied in the 21-22 Financial Year. Reseal was part of the 20-21 program. The final seal for this road was not carried forward into the 21-22 budget. Project was completed on 24/11/2021.
RESEAL - NORTH - 1586 - LUNA PARK ROAD - 2021/22	10,481	12,204	Completed	100%	335	Estimated cost of this project is \$12k. Will be undertaken if there are cost savings in reseal program in 21-22 financial year.
RESEAL - CENTRAL - 8134 - GARDINER STREET - 2021/22	0	10,721	Completed	100%	1043	Brought forward program 22/23 for LRCI Program - Decision 19/01/21 Awaiting contractor invoice.
RESEAL - SOUTH - 1422 - BANYENA	142,808	137,027	Completed	100%	4166	Brought forward program 22/23 for LRCI Program - Decision 19/01/21

Job Name	Actual Cost	Additions Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
PIMPINIO ROAD - 2021/22						
RESEAL - NORTH - 1106 - BARING ROAD - 2021/22	12,719	14,665	Completed	100%	465	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - SOUTH - 1302 - BRIM WEST ROAD - 2021/22	20,991	20,334	Completed	100%	650	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - CENTRAL - 8277 - WHEATLANDS MUSEUM ROAD CAR PARK & ROAD - 2021/22	37,428	37,314	Completed	100%	3922	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - SOUTH- 8419 - MCDONALD STREET - 2021/22	37,495	30,818	Completed	100%	425	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - NORTH - 1277 - HOPETOUN YAAPEET ROAD - 2021/22	40,950	62,031	Completed	100%	1940	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - NORTH - 1277 - HOPETOUN YAAPEET ROAD - 2021/22	61,674	40,678	Completed	100%	1940	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - CENTRAL - 1588 - MINYIP DIMBOOLA ROAD - 2021/22	73,865	61,248	Completed	100%	0	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - CENTRAL - 1588 - MINYIP DIMBOOLA ROAD - 2021/22	152,196	240,000	Completed	100%	4000	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - CENTRAL - 8154 - MILBOURNE STREET - 2021/22	9,523	4,986	Completed	100%	131	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - CENTRAL - 8154 - MOLYNEAUX STREET - 2021/22	-	37,331	Completed	100%	272	Brought forward program 22/23 for LRCI Program – Decision 19/01/21 Awaiting contractor invoice.
RESEAL - SOUTH - 8309 - MILL STREET - 2021/22	-	34,489	Completed	100%	623	Brought forward program 22/23 for LRCI Program – Decision 19/01/21 Awaiting contractor invoice.
RESEAL - SOUTH - 8312 - PETERING STREET - 2021/22	19,124	15,362	Completed	100%	185	Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - ARNOLD STREET - 2021/22	23,332	16,899	Completed	100%		Brought forward program 22/23 for LRCI Program – Decision 19/01/21
RESEAL - WOOLCOCK STREET - 2021/22	-	14,075	Completed	100%		Brought forward program 22/23 for LRCI Program – Decision 19/01/21 Awaiting contractor invoice.
RESEAL - BARBARY STREET 2021/22		5,601	Completed	100%		Brought forward program 22/23 for LRCI Program – Decision 19/01/21 Awaiting contractor invoice.
RESEAL - HORSE DIP ROADS 2021/22		77,140	Completed	100%		Brought forward program 22/23 for LRCI Program – Decision 19/01/21 Awaiting contractor invoice.
RESEAL - GLADSTONE STREET - 2021/22	10,568	11,238	Completed	100%		Brought forward program 22/23 for LRCI Program – Decision 19/01/21 4th Quarter Start.

Job Name	Actual Cost	Additions Budget	Status	Physical Completion % & Indicator	Length	Comment on Status
RESEAL - HENTY HWY (SERVICE ROADS) 2021/22		6,574	Completed	100%		Brought forward program 22/23 for LRCI Program – Decision 19/01/21 Awaiting contractor invoice.
<b>TOTAL Approved in Addition to Budget Adoption</b>	<b>762,623</b>	<b>1,058,843</b>				

## 5 Council Owned Building and Associated Infrastructure Projects

### Notes on the Netball/Tennis Project financials

Council was successful in gaining Victorian Government funding for a Netball/Tennis Project that involved major works in the towns of Beulah, Brim and Rupanyup. The Government classed the project as one packaged project with one project budget. However, each site was treated as a separate project in Council's project management system.

Whilst the expenditure on each individual project didn't align neatly with the Council budgets in this report, in aggregate, the project has finished on budget, as per the following table:

Revenue and Expenditure	Beulah Modular Changeroom Building Project	Brim Netball / Tennis Courts Project	Rupanyup Netball / Tennis Courts & Modular Changeroom Building Project	Aggregated Project
Victorian Government – (2020 Community Sports Infrastructure Stimulus Program – Round 1)	\$717,350.00	\$609,060.00	\$1,347,289.00	\$2,673,699.00
Australian Government - (Local Roads Community Infrastructure Fund)	\$150,000.00	\$25,000.00	\$175,000.00	\$350,000.00
Local Government	\$4,964.69	\$3,300.24	\$3,307.49	\$11,572.42
Community	\$50,000.00	\$100,000.00	\$0.00	\$150,000.00
<b>TOTAL INCOME</b>	<b>\$922,314.69</b>	<b>\$737,360.24</b>	<b>\$1,525,596.49</b>	<b>\$3,185,271.42</b>
Expenditure shown in project reports	\$922,227.00	\$728,397.00	\$1,522,039.00	\$3,172,663.00
Invoices yet to be paid	\$88.00	\$8,963.30	\$3,557.90	\$12,609.20
<b>TOTAL EXPENDITURE</b>	<b>\$922,315.00</b>	<b>\$737,360.30</b>	<b>\$1,525,596.90</b>	<b>\$3,185,272.20</b>

Council had to undertake some extra concreting works (that were outside the initial project scope) at Beulah to connect the new building to the courts and current pathways to ensure the building was accessible to people of all abilities. This additional work cost \$18,848.28 of which \$7,275.86 was booked to the project and \$11,572.42 was booked to maintenance.

Had it not been for this additional work, the \$3.2 million project would have been delivered \$7,275.86 under budget. The additional work resulted in the project being delivered for \$11,572.42 over budget which represents a negative budget variance of 0.36% which is a brilliant result on a complex project delivered against a background of significant cost increases in the building and construction sector.



## Project Indicator

Within Budget (in progress, or not started)
Within Tolerance Range of 10% over Budget (in progress or completed)
Over Budget greater than 10% (in progress or completed)
Project Completed within Budget
Government Grant or YSC Funded - Not included in 21-22 Budget

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Brim Bowling Club	0	20,000	20,000		Included in Capital Works Budget 21-22, Council own source revenue to repair clubhouse roofing and guttering. Council had to undertake some emergency maintenance on this facility following recent rainfall which saw the building begin to leak and water running under the building causing external damage. Will monitor these repairs undertaken to determine if further works are required. No further work was undertaken in the 21/22 FY apart from the Emergency Maintenance works.
Brim Memorial Hall - Upgrades	12,291	12,000	15,920	100%	The installation of the curtains has been completed and creditor was paid in 2020/21.
Enhancing Warracknabeal's Creekside Camping Assets	156,238	0	360,000		Tender awarded on 19/01/2022 for \$280,566 for installation of Amenity Facilities. Council contribution is \$175k in grant application.
Hopetoun Caravan Park - Fire Safety Upgrades	29,416	0	24,702	100%	Project to be funded via Council's own source revenue. Was not included in 21-22 Budget as works were to be completed in 20-21 Financial Year. Project completed, awaiting final invoice
Hopetoun Caravan Park - Installation Of 2 New Cabins	1,898	130,000	174,240		Tender awarded on 23/02/2021. Project for both Hopetoun and Warracknabeal awarded for \$435,600 (includes a contingency). Funding for project increased as Hopetoun and Warracknabeal Camp Kitchens estimated to cost \$70k opposed to \$140k. \$35k is included in approved budget for camp kitchens has been reallocated to this project. The increase is reflected in total project budget. Project nearing completion. Cabins are completed, awaiting installation and connection of services.
Hopetoun Caravan Park - Installation of Camp Kitchen	0	0	35,000		Camp kitchen is currently in procurement phase. Funding for project decreased as Hopetoun and Warracknabeal Camp Kitchens estimated to cost \$70k opposed to \$140k.

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Hopetoun Community Housing	0	0	0	30/06/2023	Grant funding application was to complete the entire housing project (14 dwellings) by June 2023. \$2.8million funding announced in April 2022. Project scale will be reduced from 14 dwellings across the Shire with funding required to be spent by June 2024
Hopetoun Depot - Emulsion Tank	0	25,000	25,000		Council's own source revenue is funding this project. This site will be assessed when Rupanyup emulsion tank is assessed. Initial conversations with the contractor have concluded the budget may only cover one tank, with the Rupanyup Tank being higher priority.
Hopetoun Kindergarten Toilet and Store Project Upgrade	40,000	42,791	42,791		Grant funding not included in 21/22 Financial Year. Accounted for in 20/21 FY. Contractor engaged and works to commence in January / February 2022. Scope of project slightly changed due to rising cost of raw materials.
Hopetoun Memorial Hall - Upgrade	3,825	6,348	6,348		Ramp works undertaken. Inspection has revealed correction works will be required.
Hopetoun Power House – Accommodation and Arts Studio	373,513.59	140,000	340,000		DCP funding of \$180k and Community Contribution of \$10k for Accommodation component of project.  Art Gallery Works - RDV Funding through Silo Art Implementation Strategy- furniture on order and landscaping in rear yard to be finalised.  Overspend relates to asbestos removal and sewer main extension.
Hopetoun Recreation Reserve Lighting	277,059	295,000	295,000	100%	Funding \$195k, Council own source revenue contribution \$40k and Club contributing \$59k. The Project is now completed and awaiting sign off from the Building Inspector. The Official Opening will be held in coming weeks. With the project coming in under-budget, Council will need to add Internal Costings of around \$13k such as Project Management as expenditure to ensure we fully expend the Total Project Cost amount outlined in the funding application
Hopetoun Swimming Pool Audit Condition Report & Repairs	0	50,000	50,000		Own source revenue allocated for capital improvements. Independent Aquatic Engineer has been to inspect the facility and is in the process of completing the condition audit report. Necessary repair works will be identified following receipt of this report and will be completed accordingly, after 21/22 pool season.

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Hopetoun Old School Site*	20,029	0	135,000		Council has agreed to purchase the old Hopetoun School site for Community purposes. Master plan complete. Advisory committee comprising YSC and community members being formed to guide future use of the site.
Hopetoun Aerodrome Project	0	0	135,450		Funded by Department of Industry, Science, Energy and Resources. No matching fund required. Design completed. Spec to be developed for RFT by 31 July 2022. There is a possibility of the project being condensed due to cost of steel increasing and grant application was based on 2020 pricing. Grant delivery deadline extended to April 2023.
Hopetoun - Poulton Park Sprinkler System	11,005	0	12,000	100% 29/10/2021	Sprinkler system installed by Wimmera AquaTrail (Plumber). Project Completed. This project was approved on receipt of a budget submission when considering the adoption of the 21/22 Budget.
Lascelles Caravan Park - Powered Sites	24,683	30,000	30,000		Project at procurement stage and on track to be completed under budget
Lascelles Caravan Park Fire Safety Upgrade & Onsite Wastewater Upgrade	23,033	10,000	42,807		Project was estimated to be delivered in 20-21 Financial Year. Project funds not included in carry over for 2021-22 Financial Year. Project near completion, estimated to be under budget.
Minyip Kindergarten Sand and Science Project	25,281	28,025	28,025	31/03/2022	Grant funding not included in 21/22 Financial Year. Accounted for in 20/21 FY. Contractor engaged and to commence in January / February 2022. Due to rising costs of raw materials, scope of project reduced.
Murtoa Caravan Park - Fire Safety Upgrades	5,825	5,825	5,825	100%	Project was estimated to be delivered in 20-21 Financial Year. Project funds not included in carry over for 2021-22 Financial Year.
Murtoa Caravan Park - Irrigation and Landscaping Upgrades	84	14,977	14,977	30/07/2022	In progress, scheduled for completion by late July
Murtoa Housing Units	15,130	515,000	515,000	30/06/2023	Grant funding application was to complete the entire housing project (14 dwellings) by June 2023. \$2.8million funding announced in April 2022. Project scale will be reduced from 14 dwellings across the Shire with funding required to be spent by June 2024. Murtoa and Hopetoun units currently out for tender closing 4 August 2022

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Murtoa -Dunmunkle Childcare Centre*	8078	0	0		Project is in planning phase. Council will apply for Building Better Regions Round 6 Funding to support this project. Minutes 19/01/2022 support commitment of \$400k in 2022/23 Budget to match application for \$400k of BBRF Round 6. Construction of 30 place childcare centre in Murtoa. Council will meet with state government staff and ministers to discuss recent funding announcement of extra early years funds.
Rupanyup Depot - Emulsion Tank	0	25,000	25,000	30/06/2022	Contractor has been sourced and has made initial estimates of cost based on photos and explanation provided.
Rupanyup Recreation Reserve - Courts & Building	1,522,039	1,183,000	1,377,830	100%	The project is now completed, and the Official Opening was held on Saturday 25th June 2022. A few minor defects are still to be rectified and two desks for the admin office are still to arrive.  The Brim, Beulah and Rupanyup project funding was considered collectively.
Rupanyup Council Building - Childcare Upgrade*	32,429	0	30,000	100%	The project is complete waiting on provider to gain licence to run service and will draw up hire agreement, additional costs were flooring not budgeted for in scope but required after wall moved in kitchen area.
Rupanyup Community Housing Project	800	0	0		Grant funding application was to complete the entire housing project (14 dwellings) by June 2023. \$2.8million funding announced in April 2022. Project scale will be reduced from 14 dwellings across the Shire with funding required to be spent by June 2024.
Sheep Hills Memorial Hall - Upgrade	30,613	14,000	27,612	100%	Includes curtains and refurbishment in 21-22 FY. Repairs to floor and refinishing are completed.
Signage Boundary Signs	0	45,000	45,000		RFQ Q147-2022 drafted and to be released early in 2022/2023.
Urban Development - Streetscape	0	100,000	100,000		Funds allocated in 21-22 Capital Works. \$25k for Brim Streetscape and \$25k for Rupanyup Streetscape design. Rupanyup streetscape master plan currently being drafted by contractor.  \$25k for the Patchewollock Streetscape works.
Warracknabeal Caravan Park - Installation Of 3 New Cabins	0	200,000	261,360		Cabin Tender awarded on 23/02/2021. Project for both Hopetoun and Warracknabeal awarded for \$435,600 (includes a contingency). Funding for project increased as Hopetoun and Warracknabeal Camp Kitchens

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
					estimated to cost \$70k opposed to \$140k. \$35k is included in approved budget for camp kitchens has been reallocated to this project. The increase is reflected in total project budget. Project nearing completion. Cabins are completed, awaiting installation and connection of services.
Warracknabeal Caravan Park - Installation Of Camp Kitchen	5,598	35,000	35,000		Kitchens are in procurement stage, completion date aimed for end of August.
Warracknabeal Depot - Office	0	200,000	200,000		Scope changed from tearoom review to overall office / building review. Concept complete, specifications complete and estimates have been acquired. Meeting builder onsite to ensure budget is adequate.
Warracknabeal Early Years Facilities Furniture	4,035	22,000	22,000		This budget is for the resources of the 3-year-old kinder room. Will be completed once building is finished 2/9/22. An additional 25k has been budgeted in 22-23 for office furnishings.
Warracknabeal Early Years Facilities Upgrade	333,586	1,550,000	1,550,000	02/09/2022	Carried forward allocation from 20-21 FY along with the 21-22, 22-23 Financial Year budget. To be delivered in the 21-22 Financial Year. Permit issued prior to Christmas and works to commence early in 2022. Delays due to permit and weather due for completion 2/9/22
Warracknabeal Landfill - Rehabilitation Work	149,936	0	150,000		No carry forward in 21-22 Budget as expectation was project would be completed by 30 June 2021.
Warracknabeal Livestock Exchange Upgrades and Fire Design	65,468	34,000	75,000	30/06/2022	Contract issued for works, with underground boring works underway. Delays associated with tanks will hold up project completion until mid-August.
Warracknabeal Public Amenities Upgrade (Toilet)	0	150,000	150,000		\$150k own source revenue approved. Project currently in procurement stage. Building permit required to move wall for access all abilities toilet.
Warracknabeal Shire Office - Technical Services Building	0	25,000	25,000		Awaiting a company to provide quote to render the building.
Warracknabeal Tourist Information Centre Amenities Upgrade	76,086	150,000	150,000	1/07/2022	\$150k own source revenue approved. Unsuccessful with BBRF Note: A further \$75 for outdoor dining to be included with this overall project. Project currently in delivery phase.
Warracknabeal Town Hall - Kitchen Upgrade	31,950	51,000	55,000		Works commenced with supper room and kitchen removed. Works still need to be complete, kitchen appliances yet to be installed, then

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
					flooring and cabinets can be completed.
Warracknabeal Town Hall - Ramp, Air Conditioning & Curtains	72,068	78,000	79,600		
Warracknabeal Town Hall Stronger Foundations Project	245,461	187,000	263,877		Works almost complete, capping on the new brick work needs to be complete.
Woomelang Housing Units	0	500,000	500,000	30/06/2024	Grant funding application was to complete the entire housing project (14 dwellings) by June 2023. \$2.8million funding announced in April 2022. Project scale will be reduced from 14 dwellings across the Shire with funding required to be spent by June 2024. Murtoa and Hopetoun units currently out for tender closing 4 August 2022
Woomelang Synthetic Bowls Surface	4,500	80,000	240,000		Council will commence this project in the 22/23 FY and will need a Tender Process to appoint a contractor to Design and Construct the new Synthetic Bowling Green.
Warracknabeal Community Housing Project	16,390	0	0	30/06/2024	Grant funding application was to complete the entire housing project (14 dwellings) by June 2023. \$2.8million funding announced in April 2022. Project scale will be reduced from 14 dwellings across the Shire with funding required to be spent by June 2024.
Warracknabeal Leisure Centre - Lighting Upgrade	9,050	0	9,050	100%	New lighting for table tennis club installed and work completed.
Warracknabeal Leisure Centre Sporting Equipment & Scoreboards	13,724	0	20,000	31/12/2021	Sporting Equipment has been installed and is now in use. Scoreboards side of the project was not undertaken as it was agreed that the current scoreboards are still in working order.
Warracknabeal Leisure Centre - Upgrades	78,413	20,000	72,000	100%	Funds allocated in 21-22 Capital Works program, allocated to Sporting Equipment and Scoreboard project.
Warracknabeal Transfer Station - Hard Waste Shed Extension - West	17,583	91,000	91,000		Contractor engaged to supply and install concrete slab and shed for extension. Concrete funded by DELWP and shed extension funded by SV.
Warracknabeal Drop Off Point Upgrade	0	29,500	29,500		Funding provided from DELWP to create glass collection points.
Patchewollock Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.

Job Name	Actual Costs (ex. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Speed / Tempy Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Yaapeet Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Beulah Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Hopetoun Transfer Station Upgrade	0	91,000	91,000		Funding provided from DELWP to create glass collection points.
Hopetoun Drop Off Point Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Woomelang Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Minyip Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Murtoa Transfer Station Upgrade	0	91,000	91,000		Funding provided from DELWP to create glass collection points.
Murtoa Drop Off Point Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
Rupanyup Transfer Station Upgrade	0	14,500	14,500		Funding provided from DELWP to create glass collection points.
	<b>3,669,298</b>	<b>6,761,975</b>	<b>8,412,414</b>		

## 6 Community Projects

### Project Indicator

	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 21-22 Budget

Job Name	Actual Costs (exc. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Anzac Park Master Plan	30,280	30,000	40,000	30/09/2022	Community contributing \$10k and Council \$30k in the 21/22 adopted budget. Total project \$40k. Community and Stakeholder Consultation has been completed. @Leisure had developed 9 Masterplan Layout Options for consideration by the Working group who have now reduced these options down to two. The Architect will now commence drawing up the DRAFT Masterplans which will hopefully be out on Public Exhibition by late July / early August 2022.
Aubrey Hall - Restumping, Plumbing & Painting	4,490	31,213	31,213	31/05/2022	Re-stumping not going ahead due to the price increases. Funding being sought for works in the future.
Beulah Caravan Park - Fire Safety Upgrade	28,665	0	20,239	100%	Project completed, awaiting final invoice
Beulah Memorial Hall	10,745	70,400	89,495		Re-stumping not going ahead due to price increase. Works on fixing the roof instead expected to start 8/7/22
Beulah Recreation Reserve Air Conditioning	35,525	0	60,000	100%	Project Completed (under spent)
Beulah Recreation Reserve Changerooms	922,227	600,000	743,195	100%	Community Contributing \$50k, Federal Government \$150k, State Government \$717k. Council's own source revenue for additional costs has worked out to be about 5k. Project is now completed, and the Official Opening was held in May 2022. A few minor defects are being actioned by the contractor.  Tender approved on 25/08/21 - \$893,813.81 (included 10% contingency).
Brim Caravan Park - Amenities Refurbishment	0	1,834	1,834	31/07/2022	Scheduled for completion end of July
Brim Caravan Park - Installation 8 Power Sites	0	10,912	10,912	31/08/2022	In progress, scheduled for completion by end of August
Brim Caravan Park - Solar Battery	14,045	15,450	15,450	100%	



Job Name	Actual Costs (exc. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Brim Recreation Reserve - Resurfacing Netball / Tennis Courts	728,397	600,000	852,674	100%	Community Contributing 100k, Federal Government \$25k, State Government \$609k. Project is now completed, and the Official Opening will be held on Saturday 9th July 2022. A couple of minor defects are being actioned by the Contractor.  Brim Netball / Tennis Court Tender approved on 10/02/21 - \$779,620.38 includes 10% contingency.
Brim Streetscape	15,836	0	17,420	100%	Walking track from creek to the street. This project is now complete. Project was not carried forward from 20/21 financial year
Business Innovation Pilot Project	19,183	60,000	60,000	1/03/2024	Project Plan developed for approval by RDV. Round 1 Administered. Round 2 will take place in 2023
Cultural Heritage Augmented & Virtually Reality Project	5,000	50,000	50,000	1/05/2023	AR Strategy development across silo art trail. Project plan updated for RDV approval. Spiire Consultants engaged and currently working on the project.
Lubeck Memorial Hall - Upgrades	19,014	16,000	16,000	100%	Beam to be replaced at Lubeck Hall, due to structural issues identified. Project has been completed.
Mallee Silo Art Trail Signage Project	0	250,000	250,000	1/01/2023	Project plan updated for RDV approval. Nutshell Graphics engaged to undertake the Signage Strategy. \$200k for Signage Implementation to be provided to WDA to undertake the project. This will come from the 21/22 budget.
Marketing - Silo Art Trail Project	26,498	120,000	120,000		Project plan updated for RDV approval. Marketing Strategy competed. Marketing Implementation funds of \$93,502 to be provided to WDA to deliver the project. This will come from the 21/22 budget.
Minyip Caravan Park - 4 New Caravan Sites and Landscaping	16,494	16,410	16,410	100% 31/03/2022	Project completed within budget.
Minyip Memorial Hall	15,811	29,595	42,861		Painting and building works completed. Re-stumper that had been engaged has decided not to do the job. Currently seeking other qualified contractors.
Minyip Swimming Pool	51,768	0	37,000	100% 30/06/2022	This project has been completed. Since completion the paint is flaking, and we have had an independent aquatic engineer assess the defects. The Contractor has been to site and has agreed to rectification works.
Murtoa - Stick Shed Refurbishment	19,638	350,000	350,000		Tender has been awarded for construction; a couple of items need to be addressed before building permit will be issued.
Murtoa Mechanics Hall	86,905	101,428	101,428		Additional works now required for Laneway re-sheet. All building works have been completed. additional works completed for laneway re-sheet looking at working in with inroads when they are in the area or the possibility of our truck doing the job.

Job Name	Actual Costs (exc. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Murtoa Recreation Reserve Master Plans	18,725	40,000	40,000		Council's own source revenue allocated for this project. Community Contributing \$10k. Consultant has completed the community and stakeholder consultation and developed two Masterplan layout options to be considered by the Steering Committee. The Steering Committee have approved the initial layout and the DRAFT Masterplan has now been drawn up by the Architect. The DRAFT Masterplan should be out in Public Exhibition by the end of July 2022.
Patchewollock - Recreation Reserve	19,472	45,074	70,000	31/07/2022	Playground, Tennis Court, Bollards and Fencing project. \$20k allocated for recreation reserve and \$50k for streetscape. This project is in delivery. All works completed except for the Town entrance sign which will be delivered by the 8/7/22
Patchewollock Memorial Hall	67,855	43,878	43,873	100%	Curtains, blinds & A/C works completed. Floor repairs undertaken before new floor coverings were installed.
Silo Art Trail Coordinator	65,810	80,000	160,000	1/09/2023	\$80k per year for two years. \$80k to be provided to WDA for Tourism Officer employee costs. This will come from the 21/22 budget.
Speed - Outdoor Dining and Activation	4,128	0	5,000	100%	Project was to be completed by 30 June 2021 and was not carried forward.
Warracknabeal Artists-In-Residence Accommodation & Creative Hub Project	0	500,000	500,000	1/04/2023	Project plan updated for RDV approval. Design phase has commenced.
Warracknabeal - Outdoor Dining and Activation	0	0	75,000		To be expended as part of the Warracknabeal Tourist Information Centre upgrade.
Wonder Cabinette (Warracknabeal Court House Project)	273,750	248,750	248,750		Court House Project at Warracknabeal. Separate to the Artist in Residence Accommodation Project. Monash University delivering project.
Woomelang Op Shop**	0	128,000	120,000		This project has changed scope. The Op Shop will be relocated to an existing building. Council has reallocated funds to Woomelang Bowling Green Synthetic Surface and Woomelang Wagon Projects.
Woomelang Memorial Hall	26,073	0	16,253	100%	Project completed. Expenditure estimated not carried forward into 21-22 financial year. Project is over budget.
Yaapeet Recreation Reserve - Accommodation (Cabin)	69,992	0	75,000	100%	Project Completed. Furniture for cabin to be organised by the Community Group. Expenditure estimated not carried forward into 21-22 financial year. Project complete.
Yaapeet Recreation Reserve - Hall	30,953	25,000	39,504		Works in progress. Painting, Building and plumbing completed. Flooring has been measured and ordered waiting on Warrack furnishings to install.
Rupanyup Kindergarten Playground Redevelopment	3,509	187,500			Application for funding in Buidling Blocks grant round, includes \$70,000 local contribution

Job Name	Actual Costs (exc. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Rupanyup Library - Redevelopment	1,300	80,000			Living Libraries grant applied for
Words on Wheels to the People Program	525	24,000			Programs, workshops, catering, events. 22/23 budget.
Beulah - COVID Safe Outdoor Activation	7,000	0	7,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Brim - COVID Safe Outdoor Activation	4,000	0	6,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Hopetoun - COVID Safe Outdoor Activation	2,000	0	2,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Lascelles - COVID Safe Outdoor Activation	2,000	0	6,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Minyip - COVID Safe Outdoor Activation	2,000	0	17,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines. Also funded for Part B.
Murtoa - COVID Safe Outdoor Activation	2,000	0	47,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines. Murtoa Lake Committee funded for Lake Development project.
Patchewollock - COVID Safe Outdoor Activation	4,000	0	6,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Rupanyup - COVID Safe Outdoor Activation	7,000	0	7,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Tempy - COVID Safe Outdoor Activation	0	0	2,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Warracknabeal - COVID Safe Outdoor Activation	6,818	0	7,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Woomelang - COVID Safe Outdoor Activation	7,000	0	7,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.
Yaapeet - COVID Safe Outdoor Activation	4,000	0	6,000	30/06/2022	Funding provided to Communities to undertake projects that meet Outdoor Activation Grant Guidelines.

Job Name	Actual Costs (exc. GST)	Budget 21-22	Total Project Budget	Indicator & Expected Completion Date	Comment on Status
Economic Development - WMT Accommodation Gap Analysis	0	0	57,800	100%	Council not to accept this funding offer, so this project did not proceed.
	<b>2,680,429</b>	<b>4,142,156</b>	<b>4,645,895</b>		

## 7 Corporate Projects

### Project Indicator























	Within Budget (in progress, or not started)
	Within Tolerance Range of 10% over Budget (in progress or completed)
	Over Budget greater than 10% (in progress or completed)
	Project Completed within Budget
	Government Grant or YSC Funded - Not included in 21-22 Budget


Job Name	Actual Costs (exc. GST)	Budget 21-22	Expected Completion Date	Indicator	Comment on Status
Glass Crusher	159,000	34,000		50%	MOU between Council's has been completed. Four of the five Councils will invest in Glass Crusher, with one of the Council's opting to pay a fee for service. Procurement finalised. Crusher to be delivered May 2022. \$175k grant from Sustainability Victoria has been secured to support the purchase. Balance of Glass Crusher to be paid for by YSC. 50% deposit paid - glass crusher constructed in USA and awaiting shipping to Australia.
Glass Crushing Bins	83,855	84,000	22/02/2022	100%	Procurement finalised. Bins to be delivered in March 2022. Grant funding secured to support this project with \$32K from DELWP and \$42k coming from Sustainability Victoria. \$10k Council contribution.
Flocon	-	410,000	31/12/2022		Sourced through MAV Vendor panel, delivery anticipated to be in second half of calendar 2022
Rollers (Refurbishment)	15,000	200,000	30/06/2022		Council Management has opted to refurbish existing rollers opposed to purchasing a new roller. This provided greater value for money. As combined refurbishment cost will exceed \$150k, a report will be presented to Council regarding the procurement process. One roller has been refurbished this financial year.
Jetpatcher	454,315	410,000	16/06/2022	100%	Sourced through MAV Vendor panel, delivered in June 2022
Staff Vehicles	189,434	190,000	30/06/2022	100%	Vehicle replacements in accordance with Motor Vehicle Policy. Council Paper presented in January for purchase of Pajeros and Outlanders.
Rover	-	40,000	30/06/2021		Top con rover purchased last financial year and already being used in field.
Digital Radio System	68,093	71,000	1/02/2022	90%	Vehicle rollover and GPS (including working alone) components purchased, company to deliver items early January 2022. There was a delay in supplier receiving components.
Library Collection	36,634	20,000	30/06/2022	100%	\$6,768 additional spend utilising Premiers reading challenge grant funding.
Computer Equipment	45,230	40,000	30/06/2022	100%	ICT Equipment being purchased as required.
WORDS ON WHEELS TO THE PEOPLE - BIKE	2,555	6,000	31/12/2022		\$2,555 grant funded library bike and \$3455 grant funded WORKSHOP / PROGRAM for bike detailing and storage. 22/23 budget.
Other Plant and Equipment	25,316	0		100%	Custom Trailer, pool vacuum, and air compressor purchased.
	<b>1,079,432</b>	<b>1,687,000</b>			





## 8 Non-Financial Performance Reporting

### Performance Indicator













	Acceptable
	Tolerable
	Unacceptable

























Strategic Risk	Risk appetite statement	Source / Indicator	Acceptable Tolerance Range	Traffic Light Performance Indicator				Comment on Fourth Quarter Results
				Qtr 1	Qtr 2	Qtr 3	Qtr 4	
Financial	A cautious appetite for financial volatility and desire to carefully control costs. We will monitor this by:	Annual Councillor approved budget	1.0% – 5.0%				N/A	Final revenue and expenditure for 2021/2022 is currently being calculated.
	• We operate within the approved organisational budget expenditure limit of ≤10.0% (Operational, Capital and Labour).							
	• Decrease in rates debtors from prior financial year by 10.0%						As at 30 June 2021 the rates debtors were \$1.69 million. As at 30 June 2022 the arrears balance is \$1.32 million. This is a reduction of \$0.37 million or 21.9%	
	• Working capital ratio to be >100%							Council's working capital ratio at 30 June 2022 is yet to be calculated but will be well above 100%.
	• Suppliers paid in 30 days or less						The average creditor days for May and June 2022 was 5.95 days.	
Completing the Local Government Performance Reporting bi-annually and the ratio's quarterly to Councillors and A&R Committee.		Quarterly				N/A	The final LGPR report is currently being compiled.	
Talent Management	An accepting appetite for applying new approaches to ensure we remain an employer of choice in our region, while maintaining safety and service levels.	Median staff initiated turnover rate for public	≤15%					Number of permanent staff resignations and terminations {24} / Average number of permanent









	<p>We will do this by:</p> <ul style="list-style-type: none"> <li>maintaining an annualised staff turnover rate of 15% or less over a rolling 12-month period.</li> </ul>	sector agencies						<p>staff to 30 June 2022 {140.5} x 100 = 17.1%</p> <p>Due to an ageing workforce, Council has had several retirements this year.</p>
	<ul style="list-style-type: none"> <li>ensuring our rate of staff absenteeism remains at ≤3% in each month.</li> </ul>	VPS benchmark	<3.0%					<p>The rate of absenteeism is at 5.8%. The increased personal leave taken is due to COVID – 19 requirements to isolate and be tested if showing symptoms or being required to as per directions. It is anticipated personal leave will remain high whilst COVID-19 is circulating in the community.</p>
	<ul style="list-style-type: none"> <li>less than five accepted workers' compensation claims annually.</li> </ul>	2019 sector benchmark	<5					<p>One workers compensation claim for the full 2021/2022 year, which was below the employer excess of 10 days. Currently no open claims.</p>
	<ul style="list-style-type: none"> <li>Maintain the number of staff with excess of 8 weeks leave at &lt;10%.</li> </ul>	Key Pay Reports	<10.0%					<p>Council has 27 staff (17.1%) with leave more than 8 weeks {down from 31 staff and 23% at 31.12.2021}. All staff with excess leave have leave plans to ensure they take leave within the next 12 months.</p>
Reputational	<p>A cautious appetite to lose a valued position of trust with our community.</p> <p>We will maintain a level of community engagement of at least 60%.</p>	Councillor approved minimum level	≥60%					<p>Community satisfaction survey for community consultation and engagement in 2022 was 57% down from 62% in 2021.</p>
	<p>We will address all complaints within their required timeframes in accordance with Council's Complaints Handling Policy</p>		Complaints open >30 days					<p>As of 30 June 2022, no complaints were greater than 30 days.</p>
Innovation	<p>An accepting appetite to innovate through projects and R&amp;D to benefit our community.</p> <p>We accept that 10% of project effort may not result in immediate or direct community benefits as long as lessons are learned for future services and products.</p>	Annual Councillor approved budget	≥10%					<p>Council was unsuccessful in applying for a \$550k Building Better Regions Funding for the Wandering Warracknabeal concept. Council was successful in receiving a \$2.8m regional infrastructure fund grant for the provision of 14</p>












								affordable homes at 5 locations across the shire. However, Council has been extremely successful in other grant funding opportunities delivering a combined Capital Works and Community Program of \$18million.
Corporate Governance, Compliance and Liability	<p>A very controlled appetite for information security breaches, frauds or proven ethical complaints. We maintain a zero tolerance for such events.</p> <p>We will monitor this level by:</p> <ul style="list-style-type: none"> <li>Reporting on Number of Policies overdue, with a zero tolerance to overdue legislative policies, and 60 days for administrative policies.</li> </ul>	Government Information Security Policy Standard, Compliance Standard	<p>Legislative Policies &amp; Plans 0 instances</p> <p>Administrative Policies &amp; Plans Completed and adopted within &gt;60 days</p>					<p>Asset Management Plan and Road Management Plan adopted 29 June 2022.</p> <p>Tree policy is outstanding (see detailed commentary in the cell below).</p> <p>Service Level Plans have now been added to the RelianSys compliance monitoring software. New service plan template adopted 5 July 2022 with service plans for all budget cost centres to be updated or created by 28 February 2023. All service plans will be updated annually and presented to Councillors as part of the budget process.</p> <p>The Road Hierarchy is currently under review and will be presented to a Council forum prior to release for public consultation ahead of adoption prior to Christmas 2022.</p> <p>A consultant is to be engaged to undertake the early years plan.</p> <p>The Waste Management Strategy is to be presented to the July 2022 Council meeting for adoption.</p> <p>Footpath Hierarchy to be undertaken in conjunction with the Road Hierarchy.</p>



								<p>The Environment Strategy will be undertaken once the Waste Management Strategy is adopted.</p> <p>Emergency Animal Welfare Support Sub-Plan – this document has been reviewed and is ready to go to Regional Emergency Management Committee for endorsement.</p> <p>COVID-19 Mandatory Vaccination Policy is currently being reviewed against mandates.</p>
<ul style="list-style-type: none"> <li>Number of extreme consequence level audit actions not rectified within one month.</li> </ul>	Internal and External Audits	Completed and adopted within >30 days					<p>One outstanding Extreme item on the Audit action list. Relates to High-Risk Tree Register and Tree Policy. As at 30 June 2022 draft tree policy is still out for public comment. Policy is scheduled for presentation to Council for adoption in July 2022. Council is currently seeking quotes for an arborist to carry out the inspection regime in the short term. Councils long term goal is to invest in training for a current employee to complete an arborist course and carry out the inspections in-house.</p>	
<ul style="list-style-type: none"> <li>Engaging an Internal Auditor and establishing a functioning Audit and Risk Committee that meets at minimum quarterly.</li> </ul>	Auditor engagement						<p>Internal Auditor appointed via an Invitation to Supply process. Audit and Risk Committee Charter adopted, and Committee appointed. Four meetings scheduled per year.</p>	
<ul style="list-style-type: none"> <li>Maintaining an Audit and Risk Committee Workplan.</li> </ul>	A&R Committee Charter						<p>Audit and Risk Committee Workplan reviewed and adopted annually.</p>	

	<ul style="list-style-type: none"> <li>Reporting quarterly to Council and the Audit and Risk Committee on the Performance Management Framework Indicators, that are based on Council's Risk Appetite.</li> </ul>	Financial and Non-Financial Performance Report						Commenced as of quarter 1, 2021-22 Financial Year with revised process of reporting.
	<ul style="list-style-type: none"> <li>Monitoring the number of Public Liability Claims, Significant legislative breaches and reporting to Council and A&amp;R Committee quarterly.</li> </ul>							No public liability claims or significant legislative breaches to report.
	<ul style="list-style-type: none"> <li>100% of Staff to be up to date and completed Governance and Compliance Training and Induction Program.</li> </ul>		100% complete					<p>All staff completed in person and/or online induction training.</p> <p>Good governance training held in-person in June 2022 for all staff. Eight staff missed this training due to illness/leave etc and will undertake online training in July 2022.</p>
	<ul style="list-style-type: none"> <li>Encouraging a 'just' culture that allows staff and community to identify and register risks, issues or complaints without fear of reprisal.</li> </ul>							Council has actively promoted and encouraged CRM reporting. Is continuously reviewing and improving our feedback loop to the community. Actively promotes transparency in decision making and has a well-developed Complaints Handling Policy and process.
Programs and Projects	<p>An accepting appetite to apply for funding opportunities and/or utilise Council funds to delivery programs and project that meet Council Plan objectives and community expectations.</p> <p>We accept that to secure funding and to deliver additional projects and programs (in addition to current offered programs) our full-time equivalent employees may increase up to 1 FTE per \$5 million additional funds received.</p>	Council Plan objectives.  Priority Project List.						Engagement of one fixed term Project Officer to deliver a combined capital works and community projects grant funded program of approx. \$18million in 2021-2022. Position retained in 2022-2023 to assist with delivery of large capital works program.
	<p>We will aim to apply for and be successful in securing funding opportunities in excess of \$1.5 million per year, in addition to already secured operational funding.</p>			= or >\$1million				
	<p>We will ensure all contracts are current and no contracts are past due date.</p>	Contracts Register	0 due					Council has one expired contract past due date as at 30 June 2022 (expiry date 31 March 2022). New contract awarded at the April 2022

								Council meeting but still awaiting contract to be signed by all parties. Council also has three procurement contracts where the agreed delivery date has passed, but the project has yet to be fully delivered.
Strategy Execution and Change Management	<p>An accepting appetite to be agile on the delivery of the Council Plan objectives to meet the changing internal and external environment.</p> <p>We accept that our Council Plan actions will be an evolving action plan being reviewed annually.</p> <p>We will monitor our Strategy Execution and Change Management by:</p> <ul style="list-style-type: none"> <li>Monitoring the number of overdue Strategies and Plans</li> </ul>	Council Plan	0 instance					<p>Council currently has the following plans and strategies due for review:</p> <p>Access and Inclusion Plan – Council no longer is required to have a plan and will develop an Access and Inclusion statement to be included in the Council Plan.</p> <p>Economic Development and Tourism Plan – This plan was deferred until the ABS census data was released in late June 2022. This is vital to ensuring a well-informed plan. Money has been allocated in the 2022-23 budget for the plan development. Request for Quote to market scheduled for October 2022.</p> <p>Waste and Environment Strategy – Community engagement on the draft document was held in April/May 2022 with final strategy scheduled for presentation to Council in July 2022 for adoption.</p>
	<ul style="list-style-type: none"> <li>Delivery on each Year of Action Plan annually</li> </ul>		1 x action not delivered	N/A	N/A	N/A	N/A	To be reported to Council annually. Management has adopted quarterly Council Plan performance reporting with the first quarter being presented November 2021.
Security and Technology	<p>A very controlled appetite for security breaches and technology failures, due to our ICT environment not being maintained.</p> <p>We maintain a zero tolerance for such events.</p>	Contractor Compliance Reports	0 instances					For the fourth quarter, 159 help desk tickets were received, and 159 tickets were successfully closed out.

	<p>We will monitor this by:</p> <ul style="list-style-type: none"> <li>Aiming to have 80% of help desk tickets resolved.</li> </ul>		>80%					
	<ul style="list-style-type: none"> <li>Ensuring all back-ups of all systems are completed and successful each day.</li> </ul>		1 daily back-up					100% of back-ups completed and successful each day.
	<ul style="list-style-type: none"> <li>Reporting annually on ICT Strategy completion</li> </ul>	ICT Business Transformation Strategy	1 x action not delivered	N/A	N/A	N/A	N/A	Reporting on the ICT Strategy completion to council will be delivered by the CEO in July 2022.
Environment and Sustainability	<p>A controlled appetite for environment and sustainability breaches.</p> <p>We will maintain a zero tolerance for such events.</p> <p>We will monitor this level by:</p> <ul style="list-style-type: none"> <li>Adequate annual EPA approvals in place for saleyard and landfills.</li> </ul>		0 instances	N/A				<p>Council is required to register all Landfill Sites and the Sale Yard with the Environmental Protection Authority (EPA) by 31 March 2022.</p> <p>All Transfer Stations are registered, and landfill site have been closed.</p> <p>The Sale Yards is covered by a transition period.</p>
Political	<p>A cautious appetite to jeopardise a well-developed political relationship across all levels of government.</p> <p>We will maintain a level of respect and advocacy at a Councillor Senior Management Level to achieve positive outcomes for our community.</p> <p>We will monitor this by:</p> <ul style="list-style-type: none"> <li>Recording the number of advocacy events attended by Councillors and Senior Management, with the aim to attend at minimum 10 per year.</li> </ul>	Advocacy events and meetings	> 10 events per year					<p>Advocacy meetings at which the Mayor and CEO both attended:</p> <p>First quarter of 2021/22 – 9 events</p> <p>Second quarter of 2021/22 – 2 events</p> <p>Third quarter of 2021/22 – 5 events</p> <p>Fourth quarter of 2021/22 – 4 events</p> <p>Total events for 2021/22 year = 20</p>

## 9 Asset Management

Asset Class	% of condition assessment complete	Year Completed	Completion Due Date	Comments	Status
Road	100%	October 2020	30 June 2020	Sealed road inspection completed by IMG. Unsealed road inspection completed by Road inspector.	Sealed road condition assessment completed in 2020. For the gravel roads, inspector will test the gravel depth every year for achieving the condition score of such roads.
Footpath	100%	September 2020		Inspection regime to be completed again in 2022.	Annual condition assessment completed in November 2019. Due again in November 2022. All data in AssetFinda.
Bridges	100%	August 2019		Inspection regime to be completed again in 2022.	Last level 2 assessment completed in 2015. Data in AssetFinda. Next inspection in 2021/22 carried forward to 2022/23
Buildings	100%	June 2020		Building valuations and condition assessments undertaken and completed by 30 June 2020.	Building assessments to be undertaken again in 2022-23 Financial Year.
Fleet	60%		30 June 2020	Condition assessment is not applicable for fleet assets. The replacement is based on utilisation and age.	Data validation for major assets completed. Minor plant validation works ongoing.

## 10 Occupational Health and Safety

Quarter 4 - 01 April to 30 June 2022						
Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours	Number of Incident Category - Control Measured Implemented and Assessed	Number Remaining open as at 30 June 2022	Number of Worksafe Notified Reports
Incident	11	0	16	7	3	0
Near Miss	1	0	0	0	1	0
Hazard	6	0	0	2	0	0
Public Incident	4	2	0	4	0	0
<b>TOTAL</b>	<b>22</b>	<b>2</b>	<b>16</b>			

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	0
High	7
Medium	7
Low	8

The implementation of Happy HR OHS reporting has resulted in the timely reporting of Incidents, Near Misses and Hazards. Public Incidents are being reported via an online internal digital form.

Four public incidents were reported in the quarter as follows:

- 2 trips and falls on footpaths
- 1 fall whilst unloading a trailer at the transfer station
- Damaged carpet due to a leaking roof at a Council building

**SUMMARY FOR YEAR  
1 July 2021 - 30 June 2022**

Incident Category	Number	Medical Treatment Required	Lost Time Injury Hours
Incident	41	2	24
Near Miss	8	0	0
Hazard	12	0	0
Public Incident	21	2	0
<b>TOTAL</b>	<b>82</b>	<b>4</b>	<b>24</b>

Risk Rating	Number of Incidents, Hazards, Near Misses & Public Incidents in Risk Rating Category
Extreme	0
High	14
Medium	20
Low	48

Likelihood	Consequence				
	1. Insignificant	2. Minor	3. Moderate	4. Major	5. Severe
5 Almost Certain	Medium	High	Extreme	Extreme	Extreme
4 Likely	Medium	Medium	High	Extreme	Extreme
3 Possible	Low	Low	Medium	High	Extreme
2 Unlikely	Low	Low	Medium	Medium	High
1 Rare	Low	Low	Low	Medium	High

## 11 Strategic Risk Register

Risk Description	Impact	Due Status	Risk Category	Risk Level	Target Risk Level
Innovation Risk	Failure to identify opportunities to find cost-effective solutions to improve efficiency within the organisation and longevity of our assets and infrastructure. Lack of investment or willingness to embrace innovation can lead to staff being unsatisfied and inability to retain high performing staff. Increased carbon emissions, increased waste.	Current	Financial	Medium	Low
Corporate Governance, Compliance and Liability Risk	The risk that insiders (employees) won't act in the best interest of the Council. The risk that Council's services or corporate execution leads to legal liability issues. The risk of non-compliance with regulations and law. Consequences: Leading to poor culture, fraud, and corruption, integrity being compromised, reputational damage, loss of funding or inability to attract funding, dismissal of Council, administrators appointed. Legal proceedings and significant financial losses, investigations by integrity bodies and compromised health and safety of staff and community.	Current	Legal and Compliance	Medium	Low
Strategy Execution and Change Management Risk	The risk that business strategy and execution will fail. Failure to deliver the Council Plan objectives. The risks associated with organisational change and Management to achieve organisational objectives. Consequences: Services to ratepayers compromised. Deterioration of assets and roadways. Financial losses and/or investment failures. Lack of staff buy-in, impacts negatively on culture. Investments not realised, financial losses.	Current	Management	Medium	Low
Security and Technology Risk	The risk that Council's technology strategy will fail, and we will fall behind other Council's and benchmark performance KPI's. The risk of an information security/privacy incident. Information security can damage the reputation, cause compliance issues. Consequences: Loss of innovation. Financial loss, privacy compromised, business efficiencies not realised. OVIC Report (personal information data breach), legal action, negative media coverage and reputational damage.	Current	Legal and Compliance	Low	Low
Program and Project Risk	The risks associated with program/project delivery failures. Consequences: Financial loss. Occupational health and safety compromised. Council Plan objectives not realised. Community expectations not met. Funding revoked.	Current	Reputation	Medium	Medium
Talent Management Risk	The risk of losing key talent to other Local Government Entities or Government Departments. Inability to attract high calibre staff to drive innovation and change. Consequences: Financial impact, loss of high calibre staff, high staff turnover, additional costs for training and development.	Current	People	Low	Low
Financial Risk	Risks to the financial health of Council. For example, the risk that you'll be unable to raise sufficient capital to fund operations. Consequences: Government funding changes, Government reduces rate cap, inability to pay staff and contractors. Poor project management leading to overspending and significant financial losses.	Current	Financial	Medium	Low
Environmental Sustainability Risk	The risk of missing sustainability targets or non-compliance with environmental laws and regulations. Depletion of natural resources, inability to maintain an ecological balance. Environmental sustainability is a central theme of the principles and ethics of many Councils. Environmental sustainability is increasingly important to maintaining the reputation of a Council. Consequences: Damage to the environment leading to significant financial loss, reputational damage, regulatory body fines and/or prosecutions.	Current	Environmental	Medium	Low
Reputational Risk	The risk of bad publicity or negative relationships with employees, ratepayers, partners, counterparties, and regulators. Reputational risk can be a serious threat to Councils. Consequences: Loss of talent and/or inability to recruit staff. Poor media coverage, damage to reputation within Community and across the state. Loss of funding opportunities.	Current	Reputation	Low	Low
Political Risk	The risk that the political environment will turn hostile. Consequences: Lack of funding opportunities, financial losses, inability to maintain assets.	Current	Financial	Low	Low